

Driving Equity and Excellence

Improvement Action Plan Session 2024-25



School:	Our Lady of Good Aid Cathedral Primary School & Nursery Class
Cluster:	Our Lady's High School, Motherwell

Improvement Plan Summary					
Cluster Priority	To ensure equity for all learners and understand the attainment				
-	within Numeracy.				
School Priority 1	Further secure high learner engagement and attainment by fully				
•	implementing and embedding Cathedral's overarching pedagogy.				
School Priority 2	Improve the quality and increase the impact of Religious Education				
•	RC across all stages through a systematic and active review of the				
	ten characteristics in the Charter for Catholic Schools in Scotland.				
School Priority 3	Establish a digital pedagogy across all stages of the curriculum				
•	which engages learners and delivers a high-quality learning				
	experience for all pupils. (Year 3 of 3)				
Nursery Class Priority	Improve outcomes across the curriculum for all learners by building				
, , , , , , , , , , , , , , , , , , , ,	and establishing a fresh nursery team with a shared commitment				
	and the collective capacity to fully implement Cathedral's				
	overarching pedagogy.				



Education and Families Priorities

Attainment and Equity - Closing the Improvement in children Developing the Young Vulnerable Groups-Achievement-Improvement attainment gap between the and young people's health Workforce-Improvement Improved outcomes for in attainment, most and least and wellbeing with a focus in employability skills and vulnerable groups. particularly in literacy and disadvantaged children and on mental health and sustained, positive numeracy. young people. wellbeing. school-leaver destinations for all young people. Improvement Actions Improvement Actions Raising Attainment Strategy SAC/ PEF Plan GIREEC Curricular Progression Support for Families/Young · A North Lanarkshire approach to There is a commitment to There is a well-established plan There will be a refresh of People at Risk for the Scottish Attainment ensuring a coherent, progressive improve data informed GIRFEC approaches, There is a comprehensive focus Challenge and Pupil Equity curricular experience in Literacy, focussing on ensuring that practice across the on supporting families of young Fund which will require to be Numeracy, HWB and STEM will be Directorate, to increase named persons and lead people at risk, who experience numbers of young people rolled out until 2022. It focuses established in all clusters. professionals have a clear challenges and require support. DYW Strategy on closing the attainment gap. achieving national understanding of the Care Experienced Young People Anti- Poverty Programmes The work ensures that the benchmarks. There is a systematic approach planning pathways. Universal: Enterprising Learning; Self- Evaluation Leading to · There are a number of specific 1140 ELC Expansion being built to ensure positive programmes devoted to Additional: Work Based Learning Improvement The expansion involves 1140 outcomes for Care Experienced ensuring North Lanarkshire is Experience: Intensive: Pathways young people (and those at risk). There will be a hours of nursery education

being available to all 3-4 year

olds and 2 year olds

experiencing disadvantage.

Our practice in this area will

be aligned with wider

partnership approaches,

translated into a Mental

Health and Wellbeing

Strategy for young people

and those who work with

Mental Health and Wellbeing

Programme.

Digital Classroom

through digital learning

opportunities, provided by host

schools through Virtual Learning

Young people learn across schools

The Virtual School is a key

component of this activity.

Support for Adults

improving systems to support

vulnerable adults, including

those in the justice system and

victims of domestic violence.

There is a critical focus on

Audit and Consultation

comprehensive refresh of

quality improvement, based

on a comprehensive review

of HGIOS 4 and self-

evaluation strategies.

This review will provide a

radical set of responses to

the evolving needs of young

people, including review of

Review of Additional Support

Needs

In arriving at our improvement priorities, the school has taken account of Education and Families' priorities, an audit of the previous year's improvement plan and engagement with parents/carers and learners.

Details of engagement (pupils, parents/carers, partners)

typified by a commitment to

addressing barriers to

achievement, due to poverty.

The project involves drawing

activity undertaken across the

Directorate into one

manageable system, so as to

ensure leaders are informed.

· North Lanarkshire Innovation and

Improvement Hub

Two priorities from the 2023/24 Annual Improvement Plan (Pedagogy and Digital) have been carried forward and will be further developed during the 2024/25 session.

The Head Teacher discussed and agreed 2024/25 improvement priorities with the Parent Council in May 2024, outlining the rationale for each. The proposed use of the school's Pupil Equity Fund allocation was also discussed at this meeting.

All parents and carers were consulted on the 2024/25 AIP in June 2024 via a Microsoft forms questionnaire. This entailed two questions: one relating to their child's learning and one to Religious Education RC and the faith dimension of the school. The 2024/25 AIP was posted on the website newsfeed prior to the summer holidays and is permanently available in the 'information' section of the website.

Our 2024/25 improvement priorities were initially shared with pupils at assembly on 10th June 2024 and a child-friendly AIP poster is displayed in all classrooms across the school. Pupils across all stages are actively involved in 'Smart School Council', enabling them to contribute to change and improvement in Cathedral Primary School. Throughout the 2024/25 session, pupils will have the opportunity to take forward aspects of each improvement priority through 'Smart School Council' action teams.

School Vision and Values



VISION

Placing Christ and Our Lady at the centre, and with children at the heart of everything we do, our vision is to continually grow into a strong community of faith and learning in which every child and adult feels happy, safe, loved, included, proud and listened to, with every opportunity to reach their full God-given potential.

