

St John's Primary School Improvement Plan 2023-2024





Vision

In St Luke's cluster we nurture every child's unique God given talents to enable them to flourish in a climate of high expectations, innovation and creativity.

Values

We value love faith and understanding.

Aims

To inspire the moral purpose of learning and teaching; to unleash potential, raise attainment, promote equity and transform the life chances of each and every learner especially those most in need of support.

Three Year Cycle of School Improvement Priorities

	School Maintenance (2023-2024)	Year 1 2021-2022	Year 2 2022-2023	Year 3 2023-2024	ERC Education Department Local Improvement Plan
:		How good is our leadership and approach for improvement? QI 1.1, 1.2. 1.3	How good is our leadership and approach for improvement? QI 1.1, 1.2	How good is our leadership and approach for improvement?	Priorities (2022-2025)
	Playful PedagogyLiteracy – Reading developments	 Renewal and Build Back Better Assessment, achievement and moderation Developing in Faith: Celebrating and worshipping 	 Assessment, achievement and moderation Developing in Faith: Communion, Participation, Mission 	CurriculumStaff leadershipLearner voice	Improvement in attainment, particularly literacy and numeracy Closing the attainment gap between the most and least disadvantaged children
	Health and Wellbeing – mental and emotional	How good is the quality of care and education we offer? QI 2.1, 2.2, 2.3, 2.5, 2.6	How good is the quality of care and education we offer? QI 2.3, 2.6, 2.7	How good is the quality of care and education we offer? QI 2.3, 2.6, 2.7	
	STEAMOutdoor learning and Global Citizenship	 Shared understanding of assessment 1 + 2 languages Literacy and English 	 Literacy and English (Talking and Listening) STEAM Health and Wellbeing 	 Assessment and Moderation Literacy and English Numeracy and Mathematics 	Improvement in employability skills and sustained, positive school-leaver destinations for all young people
		How good are we at improving outcomes for all our learners? QI 3.1, 3.2, 3.3	How good are we at improving outcomes for all our learners? QI 3.2, 3.3	How good are we at improving outcomes for all our learners? QI 3.2, 3.3	
		Learner VoiceOutdoor Learning and SustainabilityGlobal Citizenship	Learner VoiceLearning for SustainabilityGlobal Citizenship	 Learning for Sustainability Digital Technology Catholic Ethos Family Centred Approaches 	Improvement in children and young people's health and wellbeing

Leadership and Management					
How good is our leadership and approach to improvement?					
HGIOS4? Quality Indicators	National Improvement Framework Drivers				
1.1 Self-evaluation for self-improvement	School Leadership, Teacher Professionalism, School Improvement				
1.2 Leadership of Learning	National Improvement Framework Priorities				
1.3 Leadership of Change	Improvement in attainment, particularly in literacy and numeracy				

Priority	Outcome/Impact	Action	Personnel	Timescale	Resources	Monitoring/Evaluating
Curriculum	Experienced learners and practitioners who can design and implement <i>Curriculum for Excellence</i> in the ways that best meet the needs of learners with a particular focus on Vision for 2025	Raise awareness of ERC's 'Curriculum: A Vision for 2025' and online resource to develop practitioners' understanding of their own role in curriculum design and its implementation Practitioners further explore the concept of curriculum utilising the Framework Map, Practitioner Self-Reflection Tool and Collaborative Self-Reflection Tool Use the outcomes to review and update the school's curriculum rationale detailing: Understanding Curriculum Making (the 'why') Evaluating the Curriculum (the 'what') Planning the Curriculum (the 'how') Engage in the work of the Cluster Standing Committee to explore curriculum design in line with ERC vision for 2025	All practitioners L Webster (Cluster Representative)	August 2023- June 2025	ERC – 'Curriculum: A Vision for 2025' Building the Curriculum Refreshed Narrative on Scotland's Curriculum ERC 'Excellent Experiences for All' Framework	Self-Evaluation through HGIOS4? Reciprocal Learning Visits CLPL Evidence and Feedback
Staff Leadership	Empowered staff who can collaborate and learn from each other to improve learning and teaching across the whole school by developing leadership skills and opportunities Skilled practitioners whose practice is informed by data and research	All staff to select an area of school leadership to enhance provision across the wider school community Develop the case study approach to Practitioner Enquiry: Teachers will have flexibility in specific child/group of focus Learning and teaching approaches reviewed Impact measured over time Dedicated time for collaboration and showcase, sharing good practice	All practitioners	August 2023- June 2024	GTCS Professional Standards GTCS Practitioner Enquiry	Professional Review and Development process Practitioner Enquiry Showcase Self-Evaluation
Learner Participation	All learners participate in the life and work of the school, developing leadership skills	Engage with Education Scotland guidance: Learner Participation in Educational Settings (3-18) and support materials to help develop an understanding of learner participation Practitioners to include learners in planning and leading learning including: Involving learners in evaluation of learning and teaching through the use of HGIOS4?	SLT All Practitioners Learners	August 2023- June 2024	Visible Learning Materials eg. Learning Pit HGIOURS4? Part 1 HGIOURS4? Part 2	Quality Assurance Pupil Dialogue Committee Showcase Learning Walk feedback and impact

