

Standards & Quality Report 2018-19

and

School Improvement Plan 2019-20

Introduction

Shetland Islands Council is committed to delivering the best possible outcomes for children and young people so that they have the best start in life and are ready to succeed by following the principles of Curriculum for Excellence, Getting it Right for Every Child (GIRFEC), and Developing the Young Workforce.

We want to know how well we are doing this and how we can improve. We are continuously evaluating what we do and how it makes a difference to our learners. We have been asking ourselves - staff, pupils, parents/carers, and other partners - the questions contained in this Standards and Quality Report. Our self-evaluation - involving staff, pupils, parents/carers, and other partners - is in the pages that follow, along with our main improvement priorities for session 2019-20. This report is based on the quality indicators in *How Good is Our School?* 4th Edition (2015) and *How Good is our Early Learning and Childcare?* (2016) and on the priorities and drivers of the National Improvement Framework.

The current National Improvement Priorities are:

- Improvement in attainment, particularly in literacy and numeracy;
- Closing the attainment gap between the most and least disadvantaged children;
- Improvement in children and young people's health and wellbeing; and
- Improvement in employability skills and sustained, positive school leaver destinations for all young people

The National Improvement Drivers are:



Page **2** of **51**

Context of the School

Bell's Brae Primary School is the largest primary school in Shetland and is situated in the centre of Lerwick. The school's catchment area includes much of the town itself and stretches as far north as Frakkafield.

The school roll has remained relatively steady for a number of years. Its current roll is 350. This includes 56 children in the Early Learning and Childcare (ELC) setting – not all children are in the setting every day. At present 54 children attend the school from outwith the school's catchment area.

There are 14 classes in the Primary Department and 2 classes in the ELC setting. Each ELC class can accommodate up to 28 children in each session, with one of them offering an extended session. An ASN Department, catering for pupils with a wide range of additional support needs, is attached to the school.

The school is managed by a team of 4 promoted staff. In the Primary Department there are 14 class teachers, two full-time ASN teachers and one part-time ASN teacher. A number of Learning Support Workers provide additional support for pupils. There are part-time specialist teachers of physical education (PE), music and art and visiting instructors provide instrumental music tuition.

This session we have begun planning for the expansion of our ELCC to 1140 hours. Over the summer holidays 2019 walls will be knocked down to create one big room with free flow access outdoors. We have begun to increase our staffing and have appointed a Senior Practitioner and new support workers.

This session two clerical assistants left so we put hours together to create a clerical supervisor post alongside two part time clerical assistants. We also have two full-time caretakers, two school auxiliaries, two crossing attendants/learning support assistants and two part-time supervisory assistants.

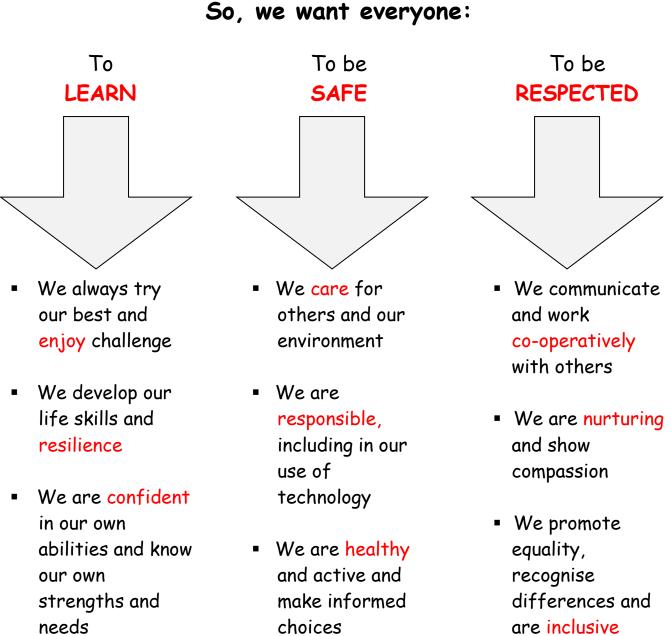
Class teachers in the ASN Department are supported by a team of learning support workers. There is also a part-time PE teacher. Additional input is provided by therapists, the specialist teachers for the visually impaired and the teacher for the hearing impaired.

Good links have been developed over the years between Bell's Brae Primary School and the other schools in the Anderson High School cluster. Effective links have also been established with local ELC settings and with the Home Visiting Education Service.

The school encourages parents/carers to be involved in the education of their children and has an "open door" policy. Parents are offered two appointments with their children's class teacher(s) annually and pupil reports are distributed in December and May each year. Our Learner Led Event is held in September, where each child shares their learning with their parents/carers. The school has an up to date website from which handbooks, policies, blogs and other documentation can be viewed and downloaded. The school has an active and supportive Parent Council

Our Vision

"Bell's Brae is a community where everyone achieves and gains happy memories."





How has the school engaged pupils in decisions about improving its work?

- Pupils in P3-7 have the opportunity to elect a representative to serve on the Pupil Council. These pupils attend regular meetings and consult with all pupils when appropriate.
- The Pupil Council meets on a regular basis and is proactive in generating ideas and initiatives
- The Pupil Council is consulted by school management on matters affecting the quality of learner experience. The Head Teacher and Pupil Council Chair and Vice Chair hold a Pupil Drop In session on the first Monday of every month.
- Learners' views are established using a variety of methods including informal discussions, the use of questionnaires, carousel activities and class representatives
- Informal channels of communication are promoted through eco committee, Junior Road Safety Officers (JRSO's) and other mentoring schemes
- Pupil Voice assemblies allow pupils to influence practices in the school.
- A Focus Group of pupils met with the Head Teacher and Depute Head Teachers to let us know what changes they had seen from the current school priorities and what ideas they had for us to incorporate in taking forward next year's priorities.

How has the school engaged parents and carers in decisions about improving its work?

- Annually we seek parental views on the work of the school and have used a variety
 of different methods to do this- surveys, two stars and a wish, verbal comments
 at parents' events and questionnaires
- This session we asked parents to complete a questionnaire on our Parental Involvement and Parental Engagement
- We seek comments on our work from the Parent Council at the termly meetings

How has the school engaged its staff in decisions about improving its work?

- Staff feedback is sought regularly at staff meetings
- Annually staff are asked to reflect on the progress of our current improvement plan and to consider priorities for the next year. This session staff inputted into the completion of the self-evaluation Scoping Paper.
- Staff volunteers are sought every year to participate in a Focus Group to review all self-evaluation evidence and draft up improvement plan action plans.
- Draft action plans, staff development activities, calendar of events and the working time agreements are all shared with staff in May for approval or suggested amendments.
- The final draft improvement plan and Standards and Quality Report is shared with all staff in June for comment

How has the school engaged community partners in decisions about improving its work?