VALUES

Love, Connection, Perseverance, Growth

AIMS

Our Lady of Good Aid Cathedral Primary School aims to:

- recognise every child and adult as a unique individual, made in the image of God, and continually endeavour to meet the spiritual, emotional, physical, social and academic needs of all
- establish and maintain high, but realistic, standards and expectations for all, fostering a love of learning in both pupils and adults and supporting everyone within our school community to be a confident individual who takes responsibility for their own learning
- provide the highest quality of learning and teaching across the curriculum, supporting all pupils
 to be literate, numerate and healthy, equipped with the knowledge, skills and attributes
 necessary for being successful lifelong learners in an ever-changing society
- provide meaningful opportunities for pupils to develop their knowledge and understanding of the Catholic faith, participate meaningfully in religious observance and actively live out their faith as responsible citizens and effective contributors within Our Lady of Good Aid Cathedral Primary School and in the local and global community



SCHOOL IMPROVEMENT PLAN

2024/25

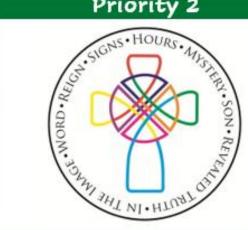


Priority 1

Our Lady of Good Aid Cathedral Primary School **My Learning Journey** SUCCESS AHEAD

My teacher will help me reach my full potential by giving me daily access to the very best learning SPACES, learning EXPERIENCES and learning INTERACTIONS.

Priority 2



My teacher will teach inspiring R.E. lessons which help me grow in my faith and equip me to make a positive difference in school, at home, in my parish and in the local and global community.

Priority 3



My teacher will help me to develop my digital technology skills and give me opportunities to use these in my learning in every area of the curriculum.

2024-25 Improvement Plan

CLUSTER PRIORITY: Long Term Outcome What do you hope to achieve? What is going to change? F whom? By how much? By When?	- or	To ensure equity for all learners and understand the attainment within Numeracy.
Person(s) Responsible Who will be leading the improvement?	Cluster Cha	air, CIIL, HTs, P7 CTs, Maths Department

NIF Priority:	NIF Driver:		
1. Improvement in attainment, particularly in literacy and numeracy;	1. School Leadership		
2. Closing the attainment gap between the most and least disadvantaged	2. Teacher Professionalism		
children;	3. Parental Engagement		
3. Improvement in children's and young people's health and wellbeing;	4. Assessment of Children's Progress		
	5. School Improvement		
	6. Performance Information		
NLC Priority:	QI:		
1. Attainment and Achievement-Improvement in attainment, particularly	1.2 Leadership of learning	2.1 Safeguarding and child protection	3.1 Ensuring wellbeing, equality and inclusion
in literacy and numeracy.		2.2 Curriculum	3.2 Raising attainment and achievement
2. Equity - Closing the attainment gap between the most and least		2.3 Learning, teaching and assessment	
disadvantaged children and young people.			
3. Improvement in children and young people's health and wellbeing with			
a focus on mental health and wellbeing.			
5. Vulnerable Groups-Improved outcomes for vulnerable groups.			
PEF Intervention:	Developing in Faith:	UNCRC:	
3. Promoting healthy lifestyles	2. Developing as a community of faith and learning	Article 14 - Freedo	om of Thought, Belief and Religion
5. Promoting a high-quality learning experience	4. Celebrating and Worshiping		
7. Using evidence and data			
8. Employability and skills development			
9. Engaging beyond the school			
10. Partnership working			
11. Professional learning and leadership			

If you used any aspect of your PEF fund to support this priority; please detail the expenditure here:

RATIONALE (WHY?) Why have you identified this as a priority? What data did you have to support this?

In session 23-24 using the month of April as our reference point, attendance in the OLHS cluster has continued to improve year on year from 2021, attendance April 2021 was 91.21% and in April 2024 93.06% in addition to this there has been improved attendance across all cluster establishments. All cluster establishments attendance was above the NLC stretch aim for this session (Secondary Schools 86.40%, Primary 91.8%). Having analysed the data rigorously, a decision was made to improve the cluster average attendance to 93.5% which is above the NLC stretch aim for the 24-25 session.

Good attendance and parental engagement are vital for children and young people to reach their full potential. It is therefore vital that we constantly strive to improve attendance and engagement levels. We believe this can be best achieved through rigorous and robust procedures alongside relationship building with our children and their families to better understand the reasons behind poor attendance and to put in place interventions which will support them.

From rigours interrogation of ACEL numeracy data in each of the cluster establishments, it was evident that children in each cluster primary were attaining the same or better in numeracy than literacy, however in the secondary young people were consistently performing better in literacy than numeracy. This trend continued into the senior

phase at level 4 and 5. We were therefore interested to determine the factors which were causing this trend and how we could intervene to ensure pupils attainment was consistently improving in numeracy throughout their time at school.

Resources: Please include costs and, where relevant, state where cost is being met from, specifically if using PEF. Please denote PEF/or colour code if preferred, to indicate where PEF spend aligns with targets.