		 Learners to participate in learning walks to identify skills being developed across the school Pupil committees embedded in the life of the school, developing skills and demonstrating impact Learners are involved in elements of participatory budgeting 			Learner Participation in Educational Settings	
Nursery Developmen	Increase knowledge and understanding of the Early Years Curriculum and legislation, procedures and practices in preparation for the opening of St John's nursery class		SLT Identified Practitioners	August 2023 – January 2024	How good is our Early Learning and Childcare? Realising the Ambition Care Inspectorate Hub	Formulate action plans following visits

Learning Provision					
How good is the quality of care and education we offer?					
HGIOS4? Quality Indicators	National Improvement Framework Drivers				
2.2 Curriculum	Assessment of children's progress, Performance Information, Teacher Professionalism, School Improvement				
2.3 Learning, Teaching and Assessment	National Improvement Framework Priorities				
	Improvement in attainment, particularly in literacy and numeracy				
	Closing the attainment gap between the most and least disadvantaged children and young people				

Priority	Outcome/ Impact	Action	Responsibility	Timescale	Resources	Monitoring/Evaluating
Priority Assessment and Moderation	A data rich culture is developed where data is utilised to inform teacher judgements, interventions and supports Approaches to assessment as part of planning for learning and teaching are embedded across the school	Teaching staff continue to use the ERC tracking tool to: identify stretch aims and ensure they are a focus within tracking and monitoring of teaching and learning confidently discuss learner progress Further training for early years staff on accessing attainment information from the ELCC tracking tool Benchmarking assessments e.g. MALT, BAS and those for identified interventions will be used to identify impact and plan next steps Review and revise the use of Filemaker Pro to track and monitor pupil achievements both within and out-with school Revise and update the school's Assessment Policy to reflect the current policy landscape Engage in cluster moderation within writing in order to improve standards and support and challenge professional judgements	Responsibility SLT All practitioners	Timescale August 2023- June 2024 Data analysis (Termly)	Resources Assessment in the BGE BGE School Dashboard Moderation Cycle (Education Scotland)	Monitoring/Evaluating ERC Tracking Database, SEEMIS Quality Assurance – record of tracking meetings ACEL data Quality assurance including tracking meetings Practitioner feedback Cluster feedback and self- evaluation
Literacy and English	Address gaps, improve skills and raise attainment in Literacy to ensure progression for all learners	Embed whole-class approach to teaching reading and writing with a focus on oral language development through Daily Literacy Learning (DLL) across P1-3 Develop aspects of the DLL approach across P4-7 with a focus on developing vocabulary Engage in the work of the Cluster Standing Committee to develop consistency in reading approaches and practice	J Grosart All Practitioners Cluster Representative (L Miller) Cluster Colleagues St Luke's English Department	August 2022- June 2024	ERC Tracking Tool Daily Literacy Learning (DLL) resources, PM	Data analysis over time — linked to both interventions and attainment eg. ST, SNSA + TRAiL, BAS etc.) Cluster self-evaluation Evidence of pupil work

