Sandwick Junior High School



School Improvement Plan 2022-23

Progress Monitoring – March 2023

Priority 1: To develop clear, focused strategic leadership to support continuous improvement in the school and early learning and childcare setting

NIF PRIORITIES

-Improvements in attainment, particularly in Literacy and Numeracy -Closing the attainment gap between the most and least disadvantaged children -Improvement in children and young people's health and wellbeing -Improvement in employability skills and sustained, positive school leaver destinations for all young people

NIF DRIVERS School Leadership

Teacher Professionalism
Parental Engagement
Assessment of Children's Progress
School Improvement
Performance Information

- 1.1 Self-evaluation for selfimprovement
- 1.2 Leadership for learning

promote equity

- 1.3 Leadership of change
- 1.4 Leadership and management of staff
 1.5 Management of resources to
- 2.1 Safeguarding and child protection
- 2.2 Curriculum
- 2.3 Learning, teaching and assessment
- 2.4 Personalised support
- 2.5 Family Learning
- 2.6 Transitions
- 2.7 Partnerships

3.1 Ensuring wellbeing, equality and inclusion

3.2 Raising attainment and achievement/Securing children's progress

3.3 Increasing creativity & employability/ Developing creativity & skills for life & learning

Continuation from 2021/22? Y Link to COVID-19 recovery? Y

Data /	Planned Outcome	How exactly are we going to do it?	Resources and	Monitoring the impact of the
evidence			Lead Person	priority on learners
that informs				
this priority:				
HM inspectors	By September 2022, a robust	ELT to review 2019 monitoring calendar –	HT- Lead person	Progress to date March 2023:
highlighted in	quality assurance and	June 2022		
June 2022 the	monitoring system will be in		ELT	Quality Assurance Processes
need to	place that provides clear and	HT produce draft including timescales		identified and calendar in
implement a	measurable evidence to	which links to the moderation cycle - August	2019 QA Calendar	place. Providing useful
planned	demonstrate the impact of	2022	SIP	information to support
approach to	change and improvement on		WTA	evaluations of progress. Not
quality	outcomes for learners. This	Share and discuss with staff and seek	School Calendar	yet accurately evidencing of
assurance.	system will be fully implemented	feedback – August 2022	Staff Calendar	impact of change and
	over the session 2022/23.			improvement on outcomes
		Review feedback and produce final version		for learners.
		for implementation – September 2022		
				Reviewed strategic remits 3 –
		Agree staff WTA and calendar to enable		16 shared with all staff -
		effective implementation – September 2022		March 2023.



HM inspectors	By November 2022, clear senior	ELT to identify clear strategic remits across	HT- Lead person	
highlighted in	leader remits, reflecting the	the school 3-16 and share across school		 Calendar of key dates
June 2022 the	uniqueness of the school, will be	community – December 2022	ELT	shared with parents and
need for the	in place. These will ensure a		Staff Welfare	carers in August 2022. Staff
remits of senior	strategic overview which		Education	calendar has been updated
leaders to	supports clear lines of		Scotland Resources	in line with WTA. Newsletter
reflect that it is	communication and planning			sent out at end of term 1, 2
an all through	for improved outcomes for all			and 3. HT providing regular
school.	staff, children and young			updates – mainly around
	people.			staffing. School FB page and
				groups implemented in
Whilst the	By December 2022, our vision ,	Effective communication processes planned	HT – Lead Person	September 2022.
school vision,	values and aims will fully inform	and implemented including;		
values and	the work within the school,		ELT / SLT	 Primary Pupil Council
aims now	leading to improved outcomes	Calendar of key dates for the session for	Newsletter	elected. Secondary Pupil
reflect the	for learners.	parents and carers – August 2022	Facebook	Council are meeting
uniqueness of		Staff calendar, including meeting dates	Email	regularly – On-going.
the school, HM		for the session – August 2022	Blog and Website	
inspectors		Termly newsletter	Staff and Parent	 Decision Making Groups
highlighted in		Regular head teacher email updates	Calendar	made up of pupils in P7-S3
June 2022 that		New school Facebook page linked to	Events	will meet to discuss aspects
they are not		school blog and Twitter – August 2022		of SIP – April 2023.
yet informing				
the work of		Regular opportunities for stakeholder		 Parent/Carer Council
the school.		engagement are well planned and		meeting continue to take
		facilitated, to develop relationships within		place. Positive feedback
		the setting, including;		from parents and carers
				regarding transparency
		Stakeholder focus groups		around the life and work of
		Staff meetings and collegiate time – as		the school.
		per staff calendar		
		Pupil Council		 Positive feedback from
		Parent and Carer Council		parents and carers gathered
				at the primary parent/carer
		SLT to develop the leadership culture across		evening, particularly around



