## 2021-22 HWB School Improvement Priority

IMPROVEMENT Recovery Plan for Health and Wellbeing – To further support the mental, social, emotional and physical health of all children, families and staff

Person(s) Responsible
Who will be leading the improvement?

Claire O'Neill DHT Pupil Support PT's Martin Anderson HT Graeme Nolan DHT

Who will be leading the impr	ovement?			этт тары баррогот			
NIF Priority	NIF Driver		ion and s Priority	HGIOS 4 QIs	PEF Intervention	Developing in Faith	UNCRC Article(s)
				3.1 Ensuring wellbeing			
3. Improvement in children's and young people's health and wellbeing	1. School Leadership	in child young health a wellbei	ng with a on mental and	3.2 Equality and Inclusion	2. Social and Emotional Wellbeing	Choose an item.	Article 28 - right to education

Outcome(s) / Expected Impact Detail targets, %, etc.	Tasks/ Interventions to achieve priority	Measures What ongoing information will demonstrate progress? (Qualitative, Quantitative – short/medium/long term data)	Timescale What are the key dates for implementation? When will outcomes be measured? Checkpoints?	Progress Updates
Analysis of the HGIOS 4 - 3.1 self- evaluation audit has informed elements of the HWB improvement plan and identified appropriate staff development needs	Claire O'Neill DHT lead. Analyse the self-evaluation audit to identify priorities for further improvements CLPL identified for staff e.g.:-  Training in use of pastoral notes & chronology Solihull training Nurturing approaches Child Protection Jo Lilly lead GIRFEC training	All Staff engage (as required) in ongoing CLPL related to HWB needs identified  Pre and post self-evaluation of staff training demonstrate increased knowledge and confidence	Ongoing August 2021 to June 2022	

Staff, children and young people know and understand the use of the GIRFEC principles and processes and wellbeing indicators  Identified staff (normally Named Person) are more confident in the reviewing, assessing and planning cycle using a strengths based approach on the analysis of risk and protective factors	Claire O'Neill DHT & John McLaughlin CIIL lead.  Deliver staff training on the GIRFEC refresh to support effective assessment and planning for children and young people, developing practice around the new GIRFEC Pathway for Planning and Support, Information Sharing, Named Person Role and Lead Professional Role.  Attend training on GIRFEC Refresh Part 2 – A Learner Journey –  • Wellbeing Assessment  • Analysing data using assessment tools  • Action Planning	100% of staff trained and are implementing the GIRFEC pathway. Data on revised staged intervention approach will show decreasing numbers as stages escalate  Identified staff have been trained and are implementing the GIRFEC Refresh Part 2 – A Learner Journey	Ongoing August 2021 to June 2022	
All teaching staff promote the wellbeing of all children through the 6 nurture principles	<ul> <li>Claire O'Neill DHT lead.</li> <li>Children's learning is understood developmentally.</li> <li>The classroom offers a safe base.</li> <li>The importance of nurture for the development of wellbeing.</li> <li>Language is a vital means of communication.</li> <li>All behaviour is communication.</li> <li>The importance of transition in children's lives.</li> </ul>	Training will be delivered to all staff on the 6 nurture principles.  Teachers will plan and support their lessons with all young people with an increased focus on the 6 nurture principles.  Learning visits and teacher evaluations will show that almost all children are happy and engaged in their learning  Staff engage in ongoing CLPL related to HWB  Educational Psychologist supports this plan with training and resources  Senior pupil Mental Health Ambassadors	Ongoing August 2021 to June 2022	

