



Heriot Primary School and ELCC

School Improvement Plan 2023/24

Planning framework

As part of Children's Services, Heriot Primary School and ELCC has developed this establishment improvement plan which provides a framework for how we intend to achieve Children's Services' vision of working together to get it right for children, families and communities – Protecting, learning, achieving and nurturing.

National Priorities

We also have to take account of the Scottish Government's national improvement framework which provides a vision for education in Scotland, namely to:

- 1. place the human rights and needs of every child and young person at the centre of education;
- 2. improve attainment, particularly in literacy and numeracy;
- 3. close the attainment gap between the most and least disadvantaged pupils;
- 4. improve children's health and wellbeing; and
- 5. improve children and young people's employability skills so that they move into positive and sustained destinations.

Renfrewshire's Education Priorities

Our priorities will also align with the Renfrewshire Council Plan and Education Improvement Priorities listed on pages 3 and 4.

Pupil Equity Funding

Our school receives Pupil Equity Funding (PEF) to provide targeted interventions in literacy, numeracy and health and wellbeing to close the poverty related attainment gap. This funding enables us to plan additional interventions to those which were already planned. These interventions are highlighted throughout this improvement plan using the (PEF) abbreviation.

The priorities and actions within this improvement plan address the needs of our school and articulate with local and national priorities.

Renfrewshire Council Plan Strategic Outcomes

collective potential. difference for Renfrewshire.	Crock We will encourage kind and connected communities— where our citizens take pride in their place, attracting others to move here and share in the opportunities Renfrewshire has to offer.	We will support a strong and flexible local economy —with Renfrewshire able to adapt after the pandemic, building up resilience to support good green jobs and skills for all local people to enjoy the benefits of both living and	We want Renfrewshire to be a fair place—where all our people have the best chances to live happy, healthy and fulfilled lives, to feel safe, supported and empowered to unlock the strength of our collective potential.	We are working towards a greener future—taking responsibility for our impact on the planet and taking brave, bold steps to protect the natural environment that supports and benefits us all.	We want our employees to feel proud to work for Renfrewshire Council because we are a values driven organisation, where we all understand and value our contributions, and we are passionate about making a
--	--	---	--	---	---

Renfrewshire Council's Values

We are **fair**, we treat each other and everyone we deal with respectfully and work hard to build trust in Renfrewshire Council.

We are **helpful**, we care about getting things right and are always approachable.

We are great **collaborators**; we work as one team and with people who care about this place.

We value learning to help us innovate, improve and deliver better services.

Children's Services Vision

Working together to get it right for children, families and communities – protecting, learning, achieving and nurturing

Renfrewshire's Education Improvement Plan Priorities

Protectin	g the most vulnerable	Family supports and focussing	Enhancing supports	Enhance learning and teaching,	Through a shared vision
members	s of our communities	on early intervention, by	around mental health	delivering a meaningful, relevant	and understanding
including	children and young	equipping parents and carers	and wellbeing, including	and progressive curriculum that	of inclusion, children
people w	ho are at risk. Work will	with the information, skills	the school-based mental	supports a wide range of learner	and young people will
progress	to ensure Renfrewshire	and support they need to	health and wellbeing	pathways by placing the rights	experience inclusive
keeps the	e Promise and delivers	ensure positive outcomes for	programme and the	and needs of every child and	learning experiences and
improved	doutcomes for	children and young people in	Ren10 network of staff	young person at the centre of	supportive relationships
individua	ls who are care	their care, whilst providing	and volunteers who	education. Efforts will	which lead to positive
experient	ced. Where possible	opportunities for parents and	provide early help	focus on raising attainment while	life outcomes
children	will be kept within their	carers to shape the services	services to those in need.	ensuring equity for all. There will	
families a	and priority given to	that impact them.		be a sustained focus on delivering	
securing	provision for			a curriculum that equips all	
kinship ca	are.			children and young people to	
				achieve success in life.	



Our Vision, Values and Aims

Our **vision** – A school where everyone's learning! Our **values** – Family, Honesty, Respect and Kindness



Our aims at Heriot Primary School are:

1. Curriculum

To provide for each child a broad and balanced curriculum in line with national and council guidelines with structured and progressive programmes in all curricular areas.