		• [the school which reflects the vision, values and aims of the school – December 2022 ELT to create a pastoral support and wellbeing plan for staff – October 2022			improved communication. Feedback also gathered from Secondary parent/carer meetings – March 2023
In June 2022, HM inspectors highlighted the need for more effective direction, guidance and leadership in taking forward improvement priorities.	By October 2022, our school improvement plan is in place which will support structure, consistency and collaboration in taking forward our improvement priorities.	• 1	Staff development time session – August 2022 – SIF feedback and SIP HT to share a draft with all staff for consultation and feedback Leadership opportunities for staff identified to support the school improvement priorities Monitor and review in line with the school's quality assurance and monitoring calendar	HT – Lead Person QA and Monitoring Calendar SIP WTA School Calendar	•	Pastoral Support action plan has been developed and aspects consider at ELT meetings – Ongoing. SDT session on feedback from inspection – 29/08/22. SIP shared with staff and feedback invited. SIP published on website at the start of term 2. Will be discussed with PC and PaCC at the next meetings. Monthly updates on SIP shared with stakeholders – On-going. Leadership opportunities identified within SIP. HWB working group established. Learner Participation working group smembers from ELC,
					•	primary and secondary. Opportunities for career progression / development have been created and ringfenced for SJHS staff – DHT



		PEF / ASN(t).
		 Wide range of social activities are being organised by social committee. Increased use of staff room as a social space.
		ELT to consider key principles for the school leadership culture. Regular SLT and ELT meetings taking place – Ongoing.
		 Quality Assurance processes up to date and regularly evaluated to consider impact of SIP on learners.



Priority 2: Improve the structure of the curriculum in the Broad General Education NIF PRIORITIES NIF DRIVERS 1.1 Self-evaluation for self-2.1 Safeguarding and child 3.1 Ensuring wellbeing, equality and -Improvements in attainment, School Leadership improvement protection *inclusion* particularly in Literacy and Numeracy Teacher Professionalism 1.2 Leadership for learning 2.2 Curriculum 3.2 Raising attainment and -Closing the attainment gap 2.3 Learning, teaching and achievement/Securing children's Parental Engagement 1.3 Leadership of change between the most and least Assessment of Children's Progress 1.4 Leadership and management of assessment progress 3.3 Increasing creativity & disadvantaged children School Improvement 2.4 Personalised support -Improvement in children and young employability/ Developing creativity Performance Information 1.5 Management of resources to 2.5 Family Learning & skills for life & learning people's health and wellbeing promote equity 2.6 Transitions -Improvement in employability skills 2.7 Partnerships and sustained, positive school leaver destinations for all young people Continuation from 2021/222 V 11-1-1- COVID 10 -- ----- OV

	•	D-19 recovery? Y	1_	
Data / evidence that informs this priority:	Planned Outcome	How exactly are we going to do it?	Resources and Lead Person	Monitoring the impact of the priority on learners
HM inspectors highlighted the need to develop a broad and progressive curriculum at the primary stages.	By December 2022, all primary staff will have adopted a universal common approach to using progression frameworks to support the planning of high quality, differentiated learning experiences for all children within and across Curriculum for Excellence experiences and outcomes and levels.	 Review different Literacy progression frameworks that exist and adapt to suit SJHS context – July 2022 Develop a system to ensure a common approach for the use of progression frameworks can be achieved across all primary teaching staff – July 2022 Introduce new progression frameworks for Literacy and Numeracy and new planning guidance – August In-Service 2022 and Primary Staff Meeting August 2022 Establish regular collegiate planning time for primary staff, in line with WTA – September 2022 	HT – Lead Person DHT Primary and PT PS - Leads for HWB Highland Literacy and Moray Progressions Northern Alliance Numeracy and Mathematics Trackers HWB working group	Progress to date March 2023: Progression Frameworks in place for Literacy and Numeracy in primary – August 2022. New planning guidance and formats introduced to support a common approach to using frameworks – August 2022. Collegiate planning for numeracy and mathematics taking place in primary with
		Establish a working group to review all		support from Education Scotland (Iona Coutts) – On- going.