Work with CST to offer support to targeted pupils Work with CIIL

EXPECTED IMPACT	INTERVENTIONS/ACTIONS TO	HOW WILL YOU TRACK	EVALUATION CHECKPOINT	EVALUATION CHECKPOINT 2
(SHORT TERM	SUPPORT IMPROVEMENT: HOW?	PROGRESS?	1 (Internal Process)	(Internal Process)
TARGETS)		<u>MEASURES</u>		
What will be the benefit for learners (be specific)?	What are you going to do to make the change? What key actions are required? Consider links to the NIF Drivers.	What ongoing information will demonstrate progress? (Qualitative, Quantitative – short/medium/long term data)		
Increase level of attendance in all establishments across the cluster. Targets: Cluster average to increase from 93.06% to 93.5%	 Implement new NLC guidance and procedures including use of new attendance codes Monthly attendance reviews with SLT and CIIL to identify families with attendance below the local authority average. We will analyse the following: Patterns of attendance Family links Monthly meeting with identified families to support improved attendance. Family engagement worker to support targeted families. Robust arrangements are in place to support high quality learning for children unable to attend school 	 Monthly audit and analysis of attendance data across the cluster Monitoring and tracking data will reflect improvement in attendance. Collaborative working will reflect a range of approaches that will be used by the wellbeing team consistently across the cluster. Use of Outcome Star to assess and monitor wellbeing, with targeted learners, in order to identify barriers to attendance. 		
Cluster: To understand the factors which impact the sustained improvement in Numeracy attainment P7 to S3.	 Analyse and interrogate data across the cluster Identify key areas of development in numeracy by analysing performance information from S1 numeracy assessments CLPL opportunities Develop a consistent and shared understanding of standards across the cluster 	 Tracking and monitoring Professional dialogue/collegiate working Feedback and implementation from CLPL opportunities Teacher's planning will reflect a range of high-quality learning and teaching approaches Learning visits and professional dialogue will 		

Final evaluation:

PRIORITY 1: Long Term Outcome
What do you hope to achieve? What is going to change? For whom? By how much? By When?

Further secure high learner engagement and attainment across all stages by fully implementing and embedding Cathedral's overarching pedagogy.

Person(s) Responsible
Who will be leading the improvement?

STRATEGIC LEAD: Marie Clare Duffy (DHT)

PEDAGOGY LEADS (Colette Laird, Leanne Tominey, Laura Irwin, Jillian Shevlin)

NIF Priority:	NIF Driver:	
3. Closing the attainment gap between the most and least	School and ELC Leadership	
disadvantaged children and young people;	2. Teacher and Practitioner Professionalism	
4. Improvement in skills and sustained, positive school leaver	5. School and ELC Improvement	
destinations for all young people		
5. Improvement in attainment, particularly in literacy and numeracy.		
NLC Priority:	QI:	
Improvement in attainment, particularly literacy and numeracy	1.2: Leadership for learning	2.5: Family learning
2. Closing the attainment gap between the most and least	2.3: Learning teaching and assessment	3.2: Raising attainment and achievement
disadvantaged children	2.4: Personalised support	3.3: Increasing creativity and employability
5. Improved outcomes for vulnerable groups		
PEF Intervention: 5, 9, 12	Developing in Faith/	UNCRC:
5. Promoting a high quality learning experience	Developing as a community of faith and learning	Article 28 - right to education
6. Differentiated support		Article 29 - goals of education
8. Employability and skills development		
9. Engaging beyond the school		
10. Partnership working		
11. Professional learning and leadership		
12. Research and evaluation to monitor impact		

RATIONALE (WHY?) Why have you identified this as a priority? What data did you have to support this?

In May 2023, Cathedral staff drew on the work of Julie Fisher (2016) to explore and articulate how the three contexts of *adult-led*, *adult-initiated* and *child-led* learning inform, shape and support high-quality learning **SPACES**, learning **EXPERIENCES** and learning **INTERACTIONS** across all stages of the school. None of these – *Spaces*, *Experiences* and *Interactions* – are free-standing or self-reliant. Rather, the three are inter-connected and co-dependent. The way in which we design and use spaces, for example, shapes and determines the type of learning experiences which take place within them; this, in turn, determines and influences the nature and the quality of interactions between pupils and their peers and between pupils and adults. To further secure high learner engagement and attainment, it is vital we prioritise time to fully implement and embed Cathedral's overarching pedagogy as set out in the support document within our *Learning*, *Teaching and Assessment Framework*. Building on the professional partnership work established with St Andrew's Primary, Falkirk, during the 2023/24 session and our recent work with the local authority, there is also further opportunity for Cathedral staff to support and influence system change beyond the school.

EXPECTED IMPACT (SHORT TERM TARGETS) What will be the benefit for learners (be specific)?	INTERVENTIONS/ACTIONS TO SUPPORT IMPROVEMENT: HOW? What are you going to do to make the change? What key actions are required? Consider links to the NIF Drivers.	HOW WILL YOU TRACK PROGRESS? MEASURES What ongoing information will demonstrate progress? (Qualitative, Quantitative – short/medium/long term data)	EVALUATION CHECKPOINT 1 (Internal Process)	EVALUATION CHECKPOINT 2 (Internal Process)
All teaching staff demonstrate a sound working knowledge of Cathedral's overarching pedagogy document and use this on an ongoing basis to audit, evaluate and improve their practice.	 Provide overview of school's overarching pedagogy (August inservice) to refresh teaching and support staff's knowledge and understanding. In stage groups, teaching staff will select one bullet point from Cathedral's Overarching Pedagogy document each month and use the 'Policy into Practice' pro-forma to record action and impact. 	People's views End of year stage group questionnaire captures professional learning and impact. Direct observations All components of overarching pedagogy visible in scheduled October/day-to-day learning walks.		
Practitioner enquiry has led to improved learning spaces, experiences and interactions for learners across all stages and supported system change beyond the school.	 Focusing on one area of the school's 'Overarching Pedagogy' each month, teaching staff will work in stage groups to review and refine an aspect of practice. Provide opportunities during course of year for staff to meet in their PLCs to share learning and discuss impact on learners. Capture examples of good practice in GLOW to build up ideas bank. 	SLT – learner conversations capture positive views from pupils on improved spaces, experiences and interactions. End of year stage group questionnaire captures professional learning and impact. Direct observations		