• Following input from partners we ask them to complete a questionnaire linked closely to our school values

Standards & Quality Report 2018-19

Monitoring and Measuring the Impact of the School Improvement Plan 2018-19

Terms 1 & 2, Term 3, Term 4

Priority Number	Implementation	Impact	Evidence of Impact	Next Steps
To improve attainment	A large number of teaching staff received training in Metacognition and Growth Mindset. Some staff received additional training on 'My Brilliant Brain'	For learners: Learners are using the language of Growth Mindset and are familiar with it. A number of learners have	Pupil Voice - assembly and in classes Wall displays	Due to the ELC Expansion the SEAL training is not a priority for the ELCC staff.
	Teaching staff have had time to review the Northern Alliance Numeracy pathway and have agreed to adopt this within the	increased knowledge of the brain and how it changes and develops as they grow.	Tracking meetings Pupil work Teaching staff views	Training for all staff on Emergent Literacy strategies
school	For practitioners: Teaching staff have an informed		Finalise the Mathematics and Numeracy Policy	
	All staff were involved in identifying opportunities for learning in literacy and numeracy within the school environment.	knowledge of Metacognition and the benefits of encouraging a Growth Mindset approach with		Continue to use and become more familiar with

- We now have two ERIC reading sessions every week
- We have been learning about symmetry outside with the new boxes
- We have good new classroom library books
- We know about Growth Mindset and have been doing work on it in class

 A large number of staff attended inservice training on literacy and numeracy outdoors. Resources for this are on the pool for all staff to access. Two members of staff have planned sessions for staff on Emergent Literacy - moving towards a whole school approach New resources to support numeracy have been purchased to allow for a more practical approach to the learning and teaching of numeracy Staff in the ASN department are 	the learners in their classes. A clear pathway is in place to support the planning and monitoring of progress in numeracy. For parents: Our P1 parents/carers have gained knowledge of the principles of the Emergent Literacy approaches.	the Northern Alliance Numeracy Pathway Staff to attend cluster in-service on 'feedback and next steps' in January 2019
piloting the use of a new IEP format. Within these they are using the language of the continuum of engagement as detailed in 'Milestones' doc. All staff have received input on Emerging Literacy approaches - Fine Motor Skills. This has seen some class teachers identifying learners in their class and	For learners: Increased motivation when learning outdoors. Interesting and engaging approaches to literacy and numeracy learning	Finalise the Mathematics and Numeracy Policy Continue to use and become more familiar with

providing them with input in this an Outdoor learning resources have be purchased and three 'outdoor learn boxes are available for use. The resources have been carefully selec to provide further outdoor learning opportunities in literacy and numer The Northern Alliance Numeracy Pathway is being used to inform pla and assessment. Class teachers ha	een ing' Learners show an understanding about what feedback is and how it supports their learning. Targeted interventions to improve fine motor skill nning development	Class visits Pupil Voice Feedback from staff	the Northern Alliance Numeracy Pathway Continue with SEAL and Emergent Literacy – add to SIP 19/20 Utilise Number Notions packs
been introduced to the Local Author numeracy tracking document. Numeracy policy has been drafted. All teaching staff took part in a clu event discussing 'effective feedbac	Staff have a range of resources available to support outdoor learning Staff have had time to revisit		packs
next steps'. During a Pupil Voice assembly learn shared examples of 'feedback' they receive and the benefits	ers Numeracy teaching is more in		

	N	what is taught at each stage		
Teaching staff received Emergent Literacy - foc information carrying wor of questioning Teaching staff carried of reading on feedback and levelled groups to conside constitutes 'good feedboo This information was read	us was on ods and the use u L c s F L p t p t p t p t p t p t p t p t p t c c s s f f L p t t p t t p t t p t t p t t p t t p t t p t t p t t p t t p t t p t t f f f f	For practitioners: Staff have a better understanding of the Emergent Literacy approach and how this can be beneficial all through the school For learners: Learners who struggle with processing are given more time to organise their thinking and plan their input. For practitioners: Professional dialogue and enquiry has allowed all staff to have a good understanding of feedback and have a written reminder on display.	Feedback from staff Presentation given to staff Feedback from staff Posters	On SIP 19/20

		For learners:		
	ELCC staff have visited other settings to observe how they are implementing aspects of SEAL and Emergent Literacy	Learners will receive consistent feedback linked to learning intentions. For practitioners: Staff have gained knowledge of different approaches that can adapt for our setting	Feedback from staff	On SIP 19/20
To provide high quality family learning	Staff have become familiar with both local and national advice around Family Learning	For learners: Most learners in P4-7 have a better understanding of what	Pupil Voice assembly - Nov 18	Finalise questionnaire and distribute to parents/carers
opportunities	Teaching staff worked in stages to audit against some of the challenge questions from QI2.5	family learning is, what they do already and what other things they can do.	Minutes of stage meetings	Develop strategy for Parental Improvement and
	Home Learning worksheets have been developed and distributed to families Teaching staff are now beginning to	Increased opportunities for family learning have motivated learners	Pupil voice Family learning	Engagement and implement changes
	explore ways to provide family learning opportunities through their homework tasks	For practitioners: All have a better understanding of what family learning is and	worksheets	Seek opinion of ELCC parents/carers on soft finish

- Our teachers has been encouraging us to get outside instead of doing homework
- I have used the Family Choice board and tidied my room
- Our homework has encouraged us to ask family members questions linked to our homework. We have completed more research at home.
- My family attended the Bingo night

	the benefits of it.	P1 teacher	
The Read, Write and Count resource is being used for regular homework activities in P4 A draft questionnaire on Parental Involvement and Engagement has been produced by school staff and Parent Council members	Almost all teaching staff are aware of the national drive to improve family learning across establishments For parents: Parents/carers of children in P1	presentation Photos of parents/carers in ELCC	
Learners in P4-7 have considered activities they do already for family learning and have suggested further ideas for school staff to implement. Sports Committee and Active Schools offered a range of activities for pupils and parents to try at the Learner Led Event	have an understanding of what activities can support their child's learning at home e.g. motor skill activities, being read to The majority of parents/carers of children in ELCC learn alongside their child during the soft finish. They can see staff and other parents modelling play activities/learning activities	Parental opinion	
A soft finish is in place in ELCC	For learners:		
A Parental Involvement and Parental Engagement questionnaire was	Increased opportunities to learn alongside family members		Finalise draft strategy for Parental Improvement

distributed. Returns were shared with staff and the Parent Council. These returns alongside the local authority's strategy supported us in drafting a Bell's Brae Parental Engagement and Involvement Strategy. A number of classes have been encouraging family learning through a variety of homework tasks	 For practitioners: Staff have a better <understanding <ul="" different="" of="" the=""> elements of parental engagement and involvement </understanding> Learners engaged and motivated whilst carrying out homework tasks For parents Parents have had the opportunity to influence changes to our approaches to parental involvement and engagement They are provided with ideas to engage their children in home learning in a fun and active way which involves them. 	Feedback from Parent Council Displays Feedback from pupils, staff and parents	and Engagement and implement changes A more consistent approach to promoting family learning homework activities.
A 'Family Choice' board was distributed to all families suggesting a range of family activities within the local	For parents	The family choice board was shared	
	Increased parental awareness of	and minuted at the	

Page **13** of **51**

community.	the range of activities through	Parent Council	
Read Write Count packs have been used by P4, 5 and 6.	which they can support their children's learning. For learners	Meeting.	Encourage teachers to plan more family learning activities as homework.
ELCC parents' attention has been drawn to the concept of 'Loose Parts Play.'	Greater opportunity to have their learning enhanced through interaction with family. Shared success of their family learning with peers through discussion and display boards. For practitioners Increased awareness of the type of activities that could be provided as homework activities for families.	Feedback from staff pupils and parents.	Continue to engage with Read Write Count packs. Embedding 'Loose Parts Play' as part of SIP.