HM inspectors highlighted the need to improve the structure of the curriculum By June 2023, BGE courses and programmes in secondary departments will build on prior learning by sufficiently planning for progression for all children and young people.	aspects of Health and Wellbeing currently being used and identify the most suitable progression framework(s) to adopt – December 2022 • Building on the work in the primary department, develop the use of progression frameworks the secondary department, with a focus on Literacy and English and Numeracy and Mathematics – November 2022	HT – Lead Person	 Support for planning, learning, teaching and assessment from Teacher of Emerging Literacy (Lauren Smith) for primary staff – On- going. HWB progression framework has been identified and will
in the Broad General Education.	 Establish a working group to review each of the courses and programmes within the BGE and consider how departments plan for progression – April 2023 Review will include curricular transition to ensure prior learning is sufficiently built upon. 	DHT Sec – Lead Person BGE review working group PT PS – Lead Person	 be discussed at the HWB working group. Aim to reformat to suit the school. English teacher looking at how to adapt progression framework and trackers to support secondary.
	A review of double periods in secondary will be completed to evaluate the impact of double periods in relation to planning, learning, teaching and assessment in ways which improve outcomes for learners – January 2023	DHT Secondary – Lead Person Secondary Teachers	 Review of science courses and programmes within the BGE carried out and incorporated into options for \$3 and 4 – March 2023. P7s from cluster schools attending science sessions at \$JHS to coincide with their swimming blocks. Further transition activities will take place in term 4 – June 2023. Consultation has taken place
			with secondary staff around double periods. Pupil



		consultation will be
		undertaken in due course
		and a report will be
		produced with next steps
		identified before the
		implementation of the new
		timetable – May 2023.



Priority 3: Approaches to learning, teaching and assessment are improved across the school.

NIF PRIORITIES

-Improvements in attainment, particularly in Literacy and Numeracy -Closing the attainment gap between the most and least disadvantaged children -Improvement in children and young people's health and wellbeing -Improvement in employability skills and sustained, positive school leaver

NIF DRIVERS

School Leadership
Teacher Professionalism
Parental Engagement
Assessment of Children's Pro

Assessment of Children's Progress

School Improvement Performance Information 1.1 Self-evaluation for selfimprovement

1.2 Leadership for learning

- 1.3 Leadership of change
- 1.4 Leadership and management of staff
- 1.5 Management of resources to promote equity

2.1 Safeguarding and child protection

2.2 Curriculum

2.3 Learning, teaching and assessment

2.4 Personalised support

2.5 Family Learning

2.6 Transitions

2.7 Partnerships

3.1 Ensuring wellbeing, equality and inclusion

3.2 Raising attainment and achievement/Securing children's progress

3.3 Increasing creativity & employability/ Developing creativity & skills for life & learning

Continuation from 2021/22? Y

destinations for all young people

Link to COVID-19 recovery? Y

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Data / evidence	Planned Outcome	How exactly are we going to do it?	Resources and	Monitoring the impact of the
that informs this			Lead Person	priority on learners
priority:				
Feedback from	By June 2023, children and	Using Staff Development Time sessions	HT – Lead Person	Progress to date March 2023:
HMIE identified	young people will experience	over the course of the session, deliver high		
approaches to	high quality and consistent	quality professional learning for staff, in	ELT	• SDT 13/9/22 focus on BtC5
learning,	approaches in learning,	line with school calendar. Seek support		and On-going Assessment.
teaching and	teaching and assessment that	from out with the school for delivery.	SDT sessions.	Staff identified next steps for
assessment	ensures	Planned focus for sessions:		self. Assessment coming
need to be		BtC5 Ongoing Assessment 13/9	Seek support from	through as a priority in PRDs.
improved	most children and young	Assessment – Education Scotland	Education	
across the	people are sufficiently	5/12, in-service and 10/1	Scotland for inputs.	• SDT 7/11/22 Learner
school. This	aware of their strengths and	Differentiation		Participation session led by
should enable	next steps in learning	Pace and Challenge	English and	Education Scotland. SDT
all children and		Progression Frameworks and	Mathematics	14/11/22 Follow up session.
young people	all teachers will use a wide	Benchmarks 9/1/23 (Secondary)	teaching staff.	
to experience	range of approaches to	Learner Participation 7 and 14/11/22		SDT 5/12/22 Nurture iLearn.
and benefit	check and assess progress	Sharing good practice	All class teachers.	
from learning,	constantly as part of			 Secondary SDT – 9/1/23
teaching and	learning and teaching	 Use planning discussions, review of 		Progression Frameworks and
assessment	which will inform planning	forward planning and classroom visits, as		National Benchmarks.
which is of a	next steps	outlined in the school's monitoring and		
higher quality.		quality assurance calendar, as an		• Primary SDT – 9/1/23 –