	Build and sustain a reading culture across the school, particularly with targeted groups, including disengaged readers	Revisit and improve the school library system to encourage learners to read a variety of texts by different authors and identify features of texts Establish a parents/carers library committee, working alongside the pupil library committee Introduction of learner 'trained' librarians and implement an electronic library system Whole school timetable for learners to visit the school library Incorporate 'Everyone Reading in Class' (ERIC) time into daily routines across the whole school Explore ideas such as Reading Spine to support learners to enjoy texts and engage at a deeper level Plan opportunities to share learning and teaching with parents/carers and to support learning at home e.g. Reading Café	J Grosart Pupil Library Committee Parents/Carers	August 2023 -December 2024 (establish library)	How Good is Our School Library Pie Corbett's Reading Spine - Scholastic	Gathering of stakeholder views Pupil dialogue – reading for enjoyment Parent/carer feedback
	Build on the success of developments in the teaching of writing through an integrated approach, ensuring coherence and progression across all strands of literacy	Embed revised approaches to the teaching of writing ensuring consistency across levels through the PM/ Stephen Graham writing approach: Learners are provided with opportunities to engage in quality self and peer assessment Practitioners provide learners with effective feedback CLPL sessions provided for staff and opportunities for ongoing moderation and dialogue	J Grosart All Practitioners L Miller PTs Literacy (advisory role)	August 2023- June 2024	ERC Tracking Tool Daily Literacy Learning (DLL) resources HGIOS4? PM Writing	Data analysis over time – linked to both interventions and attainment eg. ST, SNSA + TRAIL, BAS etc.) Cluster self-evaluation Evidence of pupil work Quality Assurance
Numeracy and Mathematics	Revise approaches to the delivery of Numeracy and Mathematics, developing staff knowledge, skills and pedagogical approaches Improve learners' confidence in Numeracy and Mathematics, developing their understanding of progress by providing a range of learning experiences	Raise awareness of the outcomes of the ERC Numeracy and Maths Review (March 2022) and consider recommendations Review established whole school approaches including approaches to mental maths Audit practitioner attitudes and confidence to Numeracy and Mathematics and undertake relevant Numeracy and Mathematics CLPL, including: Number Talks SEAL approaches and games based learning Use of concrete materials and visual approaches Utilise peer learning visits to share good practice and develop a consistency in standards across all levels	Maths Champion J Lavery All practitioners PT Numeracy (consultancy)	August 2023- June 2024	Numeracy Blueprints Staffing – St Luke's SEAL Approaches https://glowscotland.sharepoint.com/sites/mathsplc/SitePages/CPA%20sessions.asp	Quality assurance processes Teaching staff feedback and self-evaluation Parent/Carer feedback

Raise attainment particularly	Interrogate assessment data including newly introduced MALT	Maths Champion	August 2023-	5-Minute-Box	Winter Assessment/MALT
with targeted groups and	assessments to:	J Lavery	June 2024		data
ensuring progression for all	 identify learners not on track 	All practitioners		MALT Assessments	Also:
	 inform next steps in learning and teaching 	P. Berry			lowest 20%, gender gaps,
		PT Numeracy		Staffing – St Luke's	more able learners
	Review impact of support from Mr Berry from St Luke's and	(consultancy)			
	adapt as appropriate ensuring evidence-based approach. More				Quality Assurance
	robust planning and evaluation of impact				
					Parent/Carer feedback
	Review materials within, and impact of, 5-minute-box for				
	identified learners				
	Prioritise Numeracy for parent/carer curricular workshops –				
	introduce 'teach how to teach' sessions				

Successes and Achievements					
How good are we at improving outcomes for all our learners?					
HGIOS4? Quality Indicators	National Improvement Framework Drivers				
3.1 Ensuring wellbeing, equality and inclusion	Parental Engagement, Assessment of children's progress, Teacher professionalism				
3.2 Raising attainment and achievement	National Improvement Framework Priorities				
3.3 Increasing Creativity and Employability	Improvement in employability skills and sustained, positive school-leaver destinations for all young people				