Across all classrooms and learning streets, pupils learn through an appropriate balance of adult-led, adult-initiated and child-led learning experiences.	 Further develop professional collaboration with St Andrew's Primary, Falkirk, based on overarching pedagogy document. Facilitate visits between the two schools to share learning and support improvement. Teaching staff will use pedagogy triangle each week (either in advance or in hindsight) to audit the balance of adult-led, adult-initiated and child-led learning experiences across the five days; necessary adjustments will be made in subsequent weeks. Teachers will plan in stage groups and across learning streets to support consistent balance of highquality adult-led, adult-initiated and 	All components of overarching pedagogy visible in scheduled October/day-to-day learning walks. Completed records of learning visits to St Andrew's Primary. Direct observations; Quantitative Day-to-day learning walks confirm appropriate balance of adult-led, adult-initiated and child-led learning in 100% of classrooms.
Learners across all stages have ownership of learning spaces by regularly co-designing classrooms and learning streets to stimulate, support and extend their learning.	 child-led learning experiences. Teaching staff will ensure pupils across all stages have at least one significant opportunity each term to co-design an aspect of their classroom. Offer further opportunities through Smart School Council for pupils to inform and influence changes to learning streets. Facilitate learning walks as part of collegiate meetings to observe examples of high-quality learning spaces. 	People's views SLT – learner conversations capture learners' involvement in co-designing classrooms and learning streets. Smart School Council action board and log-book capture pupils' views and involvement in co-designing learning streets. Direct observations Professional dialogue within PLCs following collegiate learning walks.
All teachers are confident in setting up a variety of openended activities to stimulate, support, challenge and extend learning. Teachers and pupils regularly co-construct	 Teaching staff will work in stage groups (and across learning street) to plan at least one open-ended learning activity each week (adult-initiated or child-led). Examples of high-quality openended activities will be captured on website newsfeed. Teaching staff will continue to use the 'Explore & Extend' section of 	People's views Day-to-day SLT – learner conversations during openended learning activities. Direct observations Open-ended activities visible in scheduled October/day-to-day learning walks. People's views; Direct observations

rich learning experiences (Explore & Extend), to extend, build upon and apply recent learning.	their daily planner to record co- constructed activities. As part of daily classroom visits, SLT will engage in learner conversations about 'Explore & Extend' activities on Active8 task-board. Facilitate discussions in PLCs around successful 'Explore & Extend' activities.	Day-to-day SLT – learner conversations relating to 'Explore & Extend' activities on Active8 task-board. Page 16's views
Pupils across all stages have regular opportunities to engage in meaningful outdoor learning which reflects Cathedral's overarching pedagogy.	 In stage groups, teaching staff will refresh knowledge of outdoor learning programme for stage and map out learning experiences across year. Teaching staff will use Overarching Pedagogy document to evaluate and refine OUTDOOR spaces, experiences and interactions. 	People's views ■ Professional dialogue around outdoor learning in PLCs. Pedagogy Leads will feedback to SLT. Direct observations ■ Informal SLT involvement in and observation of outdoor learning.
Parental Engagement and Family Learning sessions have increased parents' and carers' knowledge of how children learn and upskilled them to support their child's learning at home.	 Include meaningful input on school's overarching pedagogy at all family learning sessions; provide practical ideas for parents/carers on how they can support learning at home. Translate one aspect of overarching pedagogy document each month into a parent-friendly idea for supporting their child's learning. Post on website newsfeed and send link on app. 	People's views Family Learning parent/carer evaluations. Parent/carer questionnaire will capture feedback on impact of 'Supporting your child's learning' ideas on school website. Direct observations Monthly 'Supporting your child's learning' ideas on school website.
Final evaluation:		

PRIORITY 2: Long Term Outcome What do you hope to achieve? What is going to change? For whom? By how much? By When?

Improve the quality and increase the impact of Religious Education RC across all stages through a systematic and active review of the ten characteristics in the Charter for Catholic Schools in Scotland.

(Please note: the numbers in brackets after each 'expected impact' statement indicate the related characteristics within the Charter)

Person(s) Responsible Who will be leading the improvement?