3	A Punctuality Leaflet has been produced	For learners:	Levels of lates have	Increase use of car to get
Pupil Equity Fund	and distributed A breakfast club is available daily	More learners are arriving at school on time	improved - particularly for some families	identified children to school
	A nurture room is in place at all times	A nice friendly environment is available every morning where learners can have something to eat before 0900	Photographs Pupil Voice	Further opportunities within the community for children attending 'Living Room'
	Identified learners are getting more opportunities within the community	Increased experiences in the community	Boxall profiles	
		Increased self esteem For practitioners:	Tracking meetings	Erection of Polycrub and utilise with learners
		Less disruption to early morning routines		Begin link with local business 'The String'
		Some learners are more engaged in classroom based activities for increased length of time		
		For parents:		
	Families who are in need of support have been identified and these children are	A generic reminder about its importance seems to have		

- I have really enjoyed going out with the 'Living Room' and have gained better social skills.
- Tons of people go to the breakfast club. It's really, really good. It gets everyone together and everyone talks and laughs. The good thing is you can go and don't have to eat it is more of a social event.
- The study club is really helpful and has made sure I do better homework as I take my time.

supported in getting to school	improved punctuality for some		Erection of Polycrub and
	families, who had high levels of lateness	Attendance and punctuality stats	utilise with learners
The Polycrub has begun to be erected	For learners:	Ethos in breakfast	Begin link with local
	Children from these families	club	business 'The String' and
Punctuality continues to be monitored and letters are distributed to relevant	have a noticeable increase in attendance and punctuality.	Pupil Voice	'Turrifield'
families	Learners who struggle during social times have a place to go	Lunchtime club monitoring	
The PEF spreadsheet has been updated to identify improvements and trends	resulting in a successful lunchtime for them	Feedback from parents re. study	Continue to monitor punctuality and implement
	For practitioners:	club and breakfast club	strategy
	Staff are able to identify		
An update of Clicker 7 has been purchased using PEF funds	learners in need of support		Continue with current
	Pupils coming in to school on time		plans for PEF next
	and being provided with a		session.
Lunchtime club is provided daily	breakfast has ensured that more		Draft clear guidelines for
	learners are ready to learn.		access to the 'Lunchtime
	Learning can begin promptly		Club'
	after breaktimes		

A small group of P3 non-swimmers have been provided with additional lessons at the Scalloway Pool- transport provided by school car	For parents Support is in place to ensure that their children can get to school/ELCC regularly and on time For Learners: Developing their water confidence, valuable life skills and water safety. Widened knowledge of Shetland geography	Feedback from learners and PE teacher	Encourage parents to take their child swimming to consolidate their new skills
A large number of trips have taken place by Living Room Groups	For Learners: Widened knowledge of Shetland geography. Experiential learning. Developing life skills For practitioners: Further developed relationships with learners. Staff fully seeing the benefits of a nurturing approach and in taking learning	Photos of trips Feedback from pupils and staff Boxall profiles Review minutes	Ongoing input from ASN outreach group to further develop staff knowledge and understanding of child development and SEBN/strategies to support this in different settings.

	ASN teacher delivered an awareness raising session on the key principles of nurture with support staff	out in the community. For practitioners: Increased knowledge Leadership development for ASN teacher	Completed questionnaires	Provide further sessions to more staff
Maintenance	A 'Peerie Makkers' group is up and	For learners:	Register	Update and share outdoor
Plan	running on a weekly basis	Increased opportunities for	Pupil Voice	learning policy
	A study club runs twice a week	learners to acquire a new skill	Parental opinion	
	A daily lunchtime club is in place	and/or attend a new group/activity		Finalise HWB pathway which incorporates ICE
		A venue is available at lunchtime		pack if purchased
	Two teachers have spent time looking at the ICE pack to cover SHANARRI. They	to support learners who can find social times challenging for a		
	have shared it with teaching staff and	variety of reasons. This ensures		Technologies programme
	have encouraged staff to trial it.	the majority of children have an enjoyable breaktime.		of work
		For practitioners:		
		Less playground issues spill into		

- We have liked the after school clubs
- We would like even more outdoor learning
- The Ice Pack helps us with relationships and online safety.

	learning time following		
	breaktimes. Less distressed		
	behaviour from some learners		
	For parents:		Continue to implement HWB pathways
A chess club has been arranged to begin in Term 4.	A venue and staff are available to support families after 3pm. For learners:		Digital Learning on SIP plan for 19-20
The ICE pack was trialled by staff and with everyone's agreement it was purchased. It provides a progressive programme covering aspects of HWB. A	Some learners are provided with further opportunities out with school hours.	Class visits	Track and monitor wider achievement
programme covering aspects of HWB. A programme of work for HWB at first and second level was produced.	Learners are provided with a progressive programme of HWB	Wider achievement forms	Involve learners in identifying ways to celebrate wider
All staff have had the opportunity to evaluate the school using QIs 1.3, 2.3, 3.1, 3.2	Learners are encouraged to consider their wider achievements Empowerment	Pupil Voice School Tours	achievement
Learners in P6 and 7 have received input from Skills Development Scotland on different occupations and the skills needed. Interested learners have	For practitioners: Staff have a clear framework to follow in HWB		

completed application forms for the role of 'School Tour Guide'. Learners have worked with Mrs Wadley to complete 'prompt sheets' for the Tour Guide	Staff have a better understanding of where we are as a school and what we can do to improve out work in these areas. Staff have more information about their learners activities outwith school and can begin to identify any gaps <i>For parents</i> New families to the school will be provided with a tour by our 'School Tour Guides' and will see how confident, articulate and respectful our learners are		Finalise recruitment process for Tour Guides and provide training
A P4-7 Pupil Voice assembly was held around the area of Wider Achievement. Learners were encouraged to consider what this was and then all completed a document detailing what they do -in school, at home, in the community and to consider what skills they are developing	For Learners: The learners have an increased understanding of different achievements and how these are developing their different skills.	Completed sheets Feedback from learners	On SIP 19/20

through this.	For practitioners:		
The chess club has run regularly for P5 pupils	We have a better understanding of what the pupils are doing outside of school and where the gaps are		
The Tour Guides have begun their roles. A group of pupils spoke during a local Leadership event about how they have Lead their learning in school.	For learners: Pupils are empowered and are developing their leadership skills. Real enjoyment For practitioners: Demonstrated to all staff the importance of pupil leadership and the benefits associated with	Feedback from pupils and those who have experienced the Tour Guides Video of presentation - website	
Staff and parents have been provided with the opportunity to comment on the Outdoor Learning Policy. This has not been finalised.	this. For practitioners/parents: A common understanding of how Outdoor Learning is taken forward in Bell's Brae.	Feedback Completed document	All staff to implement policy

Quality Indicators from How Good is our School?	How well are you doing? What's working well for your children?	How do you know? What evidence do you have of positive impact on children?	Hard evidence	What are you going to do now? What are your improvement priorities in this area?	How would you evaluate this QI using the HGIOS? six-point scale?
 1.3 Leadership of Change Developing a shared vision, values and aims relevant to the setting and its community Strategic planning for continuous improvement Implementing improvement and change 	There is a shared vision, values and aims which are know by all. Pupils, parents and staff were all involved in reviewing these in 2017 to ensure they are still relevant and pertinent: Reflects the community we serve Children at the centre Incorporates all the wellbeing indicators Links to our Rights Charter Values Characters to assist learners to relate to them Our vision supports our ethos. All staff embed the vision, values and aims through learning, teaching and pastoral care.	The majority of stakeholder groups are aware of our vision, values and aims and its core messages. The ethos demonstrates the Vision, Values and Aims and it is referred to when talking to pupils. Stakeholder involvement in devising and reviewing V,V and A. Staff and pupils demonstrate this vision and our rights agreement through their work and behaviour. Feedback from visits and visitors is always positive.	Completed V,V and A document Values Characters Feedback from stakeholders from Feb 2018 Rights charter Partners feedback forms SEEMIS - pastoral notes	Continue to raise the profile of our V, V and aims with all stakeholders Continue to update our Curriculum Rationale document Make use of the new ASN Quality Standards.	5
		Staff have access to pastoral			