Pilot pupil mentoring / leadership program	Claire O'Neill DHT lead  All S1 pupils trained and supported in mentoring resilience and leadership. S6 house officials trained as pupil mentors to support and work with S1 target groups. PT's Pupil Support and Claire O Neill DHT to facilitate support for pupils as part of this pilot program.	CANI Coaching deliver training to all S1 pupils, S6 house officials, PT's Pupil Support and Claire O'Neill DHT Time provided for all staff and pupils involved to complete relevant training. Identify S5 pupils to shadow this pilot program to build in capacity for the following year.	September 2021 – training October 2021 – June 2022	
Towards a new House Structure	PT's Pupil Support lead (in partnership with SMT) A school wide consultation to be led by PTPS colleagues on moving from 4 school houses to 3	Consultations with all staff, pupils parents and partners Evaluate feedback at each stage of the process Establish possible new House identities Ensure that (if this is agreed) all school systems and communications incorporate new House identities New timetable information ready which will support the technical details for the 32 period week	August 2021 to January 2022 January 2022	
The use of the Wellbeing Application provides a secure recording system for wellbeing assessments and plans	PT's Pupil Support lead Identified staff complete the e-learning module and course  Where appropriate, Wellbeing plans are created using the app for pupils who have more significant needs	GIRFme plans are uploaded to app Wellbeing information is safely secured on the app Relevant staff have access to wellbeing information	Ongoing August 2021 to June 2022	
32 Period week – move to the new NLC operating model.	Graeme Nolan DHT lead New timetable in place delivers the entitlement of the 32 period pupil week.	New timetable in place – survey and feedback gathered from pupils and staff on how this operates	Ongoing August 2021 to June 2022	
	Martin Anderson HT lead Enrichment afternoon (Fridays each week) provides opportunities for pupils to participate in a range of learning and health and wellbeing activities.	Initial pilot phase (August to December 2021) of the enrichment afternoon delivered by colleagues from New College Lanarkshire, Active schools, Community Learning and	Ongoing August 2021 to June 2022	

		Development (HSPO) and volunteer school staff. ASNA colleagues support pupils as required in the enrichment afternoon.  Post pilot phase – additional partners come on board – evaluate pilot phase	January 2022	
There is clear signposting towards staff wellbeing resources, including written guidance, courses and supports.	Lynn Carlin lead. Health and Wellbeing Champions are known to staff and have agreed methods for sharing staff wellbeing information e.g. notice board, digital folder, staff meetings, inset days.  HWB Champions are encouraged to attend HWB Champion events wherever possible. They are given time during staff meetings and Inset days to share staff wellbeing information/ facilitate wellbeing discussion or activities.	Colleagues access resources and share recommendations with each other.  All schools and centres are represented at key HWB events and all staff have access to staff wellbeing information and resources.  Staff utilise health and wellbeing supports and learning resources on My NL which contributes to their well-being	Ongoing August 2021 to June 2022	
Supporting families with their HWB	Lynn Carlin lead. Family cooking program	and their CPD plans.  PEF funded cooking resources provided for targeted families with ongoing support built in for these families by Lynn Carlin and Clare O'Neill HSPO	Ongoing August 2021 to June 2022	

Resources for School Staff to Support Positive Mental Wellbeing of Children and Young People <a href="https://education.gov.scot/media/ajhbcvmx/positive-mental-wellbeing-">https://education.gov.scot/media/ajhbcvmx/positive-mental-wellbeing-</a> resources.pdf

Link to staff wellbeing resources on MS Teams

Link to staff wellbeing resources on workwell NL PEF, staffing, mainline budget, management time

# 2021- 22 Digital Improvement Plan / DYW Priority

IMPROVEMENT Digital recovery pan - establish a digital pedagogy across all stages of the curriculum, which engages learners and delivers a high quality				
PRIORITY: learning experience for all children and young people.				
Person(s) Responsible	PT's Digital Skills Kim Young / Kirsten Douglas, Lesley Lennox PTPS, Caroline O'Connor PTSfL, DYW			
Who will be leading the improvement?	Champion			

NIF Priority	NIF Driver	Education and Families Priority	HGIOS 4 QIs	PEF Intervention	Developing in Faith	UNCRC Article(s)
			2.3 Learning, Teaching and Assessment			
2. Closing the attainment gap between the most and least disadvantaged children	5. School Improvement	2. Closing the attainment gap between the most and least disadvantaged children	3.3 Increasing Creativity and Employability	5. Promoting a high quality learning experience	Choose an item.	Article 28 - right to education