STRATEGIC LEAD: Lorraine Campbell (DHT)

Kristin Carroll (RE Co-ordinator); Fr Lamb (parish priest and school chaplain); Barbara Coupar (Director of SCES);

Roisin Coll (Director of St Andrew's Foundation); Cathedral Chaplaincy Team

(Please insert the relevant information below using the codes about	ove)	
NIF Priority: 1. Placing the human rights and needs of every child and young person at the centre of education 2. Improvement in children and young people's health and wellbeing	NIF Driver: 2. Teacher and Practitioner Professionalism 3. Parent/Carer Involvement and Engagement 4. Curriculum and Assessment	
NLC Priority: 3. Improvement in children and young people's health and wellbeing with a focus on mental health and wellbeing 5. Improved outcomes for vulnerable groups	QI: 1.1: Self-evaluation for self-improvement 1.2: Leadership for learning 2.2: Curriculum 2.3: Learning teaching and assessment	2.5: Family learning2.7: Partnerships3.1: Ensuring wellbeing, equality and inclusion
PEF Intervention: Not applicable If you used any aspect of your PEF fund to support this	Developing in Faith: 1. Honouring Jesus Christ as the Way, the Truth and the Life 2. Developing as a community of faith and learning 3. Promoting Gospel Values 4. Celebrating and Worshiping 5. Serving the common good.	UNCRC: Article 14 - freedom of thought, belief and religion Article 15 - freedom of association Article 29 - goals of education

If you used any aspect of your PEF fund to support this priority; please detail the expenditure here:

RATIONALE (WHY?) Why have you identified this as a priority? What data did you have to support this?

Cathedral's improvement priorities in recent years have largely been influenced by national priorities, particularly around raising attainment in literacy and numeracy, supporting children's health and wellbeing and closing the poverty-related attainment gap. This has been successful in embedding a strong universal offer in Cathedral Primary, along with a number of well-established targeted interventions. However, with thirteen years having passed since the publication of 'This is our Faith' (the Religious Education syllabus for Catholic primary schools in Scotland), there is a consensus amongst Cathedral staff and the Parent Council of the necessity to revisit the statutory area of RERC and further develop and strengthen the faith dimension of our school community.

Before a person can share Christ with others, they must first experience Christ in their own life and, after this initial encounter, they are called to continually grow in their personal faith. This is of vital importance to those called to serve in a Catholic school. Our overarching approach to taking forward this improvement priority, therefore, is three-fold:

- 1. Support individual staff to live out their call to be a disciple of Christ and strengthen their vocation as a Catholic educator by providing regular opportunities during the course of the year for faith development and formation;
- 2. Through practical training, provide teaching staff with a sound working knowledge of 'This is our Faith' to support them in teaching high-quality RERC lessons and build their capacity to make meaningful connections across the curriculum (e.g. linking Catholic social teaching to particular IDL topics);
- 3. Support both staff and pupils to regularly reflect on the ultimate outcome of RERC lessons (e.g. greater involvement in the parish; a conviction to challenge injustice and discrimination in the world; a developing sense of a call to a particular vocation).

In short, our ultimate goal in setting this particular improvement priority is that Cathedral Primary continues to grow into a more authentic Christian community where faith is not only taught and spoken about but lived and experienced by adults and pupils alike.

EXPECTED IMPACT (SHORT TERM TARGETS)	INTERVENTIONS/ACTIONS TO SUPPORT IMPROVEMENT: HOW?	HOW WILL YOU TRACK PROGRESS? MEASURES	EVALUATION CHECKPOINT 1 (Internal Process)	EVALUATION CHECKPOINT 2 (Internal Process)
What will be the benefit for learners (be specific)?	What are you going to do to make the change? What key actions are required? Consider links to the NIF Drivers.	What ongoing information will demonstrate progress? (Qualitative, Quantitative – short/medium/long term data)		
All teaching staff have a deeper understanding of their vocation as Catholic educators and the vital role they play in the holistic formation of learners. (3, 6, 10)	 Staff retreat as part of August inservice: Fellowship meal. 'How wonderful it is, how pleasant, for God's people to live together in harmony.' (Psalm 133: 1) Input from Barbara Coupar, Director of SCES: The call to teach in a Catholic School. This will include an overview of the characteristics in the Charter for Catholic Schools in Scotland. Set wider context of Cathedral Primary's mission through input from Adrian Harkin on the Diocese of Motherwell's Wellspring Project. Introduction to Good Shepherd journals and how these will be used during course of the session. Introduction to the 'Examen' and its intended use throughout the year. Mass, celebrated in school. Teaching staff will renew their commitment to their vocation as Catholic educators in the presence of the parish community at the P1 Welcome Mass 26th September. 	People's views Staff will write their aspirations for the year (What I hope for myself; what I hope for the staff team; what I hope for our school and parish community) and place in sealed envelope. Above envelopes will be opened at end of year to aid collective reflection on our individual and shared journey of faith.		
Through regular opportunities for spiritual formation, all teaching staff have grown in their personal faith and can articulate how this informs and influences their	 Plan, in partnership with Fr Lamb, Motherwell Diocese, SCES and the St Andrew's Foundation, a calendar of opportunities for spiritual formation. Individual teaching staff will engage with the professional readings in the Good Shepherd journals. 	Staff will write their aspirations for the year (What I hope for myself; what I hope for the staff team; what I hope for our school and parish community) and place in sealed envelope.		

