# Hazeldene Family Centre Improvement Plan



# 2022/2023

Learn and Grow Together

## **Hazeldene Family Centre Vision, Values and Aims**

The Vision, Values and Aims were identified in August 2016 through consultation with children, parents and staff. These were reviewed with parents and staff in 2020 and agreed as follows:

#### Mission Statement:

Hazeldene Family Centre is a nurturing and inclusive family environment, where children, parents and staff *learn and grow together* to achieve the best outcomes.

#### Vision: Learn and Grow Together

Values:

- Nurture
- Respect
- Wellbeing
- Relationships
- Achievement

#### Aims:

In our family centre we aim to offer the highest quality service. We aim to:

- 1. Build close working relationships between children, parents, staff and the local community.
- 2. Enable all involved in the life and work of the family centre to feel valued, respected and included.
- 3. Nurture each child's well-being and sense of belonging.
- 4. Create a safe, healthy but challenging learning environment which encourages curiosity and creativity.
- 5. Provide carefully balanced learning, child-initiated active play and discovery.
- 6. Provide rich, relevant experiences which help children to develop as confident, independent learners.



| Hazeldene Family Centre Improvement Priorities for 2022- 2025   |   |  |  |  |
|---|---|--|--|--|
| 2022-23   | 2023-24   | 2024-25  |  |  |
| Leadership and Management – How good is our leadership and approach to improvement?   |   |  |  |  |
| <ul> <li>Leadership Qualifications (Senior Leadership Team)</li> <li>Leadership Coaching/Mentoring</li> <li>Mindstretchers Academy Certification</li> <li>Pedagogical Leadership - Seesaw<br/>Pioneer/Ambassador Training</li> <li>Children feeding into the planning process –<br/>Talking and Thinking Floorbook Approach</li> </ul>  | <ul> <li>Introduction to Practitioner Enquiry Cycle of<br/>Improvement – Prof. Kate Wall</li> <li>Building staff capacity – continued Seesaw<br/>Pioneer Training</li> <li>Pedagogical Leadership – Forest School<br/>Leader Training (x2)</li> <li>Pedagogical Leadership – Bookbug Session<br/>Leader Training</li> </ul> | <ul> <li>Staff completing practitioner enquiries and presenting findings at In-Service;<br/>Neighbourhood Groups; across Clusters etc.</li> <li>Building staff capacity – continued Seesaw Pioneer and Ambassador Training</li> <li>Pedagogical Leadership – Forest School Leader Training (x2)</li> </ul> |  |  |
| Learning Provisio   | n – How good is the quality of care and ec  | ducation we offer?   |  |  |
| <ul> <li>Family Friendly Gold Accreditation</li> <li>Re-introduce and re-brand of 'Parent<br/>Council' to include relatives, carers etc.</li> <li>Bookbug Sessions/ Lending Library</li> <li>Fun In The Forest Sessions</li> <li>Stay and Play Sessions</li> </ul>  | <ul> <li>Work towards Promoting And Nurturing Early<br/>Communication and Language (PANECAL)</li> <li>Forest Kindergarten Sessions</li> <li>Review learning provision, both indoors and<br/>outdoors, taking into consideration potential<br/>increase in deferrals to P1.</li> </ul>                                       | <ul> <li>Promoting And Nurturing Early<br/>Communication and Language (PANECAL)<br/>Accreditation</li> <li>Introduction of Video Interaction Guidance –<br/>tuning into children</li> </ul>  |  |  |
| Successes and Achieveme   | nts – How good are we at improving outco  | omes for all of our learners?  |  |  |
| <ul> <li>Developing a developmentally-appropriate data-rich culture</li> <li>Introduction of Talking and Thinking Floorbooks (child-led, adult-initiated play)</li> <li>Introduction of online learning journals - Seesaw (adult-led play experiences)</li> <li>Early Years Tracking Tool / Tracking Meetings – monitoring children's progress and possible lines of development</li> </ul> | <ul> <li>Introduction to Learning Stories – narrative observations of children's progress</li> <li>Talking and Thinking Floorbook monitoring</li> <li>Online Learning Journal monitoring</li> <li>To use digital technologies to enhance learning as we work towards the Digital Schools Award</li> </ul>                   | <ul> <li>Digital Schools Award Certification</li> <li>•</li> </ul>   |  |  |

