

# **Education and Youth Employment**

# **Blacklands Primary School Improvement Plan 2019-20**



## **Vision, Values and Aims**

#### Our Values

Resilience, Kindness, Responsibility, Fairness, Respect, Effort

### Our Vision

In partnership with our school community, our vision is to provide a nurturing environment that encourages children and families to explore, learn and achieve success.

#### Our Aims

- To create a safe, healthy and welcoming school.
- To ensure our children feel happy and secure within our school community.
- To support children and families educationally, emotionally and socially.
- To provide a wide variety of opportunities and experiences to enhance learning and achievement.
- To encourage our children to be independent and take responsibility for their own learning.
- To equip our children with the knowledge and skills to make good choices now and in the future.

#### <u>Motto</u>

B-believe

L-learn

A-achieve

C-community

*K-kindness* 

*L-laughter* 

A-approachable

N-nurturing

D-driven

S-safe

#### **Council Priorities:**

The Council strategic priorities for 2019-24 are detailed below:

#### **Aspiring Communities**

- Active and strong communities
- Children and young people experience the best start in life
- Inclusive, growing and enterprising local economy
- People enjoy good life-long health and well-being
- People and communities are safe

#### **Inspiring Place**

- Effective infrastructure and digital connectivity
- Affordable, modern and well-designed homes that meets residents' needs
- Vibrant, welcoming and attractive places
- A sustainable environment

## **National Improvement Framework:**

The National Improvement Framework for Education is designed to help us deliver the twin aims of excellence and equity; galvanising efforts and aligning our collective improvement activities across all partners in the education system to address our key priorities. These priorities remain as:

- Improvement in attainment, particularly in literacy and numeracy
- Closing the attainment gap between the most and least disadvantaged children
- Improvement in children and young people's health and wellbeing
- Improvement in employability skills and sustained, positive school-leaver destinations for all young people

#### **EDUCATION & YOUTH EMPLOYMENT**

#### DRAFT COUNCIL PLAN 2019-24 Delivery Plan 2019-20

Aspiring Communities - A society where everyone has the same life chances to grow, prosper and have fulfilling and healthy lives.

#### What we'll do to ensure our children and young people experience the best start in life

We will create the conditions for our children and young people to access the highest quality learning experiences from ages 3-18.

- We will create high quality indoor and outdoor learning environments that are fit for the purpose of delivering an innovative education service, including an expansion of Early Learning and Childcare to 1140 hours across the NAC
- We will build strong collaborative partnerships to ensure we deliver a high quality education service for our children and families.

early years estate.

3. We will develop continuous professional learning pathways that build the capacity of our staff and create future leaders of service delivery and learning that ensure high quality experiences and the best possible outcomes for our children and their families.

We will support our children and young people to become successful learners, confident individuals, effective contributors and responsible citizens.

- We will continue to design and implement programmes to achieve excellence and equity for our learners, with a clear focus on reducing the poverty-related attainment gap.
- We will improve the attainment and achievement of our children and young people through high quality learning and teaching in our schools.
- We will ensure our children and young people are equipped with the right skills for learning, life and work and that high numbers of our school leavers are entering positive and sustained postschool destinations.

We will offer opportunities to our young people and their families to play a more active role in school life and encourage more participation in learning.

- We will implement a refreshed Parental Engagement Policy across the education service.
- We will build on our wellestablished programmes to support families with their child's learning.
- We will ensure our children, young people, staff and communities are empowered to shape the education service in our schools.

We will work with all young people to build their resilience, supporting their mental health and physical well-being.

- We will develop a coherent mental health strategy in partnership with other agencies.
- We will continue to extend our nurturing approaches and access to counselling in our schools.
- We will focus on promoting positive relationships.