Outcome(s) / Expected Impact Detail targets, %, etc.	Tasks/ Interventions to achieve priority	Measures What ongoing information will demonstrate progress? (Qualitative, Quantitative – short/medium/long term data)	Timescale What are the key dates for implementation? When will outcomes be measured? Checkpoints?	Progress Updates
Through developed contingency and online learning plans, children and young people experience continued and progressive learning both in school and remotely.	All staff to further develop contingency and online learning plans for remote learning via SMHW, MS Teams and other platforms. Agree a whole school approach to remote learning (continue with BOTH SMHW and Teams or move to Teams only)	Planning, tracking, and monitoring  PTs Digital Skills to survey  Learner evaluations  Staff evaluation  Parental Evaluations	Ongoing August 2021 to June 2022	

Plan approaches to digital pedagogy, to develop and	All staff to develop remote learning plans for those unable to be in school. All staff to embed NL Digital School/Virtual Classroom and National learning into remote offer.  PT Digital Skills to work with SMT to develop guidance on digital pedagogy	All staff to provide learning resources for pupils at all stages to support online learning an monitor the engagement of any online learning  Planning, tracking, and monitoring  Staff consultation	Ongoing August 2021 to June 2022	
enhance effective learning and teaching.	Graeme Nolan lead - Develop Teaching and Learning policy to include digital approaches that have greatest impact Review of approaches to learning and teaching to plan for most effective digital use.  Continue staff CPD on pedagogical approaches to using digital technology	Digital engagement data PRD Learner consultation Class observations		
Review digital approaches to assessment of learning to inform learner's next steps and progress.	Caroline O'Connor lead – PT SfL / PT's Curriculum Identify digital approaches to assessment of learning	Staff consultation PRD Planning, tracking, and monitoring Classroom observations Reporting	Ongoing August 2021 to June 2022	
Children and young people experience progressive digital skills within and across the curriculum.	<u>DYW Champion</u> Lead and Develop learning experiences to show links to the world of work. <u>Lesley Lennox / PT Digital champions</u> lead design and deliver a UNCRC virtual classroom and maintain its content	Planning, tracking, and monitoring Learner evaluations Staff consultation Staff access the virtual UNCRC classroom and use that a teaching resource.	Ongoing August 2021 to June 2022	

PEF, staffing, mainline budget, management time

# 2021- 22 Learning and Teaching Improvement Plan Priority

IMPROVEMENT Engage in learning and teaching activities which enhance pedagogy and support active learning. Target pupil attainment and build in supports to address learning loss.					
Person(s) Responsible	MTV Leaders Graeme Nolan, Russell Paterson, Jacqueline McDade, John Bauld, Martin Anderson HT, Donna				
Who will be leading the improvement?	Jacobs acting DHT, Jo Lilly DHT				

NIF Priority	NIF Driver	Education and Families Priority	HGIOS 4 QIs	PEF Intervention	Developing in Faith	UNCRC Article(s)
			2.3 Learning, Teaching and Assessment			
1. Improvement in attainment; particularly in literacy and numeracy	5. School Improvement	1. Improvement in attainment, particularly literacy and numeracy	3.3 Increasing Creativity and Employability	4. Targeted Approaches to Literacy and Numeracy	Choose an item.	Article 28 - right to education

Outcome(s) / Expected Impact	Tasks/ Interventions to achieve priority	Measures	Timescale	Progress Updates
Detail targets, %, etc.		What ongoing information will	What are the key dates for	
		demonstrate progress? (Qualitative,	implementation? When will	
		Quantitative – short/medium/long	outcomes be measured?	
		term data)	Checkpoints?	
MTV "Making Thinking Visible"	MTV leaders to refresh, reconnect and	Staff meetings	Ongoing session	
Developing empowered	collaborate with their "learning teams" and	DM's	2021/22 and beyond	
classrooms –Practioner Enquiry	share best practice throughout the year on the	INSET days		
	MTV suite of teaching and learning strategies	Staff meetings		
		ALL PT's Curriculum plus at		
		least 1 member of their		
		department.		