| Leadership and Management Priority: To build a professional and sustainable team committed to improving outcomes for children through enabling them to lead their own learning.  |  |   |  |                    |  |  |
|--|--|---|--|--------------------|--|--|
| NIF Priority Improvement in attainment QIs 1.2; 1.4  |  |   |  |                    |  |  |
| <b>NIF Drivers</b><br>School and ELC leadership<br>Teacher and practitioner professionalism  |  |   | <ul> <li>LIP – Expected Impact and Outcomes</li> <li>A skilled and confident workforce</li> <li>A culture based on Getting It Right For Every Child</li> </ul> |                    |  |  |
| Impact and Outcomes  | Action   | Personnel   | Timescale  | Resources<br>Cost: | Monitoring and<br>Evaluation   |  |
| Leadership at all levels is<br>developed through a<br>strong collegiate learning<br>culture.<br>Leaders enable staff to<br>monitor, evaluate and<br>review the use and impact<br>of resources to maximise<br>children's and families'  | <ul> <li>Leadership Qualifications/Coaching         <ul> <li>SLT to access Columba 1400 opportunities when available</li> <li>Permanent SCDO appointee to access SSSC Step into Leadership and Scottish Coaching &amp; Mentoring Collaborative</li> <li>HT to commence Into Headship programme at University of Strathclyde</li> </ul> </li> </ul> | SCDO<br>D. Riddell<br>J. Hardie<br>All staff<br>SCDO<br>J. Hardie | Terms 1-4  |                    | Evaluation         Feedback from staff         Staff CLPL records and         evaluation forms         Quality Conversations         Ongoing self-evaluation         and peer mentoring         Learning conversations |  |
| potential.<br>Leaders support and<br>empower children to have<br>ownership of play through<br>learning on their terms<br>and in their ways.  | <ul> <li>Pedagogical Leadership <ul> <li>All CDO's and SLT to access</li> <li>Mindstretchers Academy for</li> <li>contractual 15 hours CLPL</li> </ul> </li> <li>Copy of course certificates to be stored in HT office.</li> <li>HT and SCDO to access Seesaw Pioneer/ Ambassador Training</li> </ul>  | All staff<br>All children<br>J. Hardie<br>SCDO                    | Terms 1-4  |                    | HGIOELC documentation<br>Parental questionnaires<br>Children's Seesaw<br>Profiles and<br>corresponding data  |  |
| Children are supported to<br>actively explore the world<br>around them and be<br>confident learners that<br>reflect on and reshape<br>their experience through<br>play.<br>Staff understand when to<br>engage and when to<br>stand back and enable<br>children to develop their<br>play at their pace. | <ul> <li>Children Leading Learning</li> <li>Talking and Thinking Floorbook<br/>Approach to Learning and Teaching<br/>input</li> <li>Talking and Thinking Floorbook<br/>Monitoring - percentage data of<br/>actioned PLOD's.</li> <li>Focus group of children – reviewing<br/>Talking and Thinking Floorbooks</li> </ul>                            | J. Hardie<br>J. Hardie<br>CDO's                                   | Term 1 (Aug<br>In-Service)<br>Terms 2-4  |                    | Evidence of Children's<br>Voices in Talking and<br>Thinking Floorbooks<br>Percentage Data of<br>actioned PLOD's.<br>Data from Mindstretchers<br>Academy<br>Developmental Milestones<br>Baseline Assessment<br>data.    |  |