Priority	Outcome/ Impact	Action	Responsibility	Timescale	Resources	Monitoring/Evaluating
THOTILY	Integrate This is Our Faith	Undertake self-evaluation of This is our Faith: 'Communion.	All Practitioners,	August 2023 –	Developing in Faith	Celebration calendar
Catholic Ethos	Theme: 'Pilgrims of Faith' across all aspects of school improvement and self-evaluation to nurture the faith life of our school and in preparation for the Jubilee Year of 2025	Participation, Mission' to identify features of highly effective practice and next steps to renew our build on our Catholic ethos and values	Learners Parents/Carers Parish Community RERC Coordinator	June 2024	SCES Supporting Materials	Paisley Diocese CLPL calendar End of year SCES evaluation
	Embedd the school's commitment to the spiritual formation of the community, through the shared experience of prayer and liturgy, and in partnership with St. John's Parish	Devise a school calendar of prayer and worship and link to the Church's Liturgical calendar to nurture the faith life of the school, including Catholic Education Week Share and extend good practice in Home-School-Parish partnerships within the theme 'Pilgrims of Faith'		August 2023 – June 2024	SCES Liturgical Calendar	
Digital Technology	Improve teachers' and children's confidence and skills in digital technology	Provide CLPL to improve teachers' digital skills and confidence in using digital technology within learning and teaching experiences Provide high quality digital learning experiences for children across the curriculum, ensuring depth and progression across, early, first and second CfE levels Identified children to be trained as digital leaders to support the school community in using digital technology to enhance learning experiences across the curriculum	Digital Leader (L Webster) NCCT teacher	August 2023 – June 2024	ERC Digital Learning strategy Digital Learning resources and programmes	Quality Assurance Pupil dialogue
Learning for Sustainability	All practitioners have a strong vision for LfS and its relevance to learners	Audit LfS practice using Education Scotland self-evaluation and improvement framework to ensure all learners receive their entitlement to LfS Renew Green Flag Eco School Award Primary 7 pupils to participate in John Muir Discovery Award	SLT Cluster Representative All Practitioners	Aug 2023 – June 2024	Learning for Sustainability Scotgov Outdoor Education Laudato Si Schools	Quality assurance Pupil dialogue Staff feedback Parent/carer feedback

		Engage in the work of the Cluster Standing Committee to develop consistency in approaches and practice Create and implement Laudato Si action plan				
Family Centre Approaches	Increase parental engagement in children's learning and in the life of the school to improve outcomes for learners	Revisit Family Centred Approaches (FCA) evaluation framework to audit/reflect on existing practice Participate in self-evaluation and engage with cluster colleagues to work towards gold level accreditation	SLT Practitioners Learners Parents/carers	Aug 2023 – June 2024	Family Centre Approaches Framework Education Scotland Parental Involvement and Engagement HGIOS4? Connect	Self-evaluation Staff feedback Pupil participation Parent/carer consultation

Pupil Equity Fund – Action Plan

Interventions

Intervention 1 – Attendance

Rationale:

We continue to monitor attendance on a 4 weekly basis. Data from 2022 highlights the need to address attendance levels for identified cohorts of learners. Expected levels of attendance remains at 95.2%. In 2022, children entitled to FME – 89.2%, below expected levels. Children living in quintile 1 – 90.8%, quintile 2 and 3 93.7%. It is important that attendance levels increase to ensure identified children attend school in order to support their wellbeing leading to positive gains in terms of attainment.

Impact and Outcome:

• Improved attendance for targeted individuals

Smart Target	Action	Timescale	Resourcing and budgeting	Monitoring and Evaluation
By April 2024 attendance for identified learners will have increased from 89.2% to 93%	 and avoid late coming Individual action plans created detailing supports provided for identified learners e.g. alarm call, morning pack, early entry 	Aug 23-April 24	Laura Webster (PEF PT) £10,500 Shona Stevenson (Family	Attendance monitoring 4 weekly Attendance council beginning Nov 23
Reduce percentage of learners (9%) in exceptionally low attendance band (<85)	 Attend West Partnership Attendance and Engagement in Schools Programme Utilise the Forth Valley and West Lothian Regional Improve Collaborative to tackle attendance Work with cluster schools to pilot an Attendance Council Collaborate with Family First as early intervention to support non-engaging families 		First)	Pastoral catch up weekly –SLT meetings
Reduce percentage of learners (11.5%) in low attendance band (>85)				https://www.thinglink.com/card/1623658654429347842

Interventions

Intervention 2 - Social and Emotional Wellbeing

Rationale:

Following the impact of Covid we recognised the need for specific health and wellbeing support to be developed across the whole school, targeting identified cohorts of learners. Parent, pupil and teacher views have informed practice. Wellbeing groups to support managing anxiety, resilience, self-esteem and emotional regulation have been created. Social skills groups focusing on friendships and managing relationships using a games based approach have complemented the wellbeing programme. Individual pupil needs have been identified and a tailored approach focusing on specific needs has resulted in a bespoke programme of one to one sessions. A combination of one to one support and transferability of skills into the classroom setting has also been beneficial for identified learners.