		ALL SMT to be involved with		
		their link departments		
		SMT learning visits		
		Learning walks		
		Learning Rounds 1 – focus AiFL		
		Learning Rounds 2 – focus on		
		sharing aspects of "MTV"		
		Thinking Skills		
Departmental Engagement Visit	Martin Anderson HT lead - DEV Team	Learning visits	Completed by	
program – undertake "pilot 2"	incorporating 2 SMT and 2 PT colleagues will	Staff focus groups	November 2021	
following successful pilot in	spend a full day working with a selected	Pupil focus groups		
previous session.	department and produce a report on the quality	Report produced providing		
	of learning and teaching visited.	feedback and advice		
Quality Assurance	Martin Anderson HT lead Quality Assurance	SMT will meet monthly with	Ongoing all year.	
	booklet updated for session 2021/22	respective link PTs to discuss		
	·	items in line with the school		
		calendar and the reporting and		
		tracking calendar		
Supporting learners literacy and	Responsibility of all – all staff	All teaching staff to incorporate		
attainment – identifying learning	Donna Jacobs acting DHT to coordinate	primary 7 ACEL data into their	August to December	
gaps and providing solutions to	90% plus of every year group to attain level 3	lesson planning.	2021	
any "learning loss" experienced	in Numeracy / Literacy benchmarks by end of	icssori piariring.	2021	
due to learning disruptions	their S3			
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	1st phase Key focus on using the ACEL data	Pupils to be targeted for		
	from all associated primary schools to track	additional supports in numeracy		
	new S1 pupils literacy / numeracy progress	and literacy to be provided with		
		supports time and resources	October 2021 to March	
	Literacy / numeracy Interventions in place for	each week. Continue to use	2022	
	targeted S1 pupils which are tracked and	RTIC / RWI and Numeracy		
	monitored with impact measured	interventions to support learners		
	'	to close their gaps Tracking and		
	2 <sup>nd</sup> Phase Literacy / numeracy Interventions in	reporting to focus on pupil		
	place for targeted S2 and S3 pupils which are	benchmarks and next steps for		
	tracked and monitored with impact measured	improvement.		
	additional monitored with impact measured	improvement.		
	Collaboration with all PT's. PT Mathematics,			
	PT English and PT SfL support and provide			
	information to all colleagues on BGE			
	attainment data and progress.			

Global citizenship	Jo Lilly lead Review the S3 IDL curriculum with	Update resources and raise	August 2021 to June	
	a focus on climate change / global citizenship	awareness with pupils about the	2022	
		climate emergency.		
		Pupil action group raises		
		awareness across the school		
		about climate change – they		· ·
		lead the change agenda on what		
		we can do as a school to		· ·
		support the climate crisis		

PEF, staffing, mainline budget, management time

# 2021- 22 Whole School Awards / School Ethos Improvement Plan Priority

IMPROVEMENT Continue with whole school initiativ	es which support inclusion and support our whole school values Determination, Ambition, Respect and					
PRIORITY: Teamwork						
Person(s) Responsible Stephanie Masterson, Lesley Lennox PTPS, Caroline O'Connor SfL, DYW Champion, PE Team and Active						
Who will be leading the improvement?	Schools					

NIF Priority	NIF Driver	Education and Families Priority	HGIOS 4 QIs	PEF Intervention	Developing in Faith	UNCRC Article(s)
			2.7 Partnerships			
3. Improvement in children's and young people's health and wellbeing	5. School Improvement	3. Improvement in children and young people's health and wellbeing with a focus on mental health and wellbeing	3.2 Equality and Inclusion	2. Social and Emotional Wellbeing	Choose an item.	Article 8 - protection and preservation of identity

Outcome(s) / Expected Impact Detail targets, %, etc.	Tasks/ Interventions to achieve priority	Measures What ongoing information will demonstrate progress? (Qualitative, Quantitative – short/medium/long term data)	Timescale What are the key dates for implementation? When will outcomes be measured? Checkpoints?	Progress Updates
Continuing the Journey towards LGBT Youth Scotland Gold Charter Status.	<ul> <li>Stephanie Masterson and Pride not Prejudice         Team lead.         <ul> <li>All staff trained in the online modules</li></ul></li></ul>	Training completed for all staff. A follow up session / evaluation is also completed with 25 staff approx	Ongoing August 2021 to June 2022	