# Strategic Plan 2019-20: Blacklands Primary School and Early Years Class

School Priorities	Focus on ensuring high quality learning experiences for all children incorporating effective use of assessment by staff and learners.	Review and refresh the Science curriculum and build staff confidence in delivering progressive skills based science experiences.	Review and refresh the technologies curriculum and build staff confidence in using digital learning to enhance learning and teaching.	To empower our children to become successful learners, confident individuals, effective contributors and responsible citizens through life skills/experiences to ensure equity and promote ambition.
High Level Objectives	Ensure learners experiences are consistent, motivating, challenging and well-planned Children are given high quality feedback for next steps in learning Children have the opportunity to lead learning in the classroom and know their views are sought, valued and acted upon Quality of Teaching/Quality of Interactions Learners experience a wide range of learning environments and creative teaching approaches Rigorous collaborative planning allows learners to develop higher order thinking skills, curiosity and independence Effective use of Assessment Assessment is consistently used to inform learning and teaching, is matched to learners' needs to identify appropriate and timely interventions and is planned at the start of a block of learning	Enrich the quality of llearners experiences and raise attainment in Science.  Themes across learning – Learning for Sustainability, Enterprise in Education and Global Citizenship, Cultivating skills for Learning, Life and Work, World of Work, Business and Community within the Stem Agenda.	Review and evaluate practice to ensure digital learning is embedded in classroom routine, and children have opportunities to explore a variety of technology, along with discreet teaching input of the skills to ensure progression.  Staff should continue to engage with digital learning through CPL, study and use of IT.	Planned monthly visits/trips/ residential to provide equity of experience for all children in Blacklands Primary – allowing them to discover the opportunities available in the local community and beyond.

	Т	
Moderation and the moderation cycle		
informs effective planning, teaching and		
assessment		
Planning, Tracking and Monitoring		
Learners and their parents/carers are		
involved in planning and evaluating learning		
Collaborative planning clearly identifies		
what has to be learned and assessed		
Rigorous monitoring processes provides		
reliable information on learners'		
experiences, progress and attainment		
All staff make good use of data to evaluate		
interventions and improve outcomes for all		
learners; including those facing additional		
challenges		

## Strategic Plan 2019-20: Blacklands Primary School and Early Years Class

Here is an overview of how we intend to use our Pupil Equity Funding to support improvement:

Classroom Assistant funded from PEF. C/A is trained to use Talkboost to raise attainment in literacy.
Talkboost intervention for identified pupils P1-P7

PT attainment - planning and supporting interventions to raise attainment across the school

Area Inclusion Officer - 15 hours

Compulsory contribution to 20% nurture bill

Live n'Learn - supporting visible learning focus through 'Growth MIndset' training for staff/pupils and parent/carers

Monthly life skills/life experience trips for all stages including a residential trip for P6

# Detailed Action Plan 2019-20: Blacklands Primary School and Early Years Class

School Strategic	: Priority:		Focus on ensuring high quality learning experiences for all children incorporating effective use of assessment by staff and learners.  Linked to Directorate Priority: 1, 2 and 3					
High Level Objectives	HGIOS 4 HGIOELC NIF	Supported through PEF? Y/N	How will I achieve this?	Timescale / Assigned to:	Learner Outcomes	Measurement		
Learning and Engagement  Ensure learners experiences are consistent, motivating, challenging and well-planned  Children are given high quality feedback for next steps in learning	HGIOS 4 2.3 HGIOELC 2.3	Yes	Professional dialogue to evaluate and update consistency guides, and where applicable progression pathways for:  > Reading > Writing > Spelling > Talking and Listening > Numeracy and Maths > Mental Maths > Health and Wellbeing (Including Emotional Health) > Learning Environment EYC > Learning Environment Primary > Learning, Teaching and Assessment	Representatives of all staff. (Support staff where appropriate)  Led by Senior EYP, PST PT and DHT  August - December	Consistent practice across the school will facilitate smooth transitions, improve well-being and raise attainment  Enriched learning environment will be evident across the school/playroom and will motivate and engage learners  All learners experience activities which are varied, differentiated, active and provide effective support and challenge	<ul> <li>Playroom and classes to have updated 'Notes and Guidance' folder containing updated consistency guides</li> <li>Consistency guides used for monitoring (SLT and Pupils)         <ul> <li>*through Learning Walks and Jotter Audits</li> </ul> </li> <li>Progression pathways/overviews created and used to support learning and teaching</li> </ul>		
Children have the opportunity to lead learning and know their views are sought, valued and acted upon	1 & 2		PLA training on Visible Learning Approaches including:  Differentiation Quality feedback Learning Intentions/Success Criteria Pace/Challenge/Support Metacognition Teacher mind-frames Positive relationships Plenaries	PT and DHT to lead.  Training cascaded to all staff  August - June	Learners will benefit from positive, nurturing and appropriately challenging relationships resulting in high quality learning outcomes and raised attainment     Learners understand progress and their next steps in learning through high quality feedback	<ul> <li>Teacher, C/A and group leader pre and post questionnaires</li> <li>Child confidence self-rating scale pre and post intervention</li> <li>Monitoring processes using consistency guides (SLT and Pupils) *through Learning Walks and Jotter Audits</li> </ul>		

Quality of Teaching/ Quality of Interactions Learners experience	> Raising learner/staff expectations		<ul> <li>Learners will be able to self-assess and give effective feedback to peers</li> <li>Learners will make informed choices about their own learning and have a key role in leading learning</li> </ul>	
a wide range of learning environments and creative teaching approaches  Rigorous collaborative planning allows earners to develop higher order thinking skills,	<ul> <li>Talk Boost 1 and 2 will continue to:</li> <li>Improve pedagogical approaches to         Listening and Talking Reading and         Writing</li> <li>Accelerate children's progress in         language and communication</li> </ul>	All Teaching Staff and Talk Boost C/A  August-June	Raised attainment as:  Learners will have increased skills, knowledge and understanding of key strategies to support their learning in listening and talking and reading and writing	<ul> <li>Teacher, C/A and group leader pre and post questionnaires</li> <li>Child confidence self-rating scale pre and post intervention</li> <li>Qualitative question (assessment) completed by targeted children post intervention</li> <li>HT pre and post questionnaire</li> <li>CTs pre and post Communication Behaviour questionnaires on intervention children</li> <li>P1-7 children to be assessed using Talk Boost tracker</li> </ul>
curiosity and independence  Effective use of Assessment  Assessment is consistently used to inform learning and teaching, is	PLA training/CLPL on Phonological Awareness will improve:  Practitioner skills, knowledge and understanding of key strategies to support learning in listening and talking, reading and writing as a result of clear and consistent learning experiences Practitioner skills and confidence in effective pedagogical approaches to delivering learning in literacy	P2 and P3 staff  January - March	Raised attainment as:     Learners will develop a range of strategies to support their phonological awareness and literacy skills across the curriculum     Increased skills in rime, rhyme, alliteration, phoneme awareness and other phonological skills	P2 and 3 pupil and Teacher pre and post questionnaires  Pupil voice recorded pre and post intervention  Re screening
matched to learners' needs to identify appropriate and timely interventions and is planned at the start of a block of learning  Moderation and the moderation cycle	PLA training/CLPL on Second Level Maths Framework will improve:  Practitioner knowledge, skills and confidence in effective pedagogical approaches to delivering learning in numeracy and mathematics  SLT ability to quality assure strategies, approaches and consistency to learning and teaching of numeracy and maths	P5-7 Teaching Staff and Support Staff  September - January	<ul> <li>Learners will have increased skills, knowledge and understanding of key strategies to support their learning in numeracy and mathematics</li> <li>Learners' attitude and resilience to maths will improve</li> </ul>	<ul> <li>Teacher maths attitude and beliefs pre and post questionnaires</li> <li>Lesson study approach (Plan, Do, Act and Review)</li> <li>Pupil maths attitude and beliefs pre and post questionnaires</li> <li>Pupil contextual assessment pre, mid and post intervention (purpose made- short assessment)</li> </ul>

informs effective		d members of Raised attainment as:	Pre and post intervention     participation questionnaire
planning, teaching and assessment  Planning, Tracking and Monitoring  Learners and their parents/carers are involved in planning and evaluating learning  Collaborative	assure strategies, approaches and consistency to learning and teaching  Developing in-depth coaching skills to deepen teachers' understanding of classroom practice.  Facilitated practice activities as structured opportunities to reflect on teaching approaches and their quality	Practitioners will have increased skills, knowledge, understanding and confidence to support children's learning     OLEVI teachers should improve teaching and learning across the school by sharing good practice, modelling the coaching approaches and through professional dialogue	<ul> <li>participation questionnaire</li> <li>Audit of Professional Skills completed by participants</li> </ul>
planning clearly identifies what has to be learned and assessed  Rigorous monitoring processes provides reliable information on learners'	and impact.  PLA training/CLPL on Attention and Listening will improve:  Practitioner skills, knowledge and understanding of key strategies to support learning in literacy and English,  Practitioner knowledge, skills and confidence in effective pedagogical approaches to delivering learning in literacy and English	Learners will have increased skills,     knowledge and understanding of key	<ul> <li>Teacher questionnaires) - pre and post intervention</li> <li>Child observation sheet - pre and post intervention</li> <li>Teacher observation sheet</li> <li>Pupil verbal feedback post intervention</li> </ul>
experiences, progress and attainment  All staff make good use of data to evaluate interventions and improve outcomes for all learners; including those	PLA training/CLPL on Word Aware will improve:  Practitioner skills, knowledge and understanding of key strategies to support the vocabulary development of all children  All teaching and EYC  January 20	Raised attainment as:  Learners will have increased skills, knowledge and understanding of key strategies to support the development of vocabulary  Learners will be actively involved, motivated and fully engaged by the range of rich challenging activities, experiences and opportunities	<ul> <li>Teacher questionnaires) - pre and post intervention</li> <li>Pupil verbal feedback post intervention</li> </ul>

facing additional challenges	Cluster Learning Trios  In-service for all teaching staff September  Class planning, observations and feedback in cluster trios – term 2 and term 4	All Teaching Staff Session 2019-2020	Learners will benefit from a variety of innovative and creative teaching approaches improving engagement and motivation	Teacher questionnaires - pre and post trios Teachers evaluate practice, against HGIOS 4 and HGIOELC quality indicators in conjunction with NIF drivers, to improve provision
	Collegiate Planning:  Develop planning template and bundle outcomes to include:  Big Questions Creativity Curiosity World of Work Holistic Assessment Outdoor Learning Digital Learning	All Teaching Staff Session 2019-20	Learners will benefit from a variety of innovative and creative teaching approaches improving engagement and motivation	<ul> <li>Planning will show increased opportunities for active learning, outdoor learning, collaborative learning, digital learning and learning about the world of work and children's rights locally and globally.</li> <li>Consistency guides used for monitoring (SLT and Pupils)         <ul> <li>*through Learning Walks and Jotter Audits</li> </ul> </li> <li>Review and audit of Individual staff observations to ensure quality and focus on improvements for learners</li> </ul>
	Create Assessment Calendar:  Review and update assessment calendar; linked to consistency guide  Create whole school guidance for standardised and holistic assessments  Termly holistic assessments for IDL	SLT to lead August/September All Teaching Staff Termly	<ul> <li>Practitioners and learners will be clear about purpose of assessment</li> <li>Timetable for assessments, including annual SSNA and GL assessments, will ensure consistency of practice and reduced anxiety for learners</li> <li>Timely interventions for learners will ensure they are appropriately supported/challenged</li> </ul>	Robust programme of assessment evident throughout the year as detailed on the assessment calendar     Pupil assessment folders evidence regular robust assessment     Pupil discussions with SLT or key staff will reveal that pupils understand purpose of assessment and regularly complete assessments     Teacher confidence in conducting digital assessments increased     Consistent evidence collated to support teacher professional judgment     Termly cross-marking of writing assessments (across stages)

Moderation and the moderation cycle:      CLPL for all teaching staff focusing on each stage of the moderation process and how it ensures quality learning, teaching and assessment.      Developing holistic assessment     Using information and data from assessment to inform practice	SLT to lead  August - June	<ul> <li>Learners will benefit from a variety of innovative and creative teaching approaches improving engagement and motivation</li> <li>Learners will benefit from a variety of assessment approaches</li> <li>Staff will analyse data to identify development needs for individual learners and specific groups ensuring learners are appropriately supported and challenged</li> </ul>	SLT monitor moderation pro forma used to support the moderation cycle (breadth, challenge and application)     Teaching staff create holistic assessments and bundle outcomes     Monitoring processes, including pupil progress/tracking meetings evidence staff confidence in data analysis is continuously improving     Staff evaluate data and complete 'High Level Messages' pro-forma with increased confidence
Parental Engagement:  Parents/carers involved in planning and evaluating learning through Learning Conversations  Targets shared in home school communication – pupil planners  Opportunities for volunteering across the EYC-Primary; includes accredited learning through the Family Learning Team  Family Learning Activities including:  3 evening Discussion Dinners  Read Write Count  Family Outdoor Learning  Nurture Kitbag (selected classes)  CEOP Internet Safety  Family, Into Film Club  Transition activities	HT and FLW to lead parental engagement  Learning Conversations with teachers, parents/carers and learners September, January, April	<ul> <li>Increased parental engagement will raise attainment</li> <li>Parents are supported to actively and meaningfully engage in their children's learning and life at school which will positively impact on learners' achievement</li> <li>Learners will be actively involved in identifying their progress, achievements and next steps in learning</li> <li>Learners will have increased opportunity to work with their families in activities to improve learning and achievement</li> </ul>	Robust programme of Family     Learning and Family involvement     evident throughout the year     Monitoring processes and     Learning Walks evidence pupils     can discuss targets/next steps in     learning     FLW will complete pre and post     intervention questionnaires for all     Family Learning Events

School Strategic Priority:		Review and refresh the Science curriculum and build staff confidence in delivering progressive skills based science experiences.						Linked to Directorate Priority: 1 and 2
High Level Objectives	HGIOS 4 HGIOELC	Supported through PEF? Y/N	How will I achieve this?	Timescale / Assigned to:		Pupil Outcomes		Measurement
Enrich the quality of learners' experiences and raise attainment in Science.  Themes across learning – Learning for Sustainability, Enterprise in Education and Global Citizenship, Cultivating skills for Learning, Life and Work, World of Work, Business and Community within the STEM Agenda.	HGIOS 4 2.2 & 2.4	YES	<ul> <li>Evaluate current pathways and practice in Science</li> <li>Create a focus group/council to lead development of a progressive, skills based pathway from Early through to Second level using the moderation cycle to support this</li> <li>CLPL for all staff utilising in school staff and Education Scotland's STEM agenda</li> <li>Trial developed pathways and adapt as required to suit context</li> <li>Looks outwards/visit other establishments to see good educational practice. Utilise Tim Dreyer (Science coordinator for NAC) to support</li> <li>Plan visits (trips) to enrich learning experience through 'World of Work' and 'Real life contexts'</li> <li>Professional dialogue</li> </ul>	SLT August-June	•	Learners will have increased skills, knowledge and understanding of all aspects of the Science curriculum Learners will be actively involved, motivated and fully engaged by the range of rich challenging activities, experiences and opportunities Learners will be enthused by the variety of field trips and links to the wider world – 'World of Work', 'Business and Community involvement' which will enable them to achieve the breadth, challenge and application across the curriculum	•	Teacher confidence - pre and post intervention Pathway utilised with a range of built assessments (Look/Make/ Say/Do Data from above assessments Pupil questionnaire based on visits/experiences outwith school building

School Strategic Priority:		Review a	ning Linked to Directorate Priority: 1 and 2			
High Level Objectives	HGIOS 4 HGIOELC	Supported through PEF? Y/N	How will I achieve this?	Timescale / Assigned to:	Learner Outcomes	Measurement
Review and refresh the technologies curriculum and build staff confidence in using digital learning to enhance learning and teaching.	HGIOS 4 2.2, 2.3, 3.3  HGIOELC 2.2, 2.3, 3.3	No	<ul> <li>Collegiate activities/training to develop staff knowledge and understanding of using technology to enhance learning and teaching, covering the underpinning principles and the need for consistency. – Digital learning CLPL for staff – Microsoft Windows, Microsoft educator, SWAY, blogging,</li> <li>Create a focus group/council to lead development of a progressive, skills based pathway/framework and associated resources created from Early through to Second level using the moderation cycle to support this</li> <li>Policy on whole school approach to digital learning, ensuring consistency</li> <li>Staff regularly engage in professional dialogue regarding use of resources- 5 min share time at start of collegiate time meetings</li> <li>Meet criteria for Digital Schools Award</li> <li>Pupils will play an active part in parental engagement activities –</li> </ul>	EYC, CT and SLT August 2019- June 2020	<ul> <li>Teacher confidence will ensure enriched experiences across the curriculum and increased quantity and quality of digital experiences.</li> <li>Consistent practice across school will ensure progress and increased confidence.</li> <li>Digital leaders will have responsibility for leading improvements and maintaining equipment.</li> <li>Progressive experiences will develop skills from EYC-P7.</li> <li>All classes will have a blog to share learning.</li> <li>P7 pupils will produce e-portfolios as part of P7/S1 transition- skill development assessed.</li> <li>Pupils, particularly reluctant readers, writers and those with difficulty writing mathematical processes will use application such as wordsmith, Education City, Sumdog, OneNote to develop skill and enhance learning.</li> </ul>	<ul> <li>SLT class monitoring to ensure consistency and quality and focus on improvements for learners</li> <li>Pupil, staff and parent checklists/questionnaires will be completed at the start and end of the school session and measured for impact.         Evaluation of Impact will show: Increased confidence of staff to use digital technologies across the curriculum. Enhanced engagement in learning for pupils will be informed by PASS survey leading to improved behaviour and engagement in learning.         Questionnaires will record the quality of experience for pupils and parents/carers.</li> <li>Pupil discussions with Digital Council will reveal that pupils of varying abilities are more engaged with digital learning.</li> <li>Parents/carers will be invited to attend digital learning workshops, a family learning event and after school club. Engagement, involvement and satisfaction based on questionnaires for a sample group of parents.</li> </ul>

	discussion dinner planned to promote digital learning and internet safety  Digital learning family clubafterschool		•	Staff evaluate practice, against HGIOS 4 and HGIOELC quality indicators in conjunction with NIF drivers, to improve provision. Classroom, playroom and whole school observations by HT, SMT and peer observations will evidence increased use of digital technologies to enhance learning Staff PRD will demonstrate leadership skills and activities. Digital learning CLPL for staff — Microsoft Windows, Microsoft Educator, SWAY, blogging,
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School Strategic Priority:		contribute ambition.	wer our children to become succesors and responsible citizens throug		rs, confident individuals, effective experiences to ensure equity and p	Dromote Linked to Directorate Priority: 2 and 4
High Level Objectives	HGIOS 4 HGIOELC	Supported through PEF? Y/N	How will I achieve this?	Timescale / Assigned to:	Pupil Outcomes	Measurement
To empower our children to become successful learners, confident individuals, effective contributors and responsible citizens through life skills/experie nces to ensure equity and promote ambition.	HGIOS 4 2.2 & 2.4	YES	<ul> <li>Using the Principles of Curriculum design an annual calendar for all stages will be created with monthly excursions to promote equity for all tying in to a variety of curricular areas</li> <li>Trips planned with pupil voice at the forefront, ideas bank from staff and liaising with SLT/local businesses and community organisation</li> <li>Residential trip for P6 – promoting equity of experience</li> </ul>	SLT August- June	<ul> <li>Real life experiences will broaden the pupils' horizons and enrich their understanding of future prospects</li> <li>Trips funded by PEF ensure equity – all children will be able to attend (no barrier with costs)</li> <li>These experiences will help raise attainment by giving pupils real life contexts as a stimulus for a variety of curricular areas.</li> </ul>	<ul> <li>Floor books</li> <li>Before and after trip pro forma questionnaires</li> <li>Evidence of work produced following trip/experience</li> <li>Planning information from both staff and pupils</li> </ul>