All teaching staff have a sound working knowledge of 'This is our Faith' and are confident in translating the content for their stage into high-quality learning experiences for pupils. (5, 6, 9)	 Establish 'Emmaus' trios (disciples journeying together with Christ), ideally in stage groups, and build in opportunities during collegiate meetings for staff to share thoughts and learning from Good Shepherd journal readings. Staff will be encouraged to use the 'Examen' daily to discern where God has been at work in their day. Provide staff with an overview of 'This is our Faith'. Carry out audit with stage partners of TIOF content for stage group. Highlight areas where staff lack confidence to inform CLPL. Staff will set aside dedicated time during stage planning to plan high-quality RE learning activities. Capture examples of good practice in GLOW to build up ideas bank. 	Above envelopes will be opened at end of year to aid collective reflection on our individual and shared journey of faith. Quantitative Records of CLPL undertaken during course of year. People's views Collated audit of CLPL needs. Staff impact statements on CLPL opportunities. Direct observations Scheduled lesson observations (w/b 24th Feb & 3rd March)	
Professional learning and collaboration, facilitated through peer trios, has supported improvements to the teaching of RERC across all stages. (5, 6, 9) Pupils across all stages capture their learning in RERC in a range of	 Provide input on the 'Lesson Study' approach; provide all teaching staff with copy of 'Lesson Study: a handbook'. This will form the basis for peer observations and professional learning. Build in time during collegiate meetings to share and capture learning from the various lesson studies across the school. February 2025 SLT classroom learning visits will focus on RERC. Revisit principles of assessment as outlined in school's assessment policy and support staff to connect 	People's views Learner conversations as part of scheduled lesson observations. Direct observations Scheduled lesson observations (w/b 24th Feb & 3rd March). People's views Learner conversations as part of scheduled lesson	
meaningful ways and can articulate their strengths and next steps. (5, 6, 9)	 these to the teaching and assessment of RERC. Staff will set aside dedicated time during stage planning to plan high-quality RE learning activities, including how pupils will capture their learning. 	observations. <u>Direct observations</u> • Monitoring of WAC jotters and wall displays.	

beliefs and cultures	and a 'Celebrating our diversity'		
represented within our	day.		
school community. (2,			
8, 9)			
Parental engagement	Based on parental consultation in	People's views	
and Family Learning	June 2024, incorporate RERC-	 June 2024 parental AIP 	
sessions have	related workshops into Parental	consultation.	
increased parents' and	Engagement & Family Learning	 Family Learning evaluations. 	
carers' knowledge and	programme. This will include an		
understanding of the	opportunity for parents and carers		
RERC curriculum and	to learn alongside their child in the		
built their confidence	classroom.		
to support their child's	Consult with parents on future		
faith development at	opportunities they would find		
home. (1, 4, 5, 6)	helpful.		
Final evaluation:			

PRIORITY 3: Long Term Outcome
What do you hope to achieve? What is going to change? For whom? By how much? By When?

Establish a digital pedagogy across all stages of the curriculum, which engages learners and delivers a high-quality learning experience for all children and young people (Year 3 of 3).

Person(s) Responsible
Who will be leading the improvement?

STRATEGIC LEAD: Graeme Young (HT)

DIGITAL CHAMPIONS: Ms Debbie Quinn & Mrs Jacqueline McCulloch

NIF Priority:	NIF Driver:		
Improvement in attainment, particularly in literacy and numeracy; Closing the attainment gap between the most and least disadvantaged	Teacher Professionalism Parental Engagement		
children;			
Improvement in employability skills and sustained, positive school leaver destinations for all young people			
NLC Priority:	QI:		
1. Attainment and Achievement-Improvement in attainment, particularly	1.2 Leadership of learning	2.2 Curriculum	3.2 Raising attainment and achievement
in literacy and numeracy.		2.3 Learning, teaching and assessment	3.3 Increasing creativity and employability
4. Developing the Young Workforce- Improvement in employability skills		2.4 Personalised support	
and sustained, positive school leaver destinations for all young people.			
PEF Intervention:	Developing in Faith:	UNCRC:	
4. Targeted approaches to literacy and numeracy	2. Developing as a community of faith and learning	Article 17 - Acces	ss to Information from the Media
5. Promoting a high-quality learning experience		Article 19 - Prote	ction from Violence, Abuse and Neglect
6. Differentiated support		Article 28 - Right	to Education
8. Employability and skills development		Article 29 - Goals	of Education
9. Engaging beyond the school		Article 34 - Sexua	al Exploitation
10. Partnership working		Article 36 - Othe	Forms of Exploitation
11. Professional learning and leadership			

RATIONALE (WHY?) Why have you identified this as priority? What data did you have to support this?

North Lanarkshire's Digital Literacy and Computing Science progression pathways were introduced across all stages in August 2023 and these have been successful in building teaching staff's confidence, knowledge and skill in delivering these areas of Technologies. In partnership with our Digital Champion, Cathedral staff will continue to access North Lanarkshire's online support materials this session to ensure all aspects of Digital Literacy and Computing Science are being fully delivered by June 2025.