Page **22** of **51**

Staff take good account of the social,	notes and take these in to		Continue to
domestic, economic and cultural context	account when planning for all		raise
of children and their families. A large	learners. All staff share		awareness of
number of staff have received input on	information to ensure relevant	Evenue of staff	ACEs
ACEs		Example of staff Professional	ACES
ACES	staff are aware of each child's	-	
	wellbeing.	Learning Plans	
Teaching staff maintain their GTCS			Continue to
standards.	PRD processes have been	Focus Group emails	provide and
Staff have opportunities to develop	completed with GTCS standards	Minutes of Eco-	promote
their leadership roles and	as benchmarks. Staff have	committee and	leadership
responsibilities.	identified next steps and	Pupil Council	opportunities
	development needs. These mainly	minutes	for all staff.
A large number of staff willingly take on	link to School and National		
leadership roles - Eco-committee,	priorities.	Completed SIP and	
JRSOs, SIP Focus Group, SIP working		working time	
groups, Pupil Council etc. Through these	Professional discussions	agreement	
roles staff present to and train their	demonstrates staff's		
colleagues during staff development	commitment, involvement,	CPD sessions on	
time.	leadership and ownership of	signing for staff	
	change -within own classes and	across schools and	Continue
Staff are involved in self-evaluation	as a school.	parents being run	moderation
processes using HGIOS 4 and challenge		by a member of	through cluster
questions and always consider the	Detailed working time agreement	school staff	activities and
impact of improvements on learners.	in place		out with.
		School timetable	
Staff collectively agree priorities for	Dedicated development time, SIP		
change and both individually and	Focus Group and SIP procedures	Completed audit	
collectively work to implement and	in place.	document	
develop improvement priorities.	Local authority positive feedback		Embedding use
acteriop mprovement prior mes.	on SIP and current work		of benchmarks.
Senion Leadens quide the strategic			of benchindi Ks.
Senior Leaders guide the strategic			

direction and pace o	f change and create				
opportunities for all	5	The impact of previous priorities			
involved in self-evalu	•	can be seen in classes e.g.			
priorities and implem		Modern Languages in all classes,			
prior mes and implem	nenning change.	introduction of VCOP to improve	Previous SIP	Further	
Leadership of chang	a in nacant vacanc	writing, SHANARRI, growth	Minutes of MT	develop pupils'	
	•	mindset		skills in	
has impacted positiv	•	minuser	meetings	reflective	
learning experiences	in a number of key		Constantion	· · · · · · · · · · · ·	
areas.		Pupils are able to talk about	Curriculum	language.	
		their learning.	Rationale		
Pupils play a role in l	eading parts of	Teachers use formative	document		
their learning.		assessment to adapt learning and			
		plan next steps.			
Pupils are involved in	, 5	Children have led on sharing			
discussing the schoo	l's priorities.	learning experiences at the			
		Learner Led event.	Learner Led Event		
A Pupil Drop In Sess	,	Pupils have helped shape values	invites		
been established wh		of the school.			
Chair and Vice Chair		Pupils have made great changes	Values Characters		
hear pupil suggestion	ns.	to the school through the Pupil	designs		
		Council and Pupil Voice			
		Pupils are involved in identifying	Pupil Drop In book		
An ethos of collegi	ate working existing	success criteria and assessing	Pupil Council		
and time is protect	ed for professional	their learning.	minutes/Round up		
dialogue and self ev	aluation. Weekly		Feedback at		
dedicated time is p	rovided to P1-7	Timetable	assemblies		
teaching staff to m	eet with their stage				
partner to plan, ass	ess and moderate	Leadership of developments is			
programmes and lea		shared between schools.			
	-	Staff have opportunities to			
		share good practice with other			

School improvement process very well embedded and all staff are involved in the process.	staff across the cluster. Some moderation work has been undertaken.	Minutes of Cluster HT meetings		
Cluster support is very good. Staff within the ASN department have		Completed IEPs	Encourage parents/carers	4
engaged with The Milestones to Support Learners with Complex Additional Support Needs and have	Evaluations of IEPs are robust and identify next steps. A common language is used by all	Completed risk	to provide written feedback on	
improved how they track the progress of learners.	staff.	assessments	targets and progress Protect time	
Personal Focussed Risk Assessments are in place	All staff and parents are aware of any required adaptations and these are implemented to ensure learners are challenged appropriately and in the right	Completed resources Pupil Voice	for professional dialogue around the moderation of targets.	
Feedback from learners is provided through updated 'My Meeting'	environment.	Training notes Training		
resources A rolling programme of training on	Pupil Voice is heard clearly and appropriately.	powerpoint LSW duties		
record keeping, assessments, confidentiality and good practice is in	Staff are aware of their roles and responsibilities. There is a		Include language of	
place for ASN support staff	standardised approach.	Observations Feedback from Care Inspectorate	milestones in training	
				4

Within the ELCC practitioners have an overall understanding of the school's vision	Practitioners put the vision into practice on a daily basis	Photos Videos Weekly News Developmental	Ensure vision shapes the ELCC expansion
ELCC practitioners have engaged in a range of professional learning opportunities e.g. SEAL, Emergent Literacy	Activities in the ELCC are based on the principles of Emergent Literacy	Overviews Staff feedback Information board	Further training in these areas and to further embed this in the ELCC setting
All ELCC staff are involved with the planning and refurbishment of the ELCC expansion. Staff are encouraged to take ownership of the new setting.	Staff are engaging in professional enquiry and looking online to identify best practice around settings, resources and pedagogy.		Involve learners and parents in the plans for the ELCC environment

Quality Indicators from How Good is our School?	How well are you doing? What's working well for your children?	How do you know? What evidence do you have of positive impact on children?	Hard evidence	What are you going to do now? What are your improvement priorities in this area?	How would you evaluate this QI using the HGIOS? six- point scale?
 2.3 Learning, Teaching and Assessment Learning and engagement Quality of interactions Effective use of assessment Planning, tracking and monitoring 	Keen and enthusiastic pupils involved in the teaching and learning process. Children behave very well in classes across the school The learning environment is built on positive nurturing relationships. Learner's experiences are challenging and enjoyable. Our learners are successful, confident and responsible. Children at all stages are engaged by a range of interesting and relevant learning activities. Digital technology is used to support learning. The purpose of the lesson is made clear	Pupils are using the language of learning and are becoming more confident about what the expectations are. Weekly classrooms visits by MT - discussed and minuted with next steps considered, school website, pupil's work in jotters and on displays. Feedback from learners, parents, visitors, staff and members of the community Staff have a clear overview of	Folios of Evidence Recognition of Wider achievements Minutes of MT meetings Pupil jotters Tracking spreadsheets	Continue to track and celebrate pupil achievements in and out of school and identify gaps and skill development Embed use of National benchmarks to support assessments	4
	to learners. Learners are encouraged to share their ideas and opinions. Bell's Brae children are developing the skills to confidently talk about their own strengths and development needs as individual learners. They take on leadership roles. Learners are consulted	their pupils, strengths and needs. High quality learning experiences are provided in classes Pupil conversations, P7 Pupil profiles, Pupil Reports. Pupil groups - Pupil Council, Eco-	End of year reviews P7 profiles School website Review meeting minutes Evaluated IEPs Daily diaries	Consistent approach adopted for a Folio of Evidence Update our	

on their needs and pupil voice is	committee etc and assembly	My meeting	programme of
encouraged at review meetings.	presentations	booklets	digital learning
	•		3-12 and
Class teachers are well prepared and		Northern Alliance	consider
clear in their explanations to learners.		Assessment data	resources
They make good use of the IWB to			
support their teaching.			
		School website	
Our learners have worthwhile	List of trips within local	and photos	Continue to take
opportunities to learn and achieve	community - museum, Northlink,		part in
beyond the classroom	Scatness dig, beach, Mareel. Use		Northern
	of PEF fund to enable wider		Alliance
	range of opportunities	Assessment	Emerging
Use of core formative assessment		strategy	Literacy Project
strategies from P1 - P7. Recent input	Whole school assessment		
for teaching staff on effective	strategy in place.	Class visits	
feedback has ensured that learners are	Learners are clear about next	Jotters	
provided with a range of high quality	steps and supported to achieve	Feedback from	
written and verbal feedback.	these	staff and learners	Continue to
			provide
Holistic assessments are planned	PAM plans are embedded and		moderation
regularly and demonstrate the progress	assess skills and knowledge	PAM plans	opportunities
of learners across a number of			between staff
curricular areas.	Seen increase in attainment and		to ensure
	achievements		shared
And the second			standards.
Attainment steady this session with	Data is carefully analysed and		Devicit
some pupils exceeding expectations.	this informs the planning process		Revisit
Variate of numerica anagements used	and strategies adopted for individuals.	Diannina avidalimaa	importance of
Variety of summative assessments used	maiviauais.	Planning guidelines	quality feedback
to support judgements.		Complete plans	and next steps