The most recent consultation with key groups has resulted in 82 children being supported in the first 8 week programme for this session, 32 of these pupils are eligible for FME which equates to 52% of the total number of FME pupils.

This is the 3rd year of our 3 year development cycle of the delivery of health and wellbeing interventions. Staff capacity has been developed with the PEF PT leading interventions while working alongside the new health and wellbeing teacher for this session. We plan to review the tools used to measure impact (e.g. GL assessments) and develop nurturing approaches in one to one sessions utilising Boxall profiles.

Impact and Outcome:

- Improved social and emotional wellbeing for identified cohorts of learners
- Embed practice within the area of health and wellbeing with a particular focus on need based support informed by research

Smart Target	Action	Timescale	Resourcing and budgeting	Monitoring and Evaluation
By Dec 2023, April and June 2024 identified learners will have increased their emotional literacy score	 Small group and one to one approaches to continue, areas of support identified according to needs arising Complete baseline and interim assessments for all identified learners attending clubs (pre and post measure questionnaires) 	Aug 23- June 24	Laura Webster (PEF PT) £10500	HWB Questionnaires - Pupil Voice
By Dec 2023, April and June 2024 identified learners will have increased their social and communication skills	 Explore other baseline assessments to develop HWB data (GL assessments – Emotional Literacy, Measures of Children's Mental Health and Wellbeing) Develop nurturing approaches for identified cohorts of children using Boxall profiles to measure impact 		PEF Teacher (£57000) Yvonne Hutchison	Pre/Post Assessments Teacher feedback
	 Utilise the newly created equity plans to track interventions, action planning and evaluation 		(Educational Psychologist)	Boxall Profiles

By June 2024 identified children will have achieved individualised smart targets through one to one support				Parent/carer questionnaires and feedback GL Assessments Pupil Equity Plans
By June 2024 all teachers will have participated in HWB CLPL opportunities By June 2024 all teachers will have developed their approaches to HWB in the classroom (Professional Enquiry and Quality Assurance)	 Team teaching opportunities developed to build capacity with a particular focus on Primary 6 and 7 then further stages if possible Develop further opportunities to facilitate peer learning visits to the wellbeing room to build capacity Develop approaches to playful pedagogy to support targeted children to engage in purposeful play Incorporate aspects of Mentally Healthy Schools into HWB curriculum providing opportunities for staff to share experience Following consultation, a bespoke programme of CLPL to be created to address identified needs. Suggested focus (based on evaluation of previous practice): Further input on COSCA: Working with Children & Young People: A Counselling Skills Approach, accessed through the Educational Psychology team Trauma informed practice Liaise with partners e.g. InCahootz drama club and Culture Junction to support delivery of wellbeing curriculum Provide parent workshops according to areas of need 	Aug 23 – June 24	Laura Webster (PEF PT) £11500 PEF Teacher (£57000) Yvonne Hutchison (Educational Psychologist) Parent Council COSCA: Working with Children and Young People: A Counselling Skills Approach Mentally Healthy Schools Kitbag Resource	Staff questionnaires and feedback Parent/carer questionnaires and feedback Regular self-evaluation in dialogue with Yvonne Hutchison (Educational Psychologist) Circle Framework - The Inclusive Classroom Quality Assurance

Interventions

Intervention 3- Improved Attainment in literacy and numeracy

Rationale:

We aim to improve attainment in literacy and numeracy across the school, targeting identified cohorts of children through a variety of interventions.