EXPECTED IMPACT (SHORT TERM TARGETS)	INTERVENTIONS/ACTIONS TO SUPPORT IMPROVEMENT: HOW?	HOW WILL YOU TRACK PROGRESS? MEASURES	EVALUATION CHECKPOINT 1 (Internal Process)	EVALUATION CHECKPOINT 2 (Internal Process)
What will be the benefit for learners (be specific)?	What are you going to do to make the change? What key actions are required? Consider links to the NIF Drivers.	What ongoing information will demonstrate progress? (Qualitative, Quantitative – short/medium/long term data)		
All pupils acquire and develop increasingly sophisticated digital technology skills through a wholeschool progressive Digital Literacy and Computing Science curriculum.	 Fully embed NLC Digital Literacy and Computing Science progression pathways across all stages. Carry out start-of-year staff questionnaire to capture remaining gaps in learning. In partnership with Digital Champions offer team-teaching training opportunities and on-going support, based on staff needs. 	Evaluations from staff training. Direct observations Day-to-day observations of Digital Technology and Computer Science learning and teaching. Learner conversations.		
All class teachers work together to plan specific approaches to digital pedagogy, supporting and enhancing learning and teaching across the curriculum.	 Continue to ensure focused discussion of Digital Literacy and Computing Science components of Technologies progression pathway are included in stage planning meetings. Teachers across all stages will continue to utilise 'Tech Tuesdays' to build their capacity in delivering all aspects of Digital Literacy and Computing Science. 	 People's views Monitoring of use of 'Tech Tuesdays. Learner conversations. Direct observations Monitoring of Forward Plans. Day-to-day observations of Digital Technology and Computer Science learning and teaching. 		
All pupils use and apply digital technology/skills in meaningful ways across all areas of the curriculum.	 All P5- 7 teaching staff to set up and maintain a class Microsoft Team to set learning activities for pupils. 'Teams' icon will be used across all P5 – 7 Active8 task-boards. In stage groups, identify a particular area of the curriculum each term which might feel challenging to 	People's views Learner conversations. Direct observations Day-to-day observations of Digital Technology and Computer Science learning and teaching.		

Pupil Voice, school improvement and engagement with the wider community is supported and enhanced through Digital Technologies.	enhance through digital technologies. Draw on expertise of Digital Champions and NLC support materials. Fully embed use and reach of Smart School Council to facilitate pupil voice and take forward school improvement priorities. Develop Parent Council area of school website to engage more effectively with parents, carers and the wider community. From August 2024, use 'classes'	Direct observations Smart School Council action board. Smart School Council logbook. Periodic audit/evaluation of website.	
Final evaluation:	section of school app to set and communicate homework tasks from P1 – 4.		

NURSERY CLASS PRIORITY: Long Term Outcome What do you hope to achieve? What is going to change? For whom? By how much? By When?

Improve outcomes across the curriculum for all learners by building and establishing a fresh nursery team with a shared commitment and the collective capacity to fully implement Cathedral's overarching pedagogy.

Person(s) Responsible Who will be leading the improvement?

STRATEGIC LEAD: Brenda McCoy (PT)

NURSERY LEAD PRACTITIONERS: Liz Cairns, Mhairi Anne Wood, Natalie McLean, Vikki Kerr

(Please insert the relevant information below using the codes ab	(Please insert the relevant information below using the codes above)			
NIF Priority:	NIF Driver:			
1. Improvement in attainment, particularly in literacy and numeracy;	2. Teacher Professionalism			
2. Closing the attainment gap between the most and least disadvantaged	4. Assessment of Children's Progress			
children;	5. School Improvement			
3. Improvement in children's and young people's health and wellbeing;	6. Performance Information			
NLC Priority:	QI:			
1. Attainment and Achievement-Improvement in attainment, particularly	1.2: Leadership for learning			
in literacy and numeracy.	1.3: Leadership of change			
2. Equity - Closing the attainment gap between the most and least	1.4: Leadership and management of staff			
disadvantaged children and young people.	2.2: Curriculum			
3. Improvement in children and young people's health and wellbeing with	2.3: Learning teaching and assessment			
a focus on mental health and wellbeing.	2.4: Personalised support			
5. Vulnerable Groups-Improved outcomes for vulnerable groups.	2.6: Transitions			
	3.2: Securing children's progress			
PEF Intervention:	UNCRC:			
1. Early intervention and prevention	Article 28 - right to education			
2. Social and emotional wellbeing	Article 29 - goals of education			
5. Promoting a high-quality learning experience				
9. Engaging beyond the school				
If you used any aspect of your PEF fund to support this priority; please detail the expenditure here:				

RATIONALE (WHY?) Why have you identified this as a priority? What data did you have to support this?

Cathedral, like most NLC nurseries, faced unprecedented staffing challenges during the 2023/24 session. This inhibited last year's improvement priority around early years pedagogy being taken forward and fully realised. This priority has, therefore, been carried forward into the 2024/25 session. A fresh team, comprising existing and new practitioners, will be in place for August 2024 and there is now the opportunity to look to the future with optimism and renewed vision.

It has been four years since the publication of 'Realising the Ambition: Being Me'. Much has happened in that time including the introduction of 1140 hours, the COVID-19 pandemic and significant changes in staffing. With further changes to staffing in August 2024, several who will be new to early years, there will be value in revisiting the national practice guidance and taking a fresh look at learning spaces, experiences and interactions within Cathedral Nursery Class to ensure they are of the highest quality. Given that Cathedral's whole-school overarching pedagogy draws on early years research and uses key terminology from 'Realising the Ambition', this priority also opens up the perfect opportunity to establish truly connected, seamless and progressive approaches to learning, teaching and assessment from Nursery – Primary 7.