2. Attainment

To enable all pupils to achieve their potential by maintaining and developing strategies which raise attainment.

3. Learning and Teaching

To provide high quality teaching which uses a variety of approaches, builds on previous experience, involves parents and motivates children to take responsibility for their own learning.

4. Support for pupils

To provide support for pupils so that they respect and care for themselves and others as they develop. This will involve their personal, social, emotional, physical, intellectual, aesthetic, moral and spiritual development.

5. Ethos

To create a sense of identity and pride in the school by fostering caring partnerships among staff, pupils, parents, the community and other services. These partnerships should aim to create an effective and inclusive educational environment, a calm, self-disciplined atmosphere with high standards of pupil behaviour and responsible attitudes to learning.

6. Resources

To provide a happy, stimulating and safe environment with good use of well trained staff, and high quality and well-organised resources.

7. Management, leadership and quality assurance

To manage the school effectively through policies, strategies and systems for planning, implementing and developing the curriculum and other areas of school life. To evaluate the work of the school in all areas through effective monitoring, using information gained to progress future development.

Who did we consult?

To identify our priorities for improvement, we sought the views of staff, pupils and parents at Heriot Primary School. We used a variety of methods of getting the views of those who are involved in the life and work of the school.

All staff are regularly consulted on the operation of the school. This takes place through regular staff meetings, in service days, collegiate activities and through engagement in work focusing on HGIOS and HGIOELC. In addition, teaching and support staff participate in the annual staff review and development process reflecting on both the quality of service provided and their contribution to it. Staff are also consulted through regular attainment and wellbeing meetings, evaluations and questionnaires. All staff are involved throughout the session in the review of our School Improvement Plan priorities.

Children's views are sought through general class discussion, questionnaires and a 'Big Thinking Day.' In addition, views of the children are used to influence the planning of learning. The Pupil Council meets regularly and is used as a vehicle to raise issues and implement change. In the main foyer area there are post boxes which allow all children to make comments, suggestions and raise matters directly. Our children are also involved in focus groups and various leadership roles to allow them to have a voice in what happens within our school and ELCC. The views of the children within our ELCC are reflected through our playroom planning using floor books.

The Head Teacher operates an open door policy for pupils and parents. Parents are also able to contact the Head Teacher by other means. Parents' views are usually sought through informal discussion at school events, general questionnaires and questionnaires targeted at specific activities. Parents are also invited to comment on Annual Reports, through our website, at Team Around the Child meetings and during in school events such as workshops, open days and family learning sessions. Members of the Senior Management Team engage with our parent forum where issues of general interest are raised and discussed.

We have also consulted with our partners across and out with the Council to assist us in the delivery of our priorities. We meet termly with our Active Schools Co-ordinator, work closely with our cluster schools and local Admissions Panel and have regular collaborative meetings with our Home Link Worker, Educational Psychologist and social work and health staff.

All information gathered is collated and used to assist us to identify next steps and areas for improvement.

How will we know if we are achieving our aims?

We will measure and evaluate the progress we are making to achieve the key outcomes set out in this plan. We do this using quality assurance activities. The management team, consisting of the Head Teacher, Depute Head Teacher and Principal Teacher are responsible for the overall monitoring of the work of the school. The remit of the HT covers responsibility for the whole school. Our DHT is delegated responsibility for our Early Learning and Childcare Class (ELCC) and P1 to P.4 (Early and First Level) Our PT has responsibility for P.5 – 7 (Second Level)

Evidence will continue to be gathered on the progress of pupils and the operation of the school. A variety of data is gathered i.e. spelling ages, reading levels and standardised assessment results to track children's progress. The HT, DHT and PT meet with staff termly to discuss pupil progress and to ensure children are being supported and challenged appropriately. The Senior Management Team meet regularly to review the progress of children across the school and, where appropriate, contact parents to discuss concerns.