Planning is proportionate and		Within the ASN	
manageable and identifies what is to be	Consistent collegiate approach to	department IEP	
learned and assessed.	planning in place.	evaluations embed	
		the theory and	
	Targeted support identified for	language of the	
Tracking meetings with MT focus on	pupils.	continuum of	
purpose of plans, impact of assessment.	Regular ASN/MT meetings to	engagement	Continue to
Tracking spreadsheet recently revised.	review pupil progress and discuss	5.5	Implement
Attainment is a focus of improvement	any concerns raised by staff or	Tracking	Scottish
plan and tracking used as part of the	parents.	spreadsheets	National
process to monitor progress, form next		SEEMIS	Standardised
steps, inform support required and			Assessments
inform challenge and pace.	Calendar of reporting updated to		
5	ensure parents/carers get	Calendar of	
Pupil progress reports are reader	regular information and that	reporting	
friendly and support sharing progress to	pupils are involved in sharing	Sample interim	
parents. Involve pupils in sharing their	their learning.	and end of	
views.		session reports	
		In-service training	
ASN staff use a range of creative		5	
learning and teaching approaches, which		Class visits	
help to motivate learners		Review meetings	
		Feedback from	Skill
Where the learners have the capacity		staff	development of
they are involved in setting their own	Learners are engaged and making		staff
success criteria	effective progress	Class visits	Family learning
		Examples of work	for
A range of low and high technologies is		Photos	parents/carers
in use to support learning and teaching.	Motivated learners		
			· · · · ·

Page **29** of **51**

Learners know what is expected of	Learners are motivated and can	Videos		
them during lessons and staff use a	access the curriculum	Pupil Voice		
variety of techniques to promote		Class visits		
positive behaviour and engagement	Routines are in place that	Review meeting		
	learners are aware of. Learners	minutes		
	settle quickly to activities. A big			
All ELCC staff understand the	emphasis is placed on pupil voice.			
importance of play and how to ensure it				
has a positive impact on learner's				
progress	Almost all learners are happy and	Feedback from	Further develop	
	achieving. Balance of self	staff	strategies for	
	directed and adult directed play.	Progress of	involving ELC	
Within the ELCC setting purposeful		learners	learners in	
observations of learners take place.		Feedback from	planning for	
Practitioners have a good sense of the	Learners are achieving. Their	parents/carers	their own	
curriculum and child development.	progress is tracked using		learning	
	Developmental Overviews.		opportunities.	
	Specific amendments to the			
	curriculum are made for some	Overviews		
All ELCC staff input in to literacy and	learners	IEPs	Review current	
numeracy tracking documents and		GIRFEC meetings	process with	
developmental overviews	Helps inform observation and		new staff and	
	further planning		new approaches	
	·	Completed		
		documents		

Quality Indicators from How Good is our School?	How well are you doing? What's working well for your children?	How do you know? What evidence do you have of positive impact on children?	Hard evidence	What are you going to do now? What are your improvement priorities in this area?	How would you evaluate this QI using the HGIOS? six- point scale?
 3.1 Ensuring wellbeing, equality and inclusion Wellbeing Fulfilment of statutory duties Inclusion and equality 	Pupils' wellbeing sits at the heart of all we do and this is clearly understood by all stakeholders. All staff know pupils very well and promote a nurturing ethos and environment. There is an ethos of mutual respect where relationships are positive and supportive.	The pupils are confident, happy and enjoy the whole school experience. Attendance levels are high, pupils want to come to school. Positive relationships provide consistently positive models for	Attendance data Tracking spreadsheet	Encourage the continuation of good attendance, promotion of positive relationships and wellbeing.	5
	Children's knowledge and understanding of the GIRFEC wellbeing indicators is developing well Children are treated with respect and	pupils. Pupils can assess their wellbeing and can describe how the school and others support their wellbeing across all indicators.	Pupil Shanarri work	Promote improved punctuality and provide support for any families having	
	dignity and recognised for their worth Careful support of pupils alongside other professionals, particularly, health and social work. Service Level Agreements are in place to support	Whole school participate in Daily mile and are making links between physical activity and health All staff have had CP training	CP training spreadsheet RSHP programme and guidelines	difficulties in this area. Raise awareness of the Rights of	

Page **31** of **51**

partnership working.	and follow the Interagency Child		the Child.	
	Protections Procedures			
Staff have a working knowledge of	School links with other agencies			
statutory requirements and codes of	and partners are utilised to	Assembly plan and	Implement	
practice and this is embed into the day	support the wide range of need	presentations	SHANARRI	
to day life of the school.	of pupils.		programme so	
			that there is	
Staff are kept informed of any		Dyslexia	clear	
significant events in children's lives so	Staff are aware of and use the	assessments	progression in	
they can plan accordingly and provide	Dyslexia toolkit. Monthly MT/		children	
the necessary support to individuals.	ASN mainstream teacher		knowledge and	
	meetings are held to discuss how		skill	
Robust processes in place for child	pupil needs are being met and to		development in	
protection and other statutory duties.	consider any new pupils that	Living Room	this area.	
Staff training includes Child Protection,	require support.	timetable	Assess pupil	
GIRFEC training, further developing the			wellbeing using	
nurturing school approach and individual	The school has developed		the	
CPD.	nurturing approaches and the		SHANARRI	
	ethos is warm and friendly.		web.	
Careful planning in place to support the	Nurture		Implement ICE	
breadth of pupil needs - supported by	groups support a significant		pack lessons.	
ASN teacher where necessary.	number of learners.	Spreadsheet		
Supports a progressive learning		detailing PEF	HWB pathway	
experience. Enhanced transition in place	Fuch a define a Construction and with the	criteria		
for identified children	Embedding of values and rights		Look across the wider	
Assemblies stimulate discussion and	throughout the school and reference to them in reflective	Review minutes		
thought about global citizenship,	practice.	GIRFEC plans	community to see where we	
diversity, faith and well-being.	PEF plans, Monitoring meetings,	CSPs	can tap into to	
aiversity, farm and well-being.	Transition plans		enhance	
Staff are proactive at tackling issues or			learning	
Start are productive at tacking issues of				

 misconceptions through their learning and teaching - proactive and reactive. We have effective strategies in place which are improving attainment and achievement for children facing challenges. A breakfast club and study club have been established for all learners. A lunchtime club is available for learners who have shown that they struggle with the busy playground environment. After school clubs The school works with a range of partners to improve outcomes in health and wellbeing. Through our school values the school community openly discuss inclusion, participation and equality. An ethos of inclusion exists. 	No exclusions Large number of placing requests Lunchtime club ethos Attendance at clubs After school clubs, buddies, school nurse, dental team etc. Pupils actively involved in Sports Committee events and clubs.	Breakfast Club register Letters to parents/carers Active schools Gold School Sport Award Sports events Inter-school meets Netball Leagues Use of 60:40 and Swimming facilities.	experiences and involve staff training if required. Make use of the new ASN Quality Standards. Consider mixing playgrounds once a week Consider criteria in place for attendance at lunchtime club
A range of augmentative and alternative communication is in use and promoted widely through the school community. Staff have a very good understanding or	All learners are using a range of communication strategies Individualised approach	Assemblies Pupil Voice Class visits	Continue to have a 'Sign of the week' Promote the new Sign book'

Page **33** of **51**

strategies and in use to support	learners Calmer and more productive learning environment	Class visits IEPs Review minutes Pupil Voice		
----------------------------------	----------------------------------------------------------------	-------------------------------------------------------	--	--