EXPECTED IMPACT (SHORT TERM TARGETS) What will be the benefit for	INTERVENTIONS/ACTIONS TO SUPPORT IMPROVEMENT: HOW? What are you going to do to make the change? What ongoing information will		EVALUATION CHECKPOINT 1 (Internal Process)	EVALUATION CHECKPOINT 2 (Internal Process)
learners (be specific)?	What key actions are required? Consider links to the NIF Drivers.	demonstrate progress? (Qualitative, Quantitative – short/medium/long term data)		
All staff demonstrate a shared commitment to the nursery's vision, values and aims and can articulate the contribution they make to the nursery team.	 Revise ELT remits to give Brenda McCoy (PT) leadership responsibility across Early Level. Initial meeting during August inservice with fresh nursery team. Provide opportunity to revisit and explore vision, values and aims. Based on above, staff will write their aspirations for the year and place these in sealed envelope, to be opened in June 2025 (see 'measures' column'. 	 Staff will write their aspirations for the year (What I hope for myself; what I hope for the nursery team; what I hope for our young learners) and place in sealed envelope. Above envelopes will be opened at end of year to aid collective reflection on our individual and shared journey of faith. August 2024 and June 2025 PRD records. 		
All practitioners have a sound understanding of the nursery's overarching pedagogy and can articulate how this informs and shapes learning spaces and day-to-day experiences and interactions.	 Provide professional reading time for all practitioners to revisit 'Realising the Ambition'. Use Forth Valley and West Lothian Regional Improvement Collaborative document 'How Good is our Play for Learning?' to evaluate current spaces, experiences and interactions. 	SLT – Nursery Practitioner professional dialogues. Direct observations Monitoring of learning environments.		

	Draw up action plan based on above		
	self-evaluation.		
Professional learning and collaboration, facilitated through working groups, has supported and led to improved spaces, experiences and interactions.	 Drawing on areas of interest and expertise, organise practitioners into three short-term working groups (Spaces, Experiences, Interactions) to take forward next steps generated from above self-evaluation. Introduce a two-week focus by selecting one 'spaces', 'experiences' and 'interactions' bullet point from 'How Good is our Play for Learning?' to develop each fortnight. Facilitate regular opportunities for staff to share professional learning 	People's views SLT – Nursery Practitioner professional dialogues. Direct observations Monitoring of learning environments.	
Learning visits to other establishments have led to improved spaces, experiences and interactions.	 with colleagues. Using the structure of overarching pedagogy as a focus, facilitate learning visits to other nurseries to identify and capture best practice. Feedback learning from visits to inhouse working groups and make relevant improvements. 	 Direct observations Completed learning visits proforma. Monitoring of learning environments. 	
Collaboration with school teaching staff, particularly at the Primary 1 stage, ensures joined-up approaches to learning, teaching and assessment across Early Level.	 Facilitate opportunities for school teaching staff to work alongside children in the nursery and nursery practitioners to work alongside Primary 1 pupils in Play Zone. Follow up visits with time for professional discussion, including identifying next steps in developing practice. 	Direct observations Completed learning visits proforma. Continuity of approaches in spaces, experiences and interactions across Early Level evident during day-to-day learning walks and scheduled SLT classroom observations.	
All children are equipped with the language of learning and can articulate the skills they are developing through planned and responsive learning experiences. Final evaluation:	 Embed use of skills prompt-cards to support children to talk about their learning. In conjunction with school, introduce 'Milestone Moment' stickers to highlight significant points in each child's learning journey. 	 Direct observations Monitoring of 'Learning Journals'. Learner conversations. 	

PEF ALLOCATION:

£117,000

NORTH LANARKSHIRE COUNCIL EDUCATION & FAMILIES EQUITY PLAN 2024-25



RATIONALE FOR EQUITY (PEF) PLAN

Please provide below detail around your rationale for the Equity plan. Highlight how PEF expenditure is integrated to support improvement priorities. For priorities around equity please detail the poverty related gap which you are addressing and the data which supports your rationale. Consider the following: attainment, health & wellbeing, attendance, exclusion, participation, engagement.

Link to Improvement Plan	Detailed Costings	Priority/Description	Intended Outcome/Impact	Evidence/Measures			
			Please describe your planned use of SAC resource/PEF allocation and what you intend to achieve.	Please indicate what evidence you are going to collect to show impact and progression.			
Please note:	Please note: the descriptions and costings below are from August 2024 onwards and do not include April – August 2024 spends from this year's PEF allocation.						
	£80,220	Additional teaching staffing (3.6 FTE) Match funded	These additional teaching staff provide the core of the Attainment Team, carrying out baseline and ongoing assessments (including strategic use of standardised assessments) and delivering a range of targeted interventions/support in literacy, numeracy and health & wellbeing to individuals and small groups. This has already led to increased attainment in literacy and numeracy across all stages and will ensure ACEL data at P1, 4 and 7 is either maintained or raised.	 Star Assessment, AMT and YARC standardised assessments. Read Write Inc Fresh Start assessments. IDL assessments. Teacher Professional Judgement attainment data, gathered via NLC Progress and Achievement system and collated on school formats. Weekly 'Attainment Team' planning and evaluations. June 2025 ACEL data. 			
	£1300	Read, Write Inc. phonics	Read Write Inc phonics will continue to be used across P1-3. The increased attainment achieved at P1 – P3 in recent years will be maintained/increased.	 Six- weekly Read Write Inc Phonics assessments. Ongoing Teacher Professional Judgement attainment data, gathered via NLC Progress and Achievement system and collated on school formats. June 2025 P1 ACEL data. 			
	£1000	Subsidising/full funding of Primary 7 residential excursion	This money has been set aside to ensure there are no financial barriers to any Primary 7 pupil participating in the residential trip to Lendrick Muir in May				