	Pride not Prejudice pupil leaders support the vision of the school on LGBT inclusion and education. Including the organisation of Purple Friday 25/02/22	Policies are adapted to be LGBT friendly / inclusive as required. Audit / evidence gathered LGBT Scotland accept evidence and Gold charter achieved Time at INSET days Working group supports this initiative		
Continuing the Journey towards Sports Scotland Gold Status.	PE team Active schools Pupil Sports leaders     lead.     Evidence gathered which demonstrates the required evidence for Gold Charter standard.	Audit / evidence gathered Sports Scotland accept evidence and Gold charter achieved Time at INSET days Working group supports this initiative	Ongoing August 2021 to June 2022	
UNCRC Towards Silver Charter Status	Lesley Lennox Lead Audit the delivery of UNCRC across the curriculum. Gather evidence for Silver charter status. Deliver UNCRC event. Promote Children's Rights in school / learning and via social media and showcase what we are doing to incorporate UNCRC as a school	Audit / evidence gathered Rights Respecting Schools Awarding body accept evidence and Silver charter achieved Time at INSET days Working group supports this initiative	Ongoing August 2021 to June 2022	
Towards the Digital Schools Award	Kim Young / Kirsten Douglas lead.  PT's Digital Skills promote and support the skills required across the school to improve and enhance digital learning and teaching. Through this ongoing work PT Digital Skills gather the evidence for the Digital Schools Award	Planning, tracking, and monitoring Learner evaluations Staff consultation Parental evaluations Digital engagement data Audit and evidence gathered which supports the Digital schools award to be achieved. Time at INSET days Working group supports this initiative	Ongoing August 2021 to March 2022	

Resources
PEF, staffing, mainline budget, management time

# 2021-22 Cluster Improvement Plan

IMPROVEMENT To devel PRIORITY: Person(s) Responsible	op a shared approach to tal	geting support towards you	ung people and their familie	S.	
Person(s) Responsible Who will be leading the improvement HGIOS/ HGIOELC Quality Indicators  1.3 Leadership of Change 2.3 Learning, Teaching and Assessment 2.4 Personalised Support 3.2 Raising Attainment and Achievement	PEF Interventions  1. Promoting a high quality learning experience 2. Differentiated support	NIF Drivers  Teacher Professionalism Assessment of Children's Progress School Improvement Performance Information	NIF Priorities  1. Improvement in attainment, particularly in literacy and numeracy; 2. Closing the attainment gap	Education and Families Priorities  Priority 2: Closing the attainment gap between the most and least disadvantaged children	Developing in Faith/ UNCRC Article(s)  Article 28 – right to education  Article 29 – goals of education
	school 5. Partnership working 6. Professional learning and leadership 7. Using evidence and data 10.Engaging beyond the school		between the most and least disadvantaged children; 3. Improvement in children's and young people's health and wellbeing; and		

Outcome(s) / Expected Impact Detail targets, %, etc.	Tasks/ Interventions to achieve priority	Measures What ongoing information will demonstrate progress? (Qualitative, Quantitative – short/medium/long term data)	Timescale What are the key dates for implementation? When will outcomes be measured? Checkpoints?	Progress Updates
Increase attainment for targeted students to improve attainment gap in literacy.	Establishments to identify groups students who require additional interventions in reading/ writing and agree intervention by CST	(Quantitative) Baseline assessments and CST assessments (SNSA, ACEL, Progress and Achieve)	Termly- 10.11.21 31.1.21 22.4.21	

Improve overall average ACEL data in reading from 76% to 80%  Rational: ACEL 2019 highlights Reading as an area for improvement in 5 schools (less than 80% achieving their target level) in addition writing had an average level of 74% across the cluster  Airdrie Academy aspirational targets  ACEL Numeracy 90%+ Literacy 90%+	Identify 3 groups of students for CST to target (up to 10 in each group) support to raise attainment across the cluster. Data held at school level will also indicate specific areas for targeted support.  Continue cluster approach to Learning Teaching and Assessment.  Schools to develop a shared approach to use data to record and plan for improvement.  Collaboration on effective use and analysis of diagnostic assessments across the cluster.  • What is being used? (e.g. MaLT, YARC, Number Screening, SWST, SNSA)  • How effectively is data used to inform planning? (e.g. SNSA – is data analysed to identify lower levels of attainment in relation to specific Es+Os and implement appropriate planning)  • What is working well/not so well?	Benchmarks and diagnostic assessments to be completed by schools pre-intervention, by CST – post intervention. Used shared tracking spreadsheet.  (Qualitative) Staff evaluations and teacher confidence in assessing levels Increased attainment in Tracking interventions sheet. Staff Questionnaire	28.6.21 Schools will be supported termly and evaluations will be submitted to HT's and CIIL. Schools should prepare baseline information prior to CST commencing.  School survey should be set in August of the year and again in May to assess staff confidence levels (MS forms)	
All establishments develop process towards becoming a more nurturing environment (Personalised School Targets based on self-evaluation)  Rational: SDQ identified 15% of pupils in Primary school had raise, high or very high difficulties score. Schools in cluster are all nurturing environments and are at different stages in terms of developing the 6 principles of nurture. Schools will continue	Educational Psychologist to work with schools to complete nurture self-evaluation  Cluster schools agree with educational psychologist on nurture principles to address  Shared practice in transition from nursery to primary  Share good practice at cluster meetings on nurture approaches	(Qualitative)  Self-evaluation Stakeholder views Position Statement Surveys (Quantitative)  Number of exclusions reduced (What's the story Dashboard)  Microsoft form to judge teacher confidence Increased attendance	Staff survey set in August to gauge baseline scores.  March Checkpoint. – Review with Educational Psychologist  June Checkpoint. School reports  Ongoing showcase at Cluster meetings	

to develop this to support the 15%. Good practice will be shared to enhance experiences of young people across the cluster.		SDQ		
Reduce the identified vulnerable groups by supporting families through partner agencies by 10%  Rational 233 children were identified across the cluster as vulnerable. Schools and wider community should work together to ensure early and effective interventions are in place to get support to families when they need it.  Airdrie Academy aspirational targets  We will continue to monitor and support all pupils – particular focus on positive leaver	Target identified pupils highlighted as having a number of vulnerabilities. Create a plan to increase participation in the community using the Wellbeing team to support Build a poverty proofing policy into GIRFEC pathways for planning. Ongoing identification of supports at universal, additional and intensive level. Create an interactive cluster directory Celebrating Airdrie day – target families Poverty Awareness week activities Schools together should continue to review vulnerable families and work together to track the supports available and impact of these supports.	(Quantitative) Leuven Scale Attendance Vulnerable Children's lists SDQ data Outcome star  (Qualitative) Pupil views Participation in school  (Observations) Staff observation Case study	November March	
destinations – maintain this 92%+				
Improve Mental Health by increasing number of children scoring "close to average" from 85% to 88% (awaiting data on SDQ – will follow up with baseline / progress surveys	Application to community MH and Wellbeing fund Development of nurture Work with local community groups on a shared approach to improving mental Health (LOIP) Stress and Anxiety training to be given to staff in all schools	(Quantitative) SDQ Counselling numbers Leuven Scale evaluations	November March	
Rational 85% of students have been identified as having an average SDQ score. By targeting 15 % who score raised, high or very	Planned use of Leuven scale to measure wellbeing interventions Structured delivery of LIAM programme Create online SWAY resources to support Mental Health	(Qualitative) Staff evaluations  Pupil Feedback Evaluations from third sector providers		

high in the survey it is hoped		
that these students will become		
happier in their school		
environment and in turn raise		
attainment		

PEF, staffing, mainline budget, management time