	 all children and young people's progress and attainment is aligned with national benchmarks almost all children and young people undertake learning activities that are effectively differentiated to meet their needs most children and young people are appropriately challenged and undertake learning at a pace that ensures they make the progress they are capable 	opportunity to engage in professional dialogue and to provide individual feedback to class teachers – as calendar • Develop and implement a school moderation plan – February 2023 * Actions linked with priority 4.		 Profiling. Evaluation of planning discussions and review of forward planning has taken place for primary. Feedback has been provided to all staff – On-going as per QA and monitoring calendar. Secondary staff consulted about planning at secondary meeting on 21/11/22. Classroom observations carried out in primary and secondary – Block 1 and 2.
While there are some examples of independent learning, feedback suggests learning across the school remains too teacher led.	By April 2023, most learners will have more ownership and increased opportunities to maximise and lead their own learning.	 Consult with teaching staff to evaluate their needs in relation to active learning and being outdoors. Establish a working group to consider how to develop a renewed focus on active learning and being outdoors across primary and secondary. Identify and share examples of good practice from within and out with the school 	Lead person(s) to be identified – leadership opportunity Learners Leading Learning Working Group	All staff provided with verbal feedback and a follow up record of visit completed. These records will be evaluated as part of the QA and monitoring processes. Some classes observed as part of SIV in January 2023 and feedback provided to individual staff. Moderation in-service session – 4 January 2023. Cluster moderation sessions planned – 16 February 2023. SDT 30/01/23 - Education

		Scotland input on Assessment – Part 1 of 3.
		 SDT 27/03/23 – Education Scotland input on the Moderation Cycle, Assessment in the BGE and High Quality Assessments – Part 2 of 3. Next session taking place on 26/04/23
		Visit to Brae to share developments around planning and progression frameworks – 15/02/23
		 Whole School Meeting – 20/02/23 - Discussion around review of Positive Relationships Policy and Trauma Informed Practice



Priority 4: Improving approaches to tracking and monitoring pupil progress NIF PRIORITIES NIF DRIVERS 1.1 Self-evaluation for self-improvement 2.1 Safeguarding and child 3.1 Ensuring wellbeing, equality and -Improvements in attainment, particularly School Leadership 1.2 Leadership for learning protection inclusion in Literacy and Numeracy Teacher Professionalism 1.3 Leadership of change 2.2 Curriculum 3.2 Raising attainment and -Closing the attainment gap between the 1.4 Leadership and management of staff 2.3 Learning, teaching and achievement/Securing children's Parental Engagement most and least disadvantaged children Assessment of Children's 1.5 Management of resources to promote <u>assessment</u> **progress** -Improvement in children and young **Progress** 3.3 Increasing creativity & equity 2.4 Personalised support people's health and wellbeing School Improvement 2.5 Family Learning employability/ Developing creativity -Improvement in employability skills and Performance Information 2.6 Transitions & skills for life & learning sustained, positive school leaver 2.7 Partnerships destinations for all young people (highlight as appropriate)

Continuation from 2	2022/23? Y
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Link to COVID-19 recovery? Y

Data / evidence that informs this priority:	Planned Outcome	How exactly are we going to do it?	Resources and Lead Person	Monitoring the impact of the priority on learners
It is recognised that the school has begun to improve approaches to recording progress of children and young people. There is now a need to ensure that approaches to assessment and recording are sufficiently robust and reliable.	By June 2023, consistent approaches for tracking, monitoring, assessment and recording will be in place. Sufficiently robust and reliable processes will lead to raised attainment through teacher's improved understanding of learner progress, strengths and next steps. Teachers are checking the progress that children and young people are making in their class on a daily basis.	 In line with local authority guidance, develop a policy for tracking, monitoring, assessment and recording to ensure that there is a developmentally appropriate and consistent approach across the school, from 3-16 – December 2022 In primary, by December 2022, all children will have an individual tracker for recording their progress against benchmarks within and across Curriculum for Excellence levels in literacy and numeracy. This tracker will be shared with secondary colleagues at the point of transition. Individual pupil profiles will be developed which will collate evidence to demonstrate breadth, challenge and 	HT – Lead Person ELT Local Authority Guidance	 Progress to date March 2023: Individual pupil progression trackers are being used for all children in primary. This is inform planning so that it is aligned with where pupils are – On-going Primary tracking meetings have taken place and progress has been updated on Seemis. Guidance on pupil profiles has been provided to primary staff. Will review at the start of term 4 – April 2023.



application of learning. • Develop and implement a school moderation plan – February 2023 *Actions detailed in priority 3 relating to professional learning will also support this outcome.	 Quality assurance of tracking information and professional judgements carried out by external teacher. Will use to review – June 2023. Tracking meetings have taken place for all \$1, \$2 and \$4 pupils. Providing valuable information on how all teaching staff can support individual pupils. Guidance for tracking meetings to be
	updated and shared with staff so as to ensure focused professional dialogue – June 2023. • Following secondary department meeting on 9 January 2023, individual pupil progression trackers for secondary 1 pupils have been introduced for all curricular areas to support progression within and across levels. Will review in term 4 –
	June 2023.