Quality Indicators from How Good is our School?	How well are you doing? What's working well for your children?	How do you know? What evidence do you have of positive impact on children?	Hard evidence	What are you going to do now? What are your improvement priorities in this area?	How would you evaluate this QI using the HGIOS? six- point scale?
 3.2 Raising attainment and achievement (HGIOS) Attainment in literacy and numeracy Attainment over time Overall quality of learners' achievement Equity for all learners 	The overall attainment of children in literacy and numeracy across the school is good. By the end of June 2018 most children in P1 had achieved early level in Listening and Talking and Numeracy and the majority in Reading and Writing. In P4 most children had achieved first level in Listening and Talking and Reading with the majority achieving this in Writing and Numeracy. And by the end of P7 most children had achieved second level in Listening and Talking, Reading and Writing with the majority achieving this in Numeracy. Attainment in literacy and numeracy continue to be improvement priorities in	Overall school results in literacy, numeracy and health and wellbeing show good progress and impact of improvements. Data from assessments, along with moderated teacher judgement informs planning and support. Regular self-evaluations from a wide range of evidence- pupil focus groups, classroom visits, learners work, evidence on school website, performances.	Attainment data Tracking spreadsheets Gap spreadsheet PEF plans SEEMIS tracking and monitoring Minutes of MT meetings Minutes of ASN/MT meetings Barnardos outcomes Boxall profiles	Further embed professional dialogue around pupil attainment and predictions – look at identifying learners who are "on track", "exceeding expectations" and "requires support" Implement PEF plans to raise attainment as per individual plans.	4

line with reducing the attainment gap.			Continue
5 5 1			involvement in
Teachers use the curriculum pathways			the Northern
and have begun to use benchmarks to			Alliance
underpin their teacher judgement.			Emergent
Children's achievement in and out of			Literacy
school are celebrated in classes and at			programme and
assemblies			promote
			strategies
Tracking meetings address			throughout the
responsibilities and approaches.			school
Children with barriers to learning are	Minutes of review meetings		
identified and regularly reviewed. Their	Evaluated IEPs		
progress is closely monitored.	Links with AHPs		Continue to
			involve pupils
Learners in the ASN department have			and seek their
IEPs, Personal Needs Care Plans and			views
GIRFEC child's plans. These identify			
short term and long term targets. All	Individual trackers are in place		
learners are making good progress in	for literacy and numeracy in the		
meeting their targets.	ELC.	ELC development	Track pupil
	Developmental Overviews	overviews	achievements
Transition for Early Years Pupils is			in and out of
clearly planned and good links exist with	A comprehensive transition		school and
local providers. Transition programme	programme from primary to	Transition	identify gaps
welcomed by parents.	secondary in place.	programmes	and skills.
	Enhanced transition available for	HOP	
In the ELC children are making good	pupils who need additional		
progress.	support.		
	Pupils requiring targeted		

Page **36** of **51**

Teaching staff trained in <i>I</i> and have begun to impleme An effective partnership i the Anderson High School transition. There have been no exclus past 7 years Attendance levels are good	nt strategies s in place with to support ions in the	d Increase number of opportuniti that learne get out in t community	rs
Our PEF plans focus on cla with money being used to additional staff for nurtur	fund	PEF plans	

Quality Indicators from How Good is our	How well are you doing?	How do you know?	Hard evidence	What are you going to do	How would you evaluate
School?	What's working well for your children?	What evidence do you have of positive impact on children?		now?	this QI using the HGIOS?
				What are your improvement priorities in this area?	six-point scale?
2.2 Curriculum: Theme 3 Learning and development pathways	The curriculum is built firmly on the school's vision, values and aims. Children are aware of the schools VVA and in most instances adhere to the 'Rights	Revised V,V, A Rights agreement Workshops with children Assemblies - focus of week on	V, V, A Rights Charter	Further embed frameworks including Education	

Agre	eement'	bulletin for everyone to know		Scotland
5		,	Curriculum	material.
Pupils	s are supported in class through		Rationale	Continue to
caref	ful planning of learning experiences.	Carefully planned and designed		moderate using
Diffe	erentiation is always carefully	curriculum with a robust impact		benchmarks
consi	idered.	on learners and measured against		across the
		benchmarks.		cluster.
Know	ledge of interdisciplinary learning			
		Almost all pupils actively engaged		
	5	and learning.		Continue to
	eeper learning through a focus on			update
speci	ific Es and Os.	Professional discussion and		Curriculum
		judgements - shown in planning,		Rationale
	Living Room provides a range of	evaluations and ASN files		document
	ssed, nurturing experiences for		Boxall profiles	
ident	tified children	Nurture groups support pupils		Update
		PSE needs	ASN/MT minutes	programme of
	5 51	Planning for individuals happens	Pupil Summary	digital learning
		as a team approach.	Sheets	as per revised
of th	ne curriculum.			Es and Os
Teed	have a low and the alternation			
		Curriculum pathways in place ensure there are shared	Curriculum	HWB pathway to be finalised
1 3		expectations among staff.	Pathways	to be finalised
inerc	acy and numeracy	expectations among statt.	runnways	
Progr	rammes of work for RSHP and RME	Evidence across all areas of the		
	re progression.	curriculum to engage and		
		motivate pupils and enhance the		
Curri	iculum planning takes account of	learning experiences	Programmes of	
	onal guidance for CfE. Staff refer	······································	work	
	ne Es and Os and are beginning to		-	

consider the National Benchmarks.				
consider the National Benchmarks.	Staff PRDs			
Children Is an a taxen d language (new D1				
Children learn a second language from P1	Timetable			
onwards. In P4-6 children get a block				
of learning in Mandarin. Improved links				
with the AHS Modern Languages Dept				
ensure pupils in P7 experience both				
French and German before entering				
their secondary education.				
Staff work well together to keep the				
curriculum under review and refreshed.	IDL plans and programme			
Links with the local community have	i.e Lerwick, Fishing and heritage			
been considered when reviewing IDLs to				
ensure that children's local knowledge is				
good and that the learning context is		Cluster careers		
relevant and meaningful.	Cluster careers project.	project document		
	IDL plans and programme	IDL plans		
The careers transition project currently		Assemblies with		
in place provides a useful context to		links to workforce		
support young people's move to				
secondary school.				
Pupils throughout the school are				
exploring possible careers through a				
range of activities in school, visits	Support for the Work	Work experience		
outwith school and visiting speakers.	Experience programme in place.	programme		
Also welcome work experience	Pupils awareness of future	participants		
participants into our school	opportunities are heightened		Policy to be	
			reviewed	
Some staff have been on training on the				
importance of Outdoor Learning.	Outdoor Learning Policy in place			

Quality Indicators from How Good is our School?	How well are you doing? What's working well for your children?	How do you know? What evidence do you have of positive impact on children?	Hard evidence	What are you going to do now? What are your improvement priorities in this area?	How would you evaluate this QI using the HGIOS? six-point scale?
2.7 Partnerships – theme 3 Impact on children and families	Parents active in school as volunteers, audiences and Parent Council to support the work and life of the school.	Parents can talk about their children's learning and express views.	Minutes of PC meeting Parents as volunteers	Continue to develop parental knowledge and understanding	
The impact of parental involvement on improving children learning.	The Parent Council is highly supportive and proactive in supporting school improvement. The PC were instrumental in bringing all stakeholders round the table to improve approaches to traffic and parking around the school.	The annual self evaluation process includes a clear explanation of parental comment s and how these have been considered.		of learning and build on that knowledge in partnership working.	
	Parents are part of the improvement planning process. Views and opinions are asked for and their feedback is responded to and acted upon.	Parents have fed back that they enjoy being included in the life of the school through a variety of opportunities, e.g. Learner Led Event, performances, seasonal parties, accompanying	Feedback from parents/carers (Self-Evaluation folder)	Implement PEF plans which will include more family learning. Continue to roll	
	Most parents are positive about the school and have told us that they feel staff are approachable	classes on trips/visits, etc. Ongoing parental evaluations and established relationships		out 'Read, Write and Count' initiative with families of children in P4-7	
	Staff work well with a range of agencies to support learning and	Pupils see good relationships and mutual respect.		Improve family	

willingly take on board advice from support agencies such as SLT, OT to improve outcomes for children.	GIRFEC reviews	Sample review minutes	learning approaches throughout whole
Staff worked well together to improve the approach to reporting to parents.	Improved approaches to reporting to parents have resulted in better understanding of learning in school and ways of		school
The Parent Council is highly supportive and pro-active in supporting school improvement.	learning.	ELCC weekly news	
Parent Council actively organising family events within school encouraging parental/family involvement engagement.	High uptake and demand for tickets.	Active Social Media Page, ticket sales,	
Signing classes for parents Weekly information newsletter is sent		photo <i>s</i>	Review approach
to all parents/carers which details through photographs key examples of learning through the week.	Provides a stimulus for discussion in the home.	Feedback from parents Newsletters	