Staff at each stage will meet together with their departmental line manager once a term at a tracking and monitoring meeting to discuss their class plans, learning and teaching, the pace of work, supports for learning, use of classroom assistants and any concerns that they may have about pupils' progress, behaviour, homework, attendance and pastoral issues. Staff will also complete a weekly monitoring form to be sent to their line manager in order to highlight any immediate concerns that they have regarding individual pupils. Parents are again contacted should there be any particular issue or good news to celebrate.

The management team also agree a focus for monitoring classroom practice with staff and set up a number of planned observations in addition to informal visits. Teachers are provided with written and verbal feedback. Teachers and ELCC staff take part in planned observations of one another working with children. When possible, professional learning visits to other establishments will be arranged.

Staff are directly involved in monitoring children's progress across the school and, to an extent, across the cluster, this is achieved through stage and cluster meetings where children's work is examined and the standard moderated. All staff are regularly encouraged to engage in self evaluation and evaluate the learning experiences of the pupils.

Attendance is monitored daily with unexplained absences followed up by texts and phone calls. Absence and late coming are monitored monthly by the Head Teacher.

Our PEF funded teachers meet with the DHT termly to evaluate the progress of children identified for targeted support. We also liaise with our partners, on an ongoing basis, to evaluate our progress.

Each year we also complete a standards and quality report and self-evaluation document which is monitored by Renfrewshire Council Children's Services' staff.

HGIOS/HGIOELC	NIF Priorities	NIE Prioritios			hen they need it. NIF Drivers		
Qis 1.3, 1.5, 2.4, 2.7 and 3.1	 Placing the human righ Improvement in attainment Closing the attainment Improvement in childred Improvement in employoung people 	children	 School Leader Teacher Profe Parental Enga 	essionalism 5. School Improvement			
Rationale	for change	Outcome and Expected Impact	Measu	res	Interventions		
Getting it Right for Eve to align with the nation recommendations fro All staff will need to b	m the Morgan Review. e aware of the new ramework, The Child's	 Increased staff knowledge and understanding of; National and Local GIRFEC Policy Stage Intervention Framework The National Practice Model Child's Plan Meeting processes and procedures Use and content of chronologies Data Protection Information Sharing to deliver GIRFEC effectively by September 2023 Aligned policies and procedures, with statutory and non-statutory partners, will support closer partnership working and ensure a consistent approach. Following identification of need, earlier appropriate interventions, as described within the principles of Getting it Right for Every Child, will be put in place. 	measure progre supports in plac	line aspects which ns which have nd those which ged/adapted. I be consistent ority and better I goals, action ct of support(s) ments and class teachers, d targeted I provide data to ss and impact of e. sessments will be school at the each session. vill be used to	 Raise staff awareness of Renfrewshire Children's Services Partnership Getting it Right for Every Child (GIRFEC) Policy and Multi-agency Operational Guidance, incorporating Chronologies Guidance 2022 and our new Staged Intervention Framework. Cluster to work together to clarify Staged Intervention Framework levels. Familiarise staff with Sharepoint, how to access this and the documentation within this and provide training on The Child's Plan process. Individual staff will be supported to complete assessments prior to meetings using Well-being Indicators, My World Triangle, Resilience Matrix and National Practice Model to identify a child's needs and organise/analyse this information to construct an effective plan to be actioned. Staff to complete two Data Protection iLearn courses. – Information Governance Annual Refresher and Information Sharing LISN meetings (Gleniffer and Castlehead clusters) used to ensure a consistent approach (8 meetings scheduled across the session) 		

24% of children within our ELCC haverecognised additional support needs (ASN).35% are pre/school children.

17% of children within the school have recognised additional support needs (ASN). There are many others who require additional support for a variety of reasons.

Our staff know and respond very well to the individual needs of children and promote and support their wellbeing however over a quarter of our children currently struggle to cope within the playroom/class environment due to a range of factors such as the physical and social environment, structures and routines etc.

Our support staff consist of one ASNA and two classroom assistants. All are class based to support identified children and contribute to the planning and review of support. We have a number of children who would benefit from this level/type of support who are currently not able to have this on a regular basis.