Priority 5: Early Years NIF PRIORITIES

-Improvements in attainment, particularly in Literacy and Numeracy

-Closing the attainment gap between the most and least disadvantaged children -Improvement in children and young people's health and wellbeing -Improvement in employability skills and sustained, positive school leaver destinations for all young people

NIF DRIVERS

School Leadership Teacher Professionalism Parental Engagement

Assessment of Children's Progress

School Improvement Performance Information

- 1.1 Self-evaluation for selfimprovement
- 1.2 Leadership for learning
- 1.3 Leadership of change
- 1.4 Leadership and management of
- 1.5 Management of resources to promote equity
- 2.1 Safeguarding and child protection
- 2.2 Curriculum
- 2.3 Learning, teaching and <u>assessment</u>
- 2.4 Personalised support
- 2.5 Family Learning
- 2.6 Transitions
- 2.7 Partnerships

3.1 Ensuring wellbeing, equality and inclusion

3.2 Raising attainment and achievement/Securing children's **progress**

3.3 Increasing creativity & employability/ Developing creativity & skills for life & learning

Continuation from 2021/22? Y Link to COVID-19 recovery? Y					
Data / evidence that informs this priority:	Planned Outcome	How exactly are we going to do it?	Resources and Lead Person	Monitoring the impact of the priority on learners	
Staff report that there is a need to develop their confidence and skills around early level numeracy.	By June 2023, all children in early years will have improved opportunities to develop their early numeracy skills	 Undertake a self-evaluation within the setting to identify what is working well and what needs improved – December 2022 ELC practitioners will engage in high quality professional learning relating to early numeracy – October in-service Seek support from ELC Central team to consider and implement high quality spaces, interactions and experiences. 	ELC Manager Northern Alliance Numeracy and Mathematics progression framework	 Progress to date March 2023: New plan for numeracy has been developed which aligns with the school systems. Weekly meetings take place to monitor and track children through observational evidence and discussion, this is ongoing. All staff attended Kate Hookham training on taking maths and literacy outdoors. All staff attended High Quality Learning with Deirdre Grogan. 	
Observations in the setting suggest that staff need to develop their skills in identifying next steps for	By June 2023, all children in early years will benefit from improved practitioner understanding of learner progress, strengths and next steps linked to progression frameworks and benchmarks.	 Staff will spend time familiarising themselves with the school's Literacy and Numeracy progression frameworks including benchmarks – December 2022 Staff will review monitoring and tracking processes to ensure there are opportunities for on-going professional dialogue to support a shared 	ELC Manager ELC Practitioners Progression Trackers		



children in the	understanding of progress, strengths and	
setting so that	next steps – April 2022	Central officers have shared
all staff are		a new progression framework
able support		for numeracy for early level
children's		to consider.
progress.		
		Setting has changed from
		Learning Journals to Learning
		Logs.
		Regular tracking meetings taking place. Setting overview and individual child trackers being updated and demonstrates progress being made – On-going.
		Staff are continuing to
		progress through numeracy
		CPD engaging in Education
		Scotland training in January.
		Central ELC team has carried out a visit and has provided
		feedback. Separate ELC
		Action plan has been
		developed.
		ELC staff attend Educations
		Scotland CPD 'Supporting
		Learners with the Early Foundations of Counting'
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Other developments not included in SIP

- Wrap around care provision opened August 2022
- Updated Child Protection Procedures and provided staff update
- Reviewed Mobile Phone Policy
- Development of old music instruction room into a space for Science Technicians
- PE Kit policy created in consultation with parents/carers and pupils
- Implementation of new Health and Safety reporting system
- ASN primary classroom has been developed to include sensory space and a better environment to support pupils
- Secondary ASN classroom has been developed to support improved learning
- Consultation carried out with parents and carers regarding learning at home.

Other developments to be progressed not included in SIP

- Create Playground Policy
- Create Learning at Home Policy
- Update School Handbook
- Develop Staff Handbook
- Update Website (Blog)
- Consultation on reporting to parents/carers
- Revisit Positive Relationships Policy