Our current data illustrates that targeted interventions are required to support the overall attainment of our children in key equity groups as illustrated below:

Lowest 20%	FME	SIMD 1-3
Reading	33%	37%
Numeracy and Mathematics	34%	41%
Learners not achieving expected CfE level		
Reading	20%	22%
Writing	22%	22%
Numeracy and Mathematics	22%	25%

In the past two years, Literacy Interventions implemented have had a positive impact on groups of learners. TRAiL (Together Raising Attainment in Literacy), TBR (Together Better Readers) and Reading Recovery will continue this session with a specific focus on FME and SIMD 1-3 groups of learners.

Numeracy and Mathematics is a focus of the School Improvement Plan for session 2023-24. Utilising the expertise of staff, targeted interventions will be developed to support FME and SIMD 1-3 groups of learners. Baseline data will be gathered and reviewed prior to and at the end of the interventions to measure impact and identify next steps.

Impact and Outcome:

- Improved attainment in reading for identified pupils participating in targeted literacy interventions
- Improved attainment in writing for identified pupils
- Improved attainment and confidence numeracy for identified pupils participating in targeted interventions

Smart Target	Action	Timescale	Resourcing and budgeting	Monitoring and Evaluation
By May 2024, identified learners will demonstrate progress in reading skills Reading Recovery (8 children) will have increased their reading age by at least one year 10 week review Following 10 week intervention (TRAiL) children will be reading at the appropriate reading age or above	 Reading recovery programme delivered to 2 groups of identified cohorts of learners TRAiL and TBR delivered twice weekly to embed effective practice and focus on the explicit teaching of vocabulary Chatterbox programme delivered by PSAs twice weekly to improve talking about texts Reintroduction of 'Read and Relax' sessions for parents/carers Parent/carer workshops supporting parents to encourage reading at home (targeted families) 	Sept 23-April 24	Laura Webster (PEF PT) £11500 Lisa Miller Reading Recovery SfL Teacher PSAs	Reading Records Single Word Spelling Test (SWST) Benchmark Assessment System (BAS) Pupil Dialogues Parent/carer feedback and questionnaires SNSA Reading Data
By June 2024, identified learners will demonstrate progress in writing skills Post assessment measures will show an increase of 2 points for structure, grammar and core targets	 Continue to develop whole school curriculum development on writing (PM writing) Peer learning visits with a focus on writing to support developments Team teaching in identified classes to enhance provision Support for Learning in identified classes with a focus on writing Collegiate curriculum development opportunities developed in school and within the cluster and neighbourhood 	Oct 23-April 24	Laura Webster (PEF PT) £11500 Lisa Miller Reading Recovery SfL Teacher PSAs	Single Word Spelling Test (SWST) Cold Writing assessments Pupil Dialogues Parent/carer feedback and questionnaires

				SNSA Writing Data
By June 2024, learners will have increased their maths age by a6 months or more	 SfL teacher to provide small group support for targeted learners not on track in Primary 1 and 2 using the SEAL approach (Stages of Early Arithmetical Learning) SfL teacher to provide small group support for targeted learners not on track in Primary 3 and 4. Using the MALT as a pre assessment areas identified include addition, subtraction and multiplication. Use of concrete materials will be used to build a stronger sense of number Numeracy and Maths (ERC) teacher to provide small group support for targeted learners in Primary 5-6 focussing on number sense and number processes. MALT assessment used to create pre-assessment and areas identified include 2 digit addition with carrying, 2 digit subtraction with exchanging and multiplication tables and fractions St Luke's PEF PT to deliver teaching sessions (initially Primary 6 and moving to P5 and then P7) to demonstrate effective approaches to arithmetic learning and developing numeracy skills. Ensuring robust planning and evaluation of impact Plan opportunities for identified children to engage with the Five Minute Numeracy Box to improve basic concepts of numeracy before moving to abstract concepts Provide CLPL for staff on Number Talks and develop direct team teaching on how to implement Parent workshops developing parent/carer capacity to support numeracy and mathematics at home (targeted families) 	Sept 23-April 24	Laura Webster (PEF PT) £11500 Jennifer Lavery (Acting DHT) Holly Breslin Strain SfL Teacher Siobhan Coates (ERC PT Numeracy and Maths) Laura Wujic (Numeracy and Maths ERC)	MALT assessments SNSA data Standardised Test data Pupil Dialogues Parent/carer feedback and questionnaires