School Improvement Plan 2019-20

Factors Influencing the Improvement Plan

School factors

- All staff have taken part in a professional performance review. This allowed staff to speak about their achievements over the year and areas in which they wish to develop further.
- We have received £37,200 of Pupil Equity Funding
- We are committed to reducing bureaucracy and do this by ensuring all policies and procedures aim to ensure that workload is manageable.

Local factors

• For the past three years Bell's Brae has been involved in the Northern Alliance Emergent Literacy Programme

Local authority factors

- Shetland Islands Council NIF Plan
- Schools and Quality Improvement Service Plan
- SIC Operational Guidance: School Improvement Planning and Standards and Quality Reporting
- SIC Strategy for Parental Involvement 2018

National factors

- National Improvement Framework
- "Learning Together": Scotland's national action plan for parental involvement etc. 2018-2021

Priority	NIF Priority - Improve attainment in literacy and numeracy							
Target	To improve attainment							
Desired Outcomes	Implementation strategies	Timescale	Personnel	Resources/ Staff development	Monitoring			
Most or almost all are achieving the desired Curriculum for	Familiarise and utilise NA numeracy tracking document and develop resources to support the learning and teaching	03.09.19 07.01.20 Term 1	All teachers	Catch up Maths Catch Up Literacy	Tracking meetings			
Excellence Level	Identify targeted interventions to support children experiencing difficulties in numeracy/literacy Embed SEAL approach/Emergent Literacy in ELCC and P1	Throughout the year SEAL - 3/10/19	ASN teachers/MT	SEAL training Time Time for sourcing	Teacher comments Class visits			
	Continue to develop SEAL approach/Emergent Literacy throughout the school	28/11/19 EL- 15/01/20 30/4/20	Early Level Staff	resources				
	Explore approaches to effective learning and teaching in numeracy and literacy. Implement and evaluate strategies that facilitate this throughout the whole school environment.	Num - 28/10/19, 19/5/20 Lit - 6/1/20	ASN and CT	Time - class cover by MT	Feedback fr parents/car			
Voice:	Provide opportunities for peer observations of these approaches. Develop a shared understanding of what good L&T looks like Encourage Family Learning:	T2 - Numeracy T4 - Literacy	CT throughout school	Ideas for challenges Time for staff to organise	Feedback fr pupils			
Ay spelling orkbooks' up the chool rain breaks during	 use activities posted on website (family choice grids) invite parents to see maths in action at Pupil Led Event challenge preconceptions regarding maths for both parents and learners 	Throughout the year	CT at all stages	activities Money Time	Feedback fr staff			
xtended writing – MT activities or daily iile	Improve resource pool for Numeracy/Literacy for staff to share resources for each organiser on staff pool	Aug 19	SMT					
lurder Maths Iore group work			CT at all stages					
umeracy games on ne computer	April 2019	Page 44 of	 f 51					

Priority	NIF Priority - Improve employability skills						
Target	To provide high quality learning experiences in technologies						
Desired Outcomes	Implementation strategies	Timescale	Personnel	Resources/ Staff development	Monitoring		
All learners are provided with age appropriate activities that equip them with	Develop a pathway which incorporates the National benchmarks and ensures progression through early, first and second levels.	19/8/19	Class teachers	Examples from other settings (Technologies folder)	Feedback from pupils Feedback from		
the skills to use technologies safely	Identify training and resources implications around the new pathways.	5/11/19	Class teachers	Staff development	staff		
and appropriately in learning, life and work.	Identify staff with relevant skills and knowledge to provide staff development in ICT upskilling.	5/11/19	All staff	opportunity (Susan Sey)	Class visits		
	Audit current hardware and software and source new resources, equipment and funding.	Nov 19	МТ				
pil Voice:	Engage in professional enquiry to identify good practice through using technology to improve learning and teaching. Implement strategies that are appropriate to our setting.	18/2/20 10/3/20	Teaching staff	Glow National Improvement Hub			
re STEM activities atch (programming) ard processing skills	Identify digital leaders to skill up staff and pupils.	Sept 19	Teaching staff	Enhancing Learning and Teaching			
ital leaders – pupils eaching other pupils				through the use of Digital Technology			
dware that works ter and more leadphones				EEF Using Digital Technology to improve learning			

Priority	NIF Priority -							
Target	To expand high quality provision in our ELCC setting							
Desired Outcomes	Implementation strategies	Timescale	Personnel	Resources/ Staff development	Monitoring			
Learners will benefit from an EY curriculum that is underpinned by a strong shared understanding of the critical role of play in how young children learn.	 ELCC staff will explore early learning theories and different approaches in EY to define what informs our own pedagogy and use this to update our curriculum rationale in relation to the new environment. ELCC staff will work closely as a team and with learners, parents and partners to further embed the setting's vision, values and aims to better reflect the new expanded service. Develop a robust system of self-evaluation that develops leadership at all levels, supports continuous improvement and maintains quality. 	Ongoing throughout the year See target 1 for details of literacy and numeracy development	ELCC staff	HGIOELC, "Building the Ambition" "Building the Curriculum 2" SEAL Emergent Literacy Time for staff to work individually and as a group.	Updated curriculum rationale. Feedback from practitioners, parents and learners.			
The EY environment provides challenge for all learners and encourages curiosity, creativity and independence. I Voice: Good to give children a chance to play outside and get fresh air and sun	Reorganisation of the learning environment, both indoors and outdoors, so that it is 'free flow' and inspires learning every day. Ongoing discussion and audit of experiences/opportunities to ensure they enable learners to lead their own learning and be 'curious', e.g. loose parts play, messy outdoor play, etc. Review pattern of the nursery day and the roles of individual staff within it, e.g. time spent interacting with children, define purpose of 'non floor time', etc. Mange staff rotas/ children's rota	August 2019 Ongoing throughout the year. Term 1	ELCC staff ELCC staff DHT, Senior Practitioner, Practitioners, Support Workers	ELC cluster meetings Purposeful visits to other settings	Feedback from practitioners, parents and learners. Tracking learn progress			
Wall with buttons and switches	April 2019	Page 46 of	51					

(sensory)