| enabling them to lead their own learning.         NIF Priority       Improvement in Attainment       QIs 1.2 ; 1.4 |   |  |  |  |
|--|---|--|--|--|
| NIF Drivers  | LIP – Expected Impact and Outcomes                    |  |  |  |
| School and ELC leadership  | <ul> <li>A skilled and confident workforce</li> </ul> |  |  |  |
| Teacher and practitioner professionalism   | A culture based on Getting It Right For Every Child   |  |  |  |
| Audit and Evaluation:  |   |  |  |  |
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| Suggested Next Steps:  |   |  |  |  |
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| Learning Provision Priority:<br>To further develop the positive impact of working with families to improve learning and achievement.  |   |   |                     |  |  |
|---|---|---|---------------------|--|--|
| <b>NIF Priority</b> Closing the attainment gap between the most and least disadvantaged children  |   | Qls 2.2; 2.5; 2.7   |                     |  |  |
| <b>NIF Drivers</b><br>Parent/carer involvement and engagement<br>School and ELC improvement   |   | <ul> <li>LIP – Expected Impact and Outcomes:</li> <li>A consistently high satisfaction level of residents engaging with our services</li> <li>Higher levels of parental engagement with improved communication, collaboration and consultation in their children's learning and in the life of the school/centre.</li> <li>A positive culture in health and wellbeing in every school and service.</li> </ul> |                     |  |  |
| Impact and Outcomes   | Action  | Personnel   | Timescale           | Resources<br>Cost  | Monitoring and Evaluation  |
| Staff recognise the<br>strengths that families<br>bring to the setting, they<br>use individualised<br>approaches to capture this<br>knowledge for the benefit<br>of all children.<br>Creative approaches are<br>used to engage families to<br>be fully involved across all<br>aspects of their children's<br>play and learning.<br>There is regular and | <ul> <li>Celebrating Successes with Families         <ul> <li>Review collated evidence and Family Friendly<br/>Gold action plan, to prepare submission for<br/>accreditation.</li> </ul> </li> <li>Re-engaging Families         <ul> <li>Review historical approaches around 'Parents<br/>Group' – consider re-brand to involve relatives,<br/>family members, childminders involved in pick-up<br/>drop offs.</li> <li>Engage in consultation exercise with families<br/>around sorts of experiences, events,<br/>interventions they'd be interested in e.g. Fun In<br/>The Forset Stay and Play.</li> </ul> </li> </ul> | E. Brown<br>D. Riddell<br>E. Anderson<br>E.<br>Landsburgh<br>V. Lamb<br>E. Brown<br>J. Hardie<br>SCDO<br>D. Riddell<br>K. McIlroy   | Term 1<br>Terms 1-4 | Family Friendly<br>documentation<br>ERC Parental Engagement<br>Strategy<br>Neighbourhood Group<br>Health Improvement<br>partnership (Oral Health<br>and Breastfeeding Friendly)<br>Time for session<br>preparation<br>Catering for families<br>attending sessions. | Newsletters<br>Talking and Thinking<br>Floorbooks<br>Parental questionnaires<br>Parent Group Meeting<br>Minutes<br>Consultation evidence<br>Evaluations of<br>participation<br>opportunities |
| structured engagement<br>with families that impacts<br>on the quality of the<br>children's learning<br>experiences.   | <ul> <li>Co-construct, implement and evaluate<br/>opportunities for genuine participation with<br/>parents throughout the year.</li> </ul>  |   |                     |  | Quality Conversations  |
| Families are active<br>participants in identifying<br>and agreeing intended<br>outcomes for their children<br>and staff support them to<br>achieve this.  | <ul> <li>Supporting Learning at Home</li> <li>Commence Bookbug Sessions and re-introduce<br/>Lending Library.</li> <li>Early Literacy sessions for parents around<br/>emergent reading and writing skills and<br/>developmentally-appropriate expectations.</li> </ul>  | K. Mcllory<br>J. Hardie<br>SCDO   | Term 2-4            | Time for session<br>preparation<br>Catering for families<br>attending sessions.<br>Replenish Lending Library<br>Books (wear & tear)  |  |

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|--|--|--|--|
| <b>NIF Priority</b> Closing the attainment gap between the most and  | <b>QIs</b> 2.2; 2.5; 2.7   |  |  |
| least disadvantaged children   |  |  |  |
| NIF Driver   | LIP – Expected Impact and Outcomes:  |  |  |
| Parent/carer involvement and engagement<br>School and ELC improvement  | <ul> <li>A consistently high satisfaction level of residents engaging with our services</li> <li>Higher levels of parental engagement with improved communication, collaboration and consultation in their children's learning and in the life of the school/centre.</li> <li>A positive culture in health and wellbeing in every school and service.</li> </ul> |  |  |

### Audit and Evaluation:

Suggested Next Steps:

| Successes and Achievements Priority:<br>To ensure all children are attaining and achieving through excellent experiences across the extended day. |  |  |
|---|--|--|
| <b>NIF Priority:</b> Improvement in attainment, particularly literacy and numeracy  | Qls 3.2; 3.3   |  |
| NIF Drivers:  | LIP – Expected Impact and Outcomes:  |  |
| School and ELC improvement<br>Curriculum and assessment   | <ul> <li>Practices and experiences which ensure that the needs of children, young people and adults are identified and addressed.</li> <li>An improvement in the percentage of young children reaching all of the expected developmental outcