

## Cash Flow Forecasts (Cash Budgets)

A cash budget is a <u>financial plan/estimate</u> to help a business make sure it <u>will not run out of money</u>.

With all the money coming **IN** and **OUT** of a business, it is very important that an organisation manages its cash very carefully.

If there is <u>not enough cash</u> to pay the bills, staff wages, business expenses etc then the business is going to get <u>into financial</u> <u>difficulty</u> as it may run out of money.

A cash budget is used to <u>project future sales revenue</u> as well as <u>bills and expenses</u> for the business. It helps to identify if there is going to be a <u>cash flow shortage</u> and so allow the business to do something about it,

Poor cash flow can be caused by;

- giving customers to long to pay their bills /invoices
- when there is too big a gap between <u>getting money in from</u> customers and having to pay their suppliers
- not generating **enough sales**
- spending too much on purchases (stock) that is not sold

When a business knows that it is going to run out of CASH, then it must decide where to get the necessary funds to solve the problem eg;

- Organise a <u>bank overdraft</u> or <u>loan</u> any pay it back over an agreed period of time
- <u>Cut</u> back on <u>expenses</u>
- Ask <u>suppliers</u> for extra <u>time to pay</u> or look for <u>cheaper suppliers</u>
- Spread the cost of big purchases
- Find <u>extra capital</u> or <u>sell equipment or machinery</u> no longer needed to bring in cash to fund other activities
- Increase marketing such as advertising and promotions to raise awareness of the business and increase sales



## **Example Cash Budget**

	April	May	June
Opening Balance*	£5,000	£4,600	£4,530
RECEIPTS (CASH IN)			
Sales	£8,000	£9,500	£11,000
Total Cash Available	£13,000	£14,100	£15,530
PAYMENTS (CASH OUT)			
Purchases	£3,600	£4,000	£4,500
Wages	£2,500	£3,000	£3,000
Advertising	£1,000	£1,200	£1,200
Rent	£800	£800	£800
Fuel & Vehicle expenses	£300	£350	£350
Heat & Light	£200	£220	£250
Purchase - new pizza oven			£8,000
Total Payments	£8,400	£9,570	£18,100
Closing Balance*	£4,600	£4,530	-£2,570

<sup>\*</sup> The opening balance is the amount of cash / bank balance the business has at the beginning of the month. The closing balance is what is left after all payments have been made