What data/evidence	Outcomes	Interventions	Expected Impact	Measures	Resources and	Actual Impac
informs this priority?					cost	
					£37,200	
Lateness figures have	Continue to	Update and re-issue a leaflet prepared and shared	Decreased lateness figures	Monitor lateness	LSW £20620	
improved as recorded in our 'Gap' spreadsheet.	improve	with parents to ensure they understand the detrimental effects of the pupils arriving late and	Improved attainment for identified children	figures (SEEMIS)	(30hrs)	
Increased attendance at	punctuality for 95% of children,	highlighting the schools new structured procedures	identified children	Monitor	Food	
Breakfast Club.	95% of children, with the highest	to combat this.	Less disruption to classes	attendance at	£2200	
This indicates that the interventions should continue	level of lateness,	Identified pupils are collected from the family	with latecomers	Breakfast club (Sign in sheets)	Car insurance,	
as they are effective.	by Summer 2020.	home and taken to school.	The second literation of the second second	(Sign in sneers) School tracking	petrol and	
		Maintain frequency of our Breakfast Club at five	Improved links/support for identified families	and assessment	servicing	
		mornings per week.			£2,500	
35% of our 'identified	Continue to	Continue to provide opportunities for	Improved social skills.	Boxall profiles	ASN teacher	
pupils' continue to have	enhance the	identified children to access real life	Improved Social Skins.	for Living Room	(5hrs)	
limited opportunities to	HWB of the	experiences on a weekly basis, e.g. visiting	Positive socialisation with	groups	£9000	
participate in a range of	pupils	beaches, using public transport, Polycrub etc.	peers.			
experiences out with	identified as	Ensuring literacy and numeracy learning		Monitor	Trips and	
school	being	through this curriculum.	Increased choice of	attendance at Study Club	activities £1000	
	"experience	Parents and carers will be encouraged to be	activities/opportunities.		1,1000	
	poor" through a	actively engaged in and follow up on new	Shared family	Review GIRFEC	Polycrub	
	wider range of	experiences every six weeks.	experiences.	outcomes	resources	
oil Voice:	nurturing				£1000	
	experiences by	Lunchtime club to be available daily.	Build capacity/resilience			
More small play	July 2020.	Study club to be available twice a week.	to meet child's needs.			
equipment in P5-7		Provide a nurture classroom and clear written	Improved behaviour and			
playground		information for staff and parents	engagement			
Opportunities for						
music making after		Continue to ensure staff are aware of ACEs				
school		and strategies to support stress reduction (ie.				
		Massage, mindfulness, brain break etc.)				
		April 2019	Page 47 of 51			

Pupil Voice:

• Board of recognition 'Superstars Wall' or 'Brag Wall'

Development Priority	Actions needed	Responsibility	Resources/ Costing	Criteria for Success
Wider achievement	 Identify and agree consistent approach across the school to recognise wider achievement (19.8.19) Identify regular time for wider achievement and leadership opportunities for all pupils 	Teaching staff		Staff are gathering, tracking and monitoring wider achievements Learners wider achievements are celebrated in school
HWB framework	 Finalise HWB framework Complete Early level HWB pathway Implement across the school 	Teaching staff		The HWB of our learners is enhanced through their participation in learning opportunities that are progressive. Learners' experiences in HWB are tracked
Outdoor Learning	 Implement Outdoor Learning Policy Encourage 	All staff	Possibly more outdoor learning equip Polycrub	Improved HWB and motivation Learners are able to transfer skills and knowledge to the outdoor environment
Further promote school values and link to Rights of the Child	 Assembly programme delivered on ROC Raise profile of Rights of Child with all staff (22.8.19) Staff refer to these during day to day interactions with learners 	MT All staff	RRS website	The whole learning community have a shared understanding of children's rights.
Continue Signing	 Sign of the week identified and shared throughout the school and website 	All staff		The whole learning community are building up their signing vocabulary and their ability to communicate
Self- evaluation - make use of ASN standards/guidelines	 ASN teachers/MT review standards and identify which areas to focus on All staff introduced to standards and begin to audit against some of these (17.9.19) 	ASN/MT	Shetland ASN Quality Assurance standards	Current provision is evaluated against local standards. Areas for improvement are identified and actioned.
Review programme of assembly	 Seek pupil feedback on assemblies Seek feedback from chaplains 	Pupils/MT MT/Chaplains	Pupil Voice Assembly	Programme of assembly is in place which is relevant, meaningful and enjoyable
Improve experience for all learners during breaktimes	 Staff on duty at breaktimes are provided with time discuss and agree what good support looks like Establish clear criteria for access to Lunchtime Club Review use of playground and consider free flow between playgrounds Feedback from learners on their experiences during social times - canteen, playgrounds and indoors 	Supervisors/MT	Time on in- service day in August 2019 Pupil Voice	All staff, who are supervising, are aware of how best to support pupils during social times to ensure positive experiences for all
• Really like idea of fre	igns in a week. Specific signs around the school i.e. drink in ca e flow playground hities – More pupils teaching other things, clubs linked to caree	•	Assemblies – not Like it when we h	•

Development Time

Tuesdays 1510-1610	(unless	otherwise	stated)
--------------------	---------	-----------	---------

	Date 2019-20	Development	Personnel
Term 1	19 August	Wider achievement /Technology pathway	In-Service – all staff
	20 August	Class set up	In-Service – all staff
	Thurs 22 August	Rights of the Child	All staff
	Tue 3 September	Wider achievement Numeracy tracking	Teaching staff
	Tue 17 September	ASN standards	All staff
	Thurs 3 October	SEAL	Teaching staff
	28 October	Numeracy - Learning and teaching	In-Service – all staff
2	29 October	LA programme	In-Service – all staff
Term	Tue 5 November	Technology - training and resources	Teaching staff
Te	Thurs 28 Nov	SEAL	Teaching staff
	6 January	Moderation/Literacy - learning and teaching	In-Service – all staff
	7 January	Numeracy - Learning and Teaching	In-Service – all staff
	Tue 15 January	Emergent Literacy	Teaching staff
	Tues 18 February	Technology - Learning and teaching	Teaching staff
ŝ	Thurs 20 February		In-Service – all staff
Term 3	Thurs 27 Feb	Audit/self-evaluation	All staff
Te	Tues 10 March	Technology – learning and teaching	Teaching staff
	Thurs 30 April	Emergent Literacy	Teaching staff
	Tues 5 May	Consider audit results and draft action plans	All staff
4	Tues 19 May	Numeracy	Teaching staff
Term 4	Thurs 4 June	Draft SIP/S&Q report	All staff
	Tues 23 June		Teaching staff

In-service days
Whole staff meetings
Teaching staff meetings
Teaching staff - double meetings

Section 3 – d) Collegiate agreement

BELL'S BRAE PRIMARY SCHOOL SESSION 2019-20

Activity	Time per	
	week	
Teaching	22.5 hours	
Personal time (preparation and correction)	7.5 hours	
Collegiate time	5.0 hours	
Total	35 hours	

Total collegiate time available 39 weeks \times 5 hours = 195 hours

Activity	Total
Partnership with parents/carers	25
Reports / Profiling	40
Staff development time	20
Professional Enquiry	10
School Improvement Priorities	26
Planning, Assessment and Moderation	30
Liaison/consultation - class teachers/ASN teachers/MT	25
Professional Review and Development	6
Time left for other activities/duties	13
TOTAL	195

<u>Acronyms</u>

ACEs	Adverse Childhood Experiences
ASN	Additional Support Needs
CfE	Curriculum for Excellence
СР	Child Protection
CPD	Continuous Professional Development
СТ	Class teacher
ELCC	Early Learning and Childcare Centre
Es and Os	Experiences and Outcomes
GIRFEC	Getting it Right for Every Child
GTCS	General Teaching Council for Scotland
HGIOS	How Good is Our School?
HWB	Health and Wellbeing
IDL	Interdisciplinary Learning
IEP	Individual Educational Programme
JRSO	Junior Road Safety Officer
LSW	Learning Support Worker
MT	Management Team
PAM	Planning, Assessment and Moderation
PEF	Pupil Equity Funding
PRD	Professional Review and Development
PSE	Personal, Social and Emotional
QI	Quality Indicators
RME	Religious and Moral Education
RSHP	Relationships, Sexual Health and Parenthood
SEAL	Stages of Early Arithmetical Learning
SEEMIS	Educational Management Information System
SHANARRI	Safe, Healthy, Active, Nurturing, Achieving, Respected, Responsible, Included
SIP	School Improvement Plan
VCOP	Vocabulary, Connectives, Openings, Punctuation
VV and A	Vision, Values and Aims