Our aim is that our children's needs will be met and managed within the class by the class teacher however, when this is not possible, our provision of a support base will provide tailored and flexible support to those who require it. Use of the Circle Framework resource will better structure our support for identified children, will promote more inclusive practice across the school and encourage more effective collaboration between school staff, parents/carers, partner services and other agencies. This resource will help us to strengthen our whole school approach to improving inclusive practice whilst also supporting individual practitioners to improve their classroom setting or their approach to supporting an individual learner.

Identified children will benefit from working/playing in small groups and/or a one to one basis in a calm, quiet environment to increase their engagement and focus by August 2023

Increased opportunities for physical play, movement breaks and sensory activities to support iindividuals who benefit from these by August 2023

- Weekly monitoring sheets will reflect any concerns which will allow quick intervention/support to be put in place
- Audit of Q.I 2.4 Personalised Support
- Teacher professional judgement/ACEL data
- Leuven Scale data or levels of involvement and emotional wellbeing
- Use of 'What I Think' tool pupil and staff

Following audit of Q.I 2.4 Personalised Support implement any changes identified and share good practice across the ELCC and school

Circle Framework training will be undertaken by our Principal Teacher. ELC training in May 2023 and Primary in June 2023. This training will be shared with staff during inservice (ELC) and collegiate time (school) next session. (19 Sept. 23)

Two support bases will be created. One for targeted support with learning and the other for play and nurture. A sensory space will also be created.

An additional class teacher (1.0fte) will be funded to allow us to staff our support base. (PEF)

High-quality individualised and meaningful progression pathways will be created for children accessing the support bases

Lego Therapy training arranged for two of our support staff (June 2023)

Continued use of IDL to support attainment in Literacy and Numeracy from P.3 – P.7. (PEF)

HGIOS/HGIOELC Qis Q.I 2.3 Q.I 2.4 Q.I 3.2	 NIF Priorities Placing the human rights and needs of every child and young person at the centre of education Improvement in attainment, particularly in literacy and numeracy Closing the attainment gap between the most and least disadvantaged children Improvement in children's and young people's health and wellbeing Improvement in employability skills and sustained, positive school leaver destinations for all young people 			NIF Drivers 1. School Leadership 4. Assessment of Children's Progress 2. Teacher Professionalism 5. School Improvement 3. Parental Engagement 6. Performance Information		
Rationale	e for change	Outcome and Expected Impact	Meas	ures	Interventions	
rise and want to build session. (e.g. 12% rise current P.4 and 9% rise P.6) Professional dialogue and writing survey re- ongoing need to incre engagement and enjo using effective writing a culture of writing fo ensure we maximise to pupil engagement and Significant work has bo relation to building a effective reading ped- engagement in the Re-	dised and monitoring data oing need to raise the poverty-related ifically in relation to og writing last session our attainment figures d on this success next e from 61% to 73% for se from 59% to 68% in , learner conversations sults indicate an ease learner oyment in writing by g pedagogy and creating or pleasure. This will the clear links between d attainment in writing. peen undertaken in reading culture and agogy through	Percentage increase of writing attainment across all stages with focus on target stages and pupils Targets – P.2 85% - 94%, P.3 76% - 84%, P.4 88% - 96%, P.5 70% - 79%, P.6 64% - 72%, P.7 64% - 73% Percentage increase of reading attainment across all stages with focus on target stages and pupils Targets – P.2 84% - 92%, P.3 76% - 84%, P.4 82% - 90%, P.5 87% - 96%, P.6 85% - 94%, P.7 87% - 94% Increased reader and writer engagement levels and increased scores assessing the two dimensions of writing – Self concept as a writer and Value of writing by June 2024 By May 2024 almost all teachers are more confident and skilled in the learning and teaching of fiction and non-fiction writing. Almost all	 and/or classes Writing assess Pupil learning (individual targ groups etc.) Reading and w surveys Standardised a including SNSA Class formative Levels of staff CLPL Working/focus minutes – school/cluster, Ongoing evalu confidence, un 	EL data te 3 Domain viduals, groups ments conversations get setting, focus writing engagement assessment data VGL/ACEL te assessment engagement with focus viduals, group viduals, group viduals	Provision of ongoing professional learning for all teaching and support staff in the Talk for Writing approach including initial CLPL for new/returning staff in fiction and non-fiction writing. Talk for Writing Early Years Lead training for ELCC Graduate and DHT (2 June 2023) Lead training for new ELCC Senior to be arranged following appointment. Literacy Development Officer will provide support in the interim. By August 2023, ensure all staff have a working knowledge of evidence-based research relating to writing via the CLPE's <u>What We Know Works: Writing</u> <u>in Primary Schools</u> research document and use this to audit practice and plan learner experiences. Calendar of writing CLPL (in-service, collegiate activities, professional reading and working parties) will be finalised by Sep 2023 and implemented/evaluated throughout the session. This will include opportunities to plan, assess and moderate. A project team (project leads) will be appointed and will undertake CLPL on leading effective implementation of Talk for Writing (dates TBC).	

the teaching of reading and writing to create a coherent, progressive literacy curriculum.	support staff are more confident and skilled in providing in-class support for writing. By May 2024 almost all children will demonstrate increased engagement, knowledge and skill in the writing process. By May 2024, a clear, structured, progressive, consistent approach to fiction and non-fiction writing will be evident at all stages using the Talk for Writing approach in combination with additional evidence-based reading and writing pedagogies.	 Tracking and monitoring meetings (TAM's) Class visit feedback Learner feedback - target group Stage, whole school and cluster moderation activities Feedback from parent/carers via events, family learning opportunities and surveys Audit of progress using the Talk for Writing School Improvement Cycle RAG rating the Talk for Writing 'non-negotiables' collaboratively with teaching and support staff ELCC audit of literacy rich environment 	 Actions will be informed by the Talk for Writing Leadership Toolkit. Creation of an operational plan, by December 2023, for implementation of the Talk for Writing approach (fiction and non-fiction) to include key features e.g.: create a whole school reading spine create a whole school overview with resource linked units adapt templates for unit planning to align with existing planning approaches establish teaching non-negotiables and ensure consistent implementation across the school maintain effective procedures for quality assurance of the approach Audit resources for writing (whole school and targeted) by November 2023. Identify and purchase/create resources required. By Sep 2023, all teaching staff will be introduced to Talk for Writing's 'Planning. Assessment and Progression' overviews and will use these to plan learner experiences and inform professional judgements on pupil progress. (Overviews will be published by Literacy Development Officer in August 2023) Audit using Up, Up and Away document (Circle Framework) to evaluate literacy rich environment within our ELCC

HGIOS/HGIOELC NIF Priorities QIs • Placing the human rights and needs of every child and young person at the centre of education 2.3, 2.4 and 3.2 • Improvement in attainment, particularly in literacy and numeracy • Closing the attainment gap between the most and least disadvantaged children				NIF Drivers1. School Leadership4. Assessment of Children's Progress2. Teacher Professionalism5. School Improvement		
		en's and young people's health and wellbeing yability skills and sustained, positive school lea Outcome and Expected Impact	3. Parental Engagem		ment 6. Performance Information	
The New Renfrewshir been devised to incor methodologies (incluc skills across a level, ar teaching by using high provide breadth and c most teachers began planners to support le with positive impact.	e Maths Planners have porate key ding SEAL), streamline ad support effective n-quality rich tasks that depth. In session 22/23, utilising the new earning and teaching	 Full transition to the new Renfrewshire Maths Progression Planners will be evident at all stages by October 2023 to ensure a structured, progressive and consistent approach to maths and numeracy. By February 2024 almost all teachers will be more confident and skilled in the learning, teaching and assessment of numeracy. By February 2024 support staff are more confident and skilled in providing in-class support in maths and numeracy. Percentage increase of numeracy attainment across all stages with focus on target stages and pupils Targets – P.2 95% - 100%, P.3 88% - 96%, P.4 87% - 96%, P.5 84% - 92%, P.6 76% - 84%, P.7 80% - 90% 	 staff confiden understanding employed in in new planners. measured thru dialogue/tracl surveys/obser to ensure effe implementatio Pre and post t evaluations sh improvement teaching math Staff level of engagement/it training on CP which will sup the new plann measured thru dialogue/ surv evaluations N Development 	g of the pedagogy mplementing the . This will be ough professional king meetings/staff vations and PRDs octive on. eachers' hould indicate in confidence in as and numeracy. mpact from CLPL A approaches port transition to hers. This will be ough professional veys /course	The whole school will transition to the Renfrewshire Maths planners in session 23/24. This transition will incorporate elements of the revised end-of-pathway and end-of-topic assessments, aligning with current methodologie Authority training/video guidance on rationale and how to use new planners will support whole school transition. Encourage continuous professional development opportunities throughout the year for teaching, ELC and support staff on maths and numeracy Appoint new Numeracy Champion for ELCC and school and ELCO lead for Numeracy Collegiate and in-service activities will be implemented throughout the session along with CLPL opportunities and guides to professional reading Audit resources for numeracy (support base only to identify any resources required.	

	 Teacher engagement with new Renfrewshire Maths Assessments where pedagogy is in line with the planners. Evidenced through number of teachers using new end of pathway assessments and/or end of topic assessments which are linked to the new planners Teacher professional judgement/ACEL data GL/SNSA data ELCC audit 	 IDL, for numeracy, to be continued at P. 3 and 4 and rolled out to P.5 - 7 for target children Gleniffer cluster support staff numeracy training to be delivered by Angela Stevenson (3 sessions) Session 1 - 12thSeptember Session 2 - 23rd November Session 3 - 25th January Numeracy moderation, across all levels, planned for March 2024 (collegiate session) Creation of an online tracking system linked to New Renfrewshire Maths Planners to record resources used to deliver maths E's and O's (Experiences and Outcomes) Cross observations to focus on active maths lessons on number concepts Revisit active lessons using Blu-print boards and share good practice ELCC audit of numeracy across the curriculum
--	--	--

HGIOS/HGIOELC Qls 1.3, 2.6, 3.1, 3.2	education Improvemen Closing the a Improvemen Improvemen 	acing the human rights and needs of every child and young person at the centre of			hip4. Assessment of Children's Progresssionalism5. School Improvementngagement6. Performance Information
Rationale for	change	Outcome and Expected Impact	Mea	asures	Intervention
Increased partnership be of benefit to childro people throughout the journey. Using a consist approach across the G Cluster will allow staff strong picture of child people's achievement all stakeholders are er planning for a success experience.	en and young eir learning stent ileniffer to build a ren and young s and ensure ngaged in	Data will be used to moderate teacher professional judgements, ensuring consistency in application and encouraging professional dialogue on levels of achievement. Planning of teaching and learning will reflect achievement pathways, ensuring all learners are being appropriately challenged to achieve their best outcomes. Targeted interventions will be put in place for children and young people identified as being "off-track" to address attainment gaps and improve outcomes. Data will be shared via P7 transition, allowing secondary colleagues to use a wide range of data to inform planning of teaching and learning. High-quality plans will be developed over the session 2023-2024, ensuring clearly identifiable support strategies are recorded with evidence of impact. Children, young people, families and staff will have a clear understanding of the additional support needs and strategies in place to meet needs.	literacy a Feedbac termly tr monitori Feedbac meeting High Sch Evidence planning Staff self session s Pupil sup evidence	e within staff F-evaluation/end of survey oport plans will e clear support es, interventions	Cluster CLPL session on use of GL Assessments and data analysis at Brediland Primary (date TBC) All cluster schools to use the GL Assessment package (literacy and numeracy) to moderate teacher professional judgements DHTs/Pupil Support Coordinators will meet once per term to share practice and moderate child's plans using new Staged Intervention Framework. Principal Teacher to co-ordinate assessments for Heriot Primary and collate data from P.1 – P.7 throughout next session. Classroom Assistant will be trained to provide practical and technical support to class teachers when undertaking GL assessments Increased number of Chromebooks made available to support implementation of GL Assessment package across P.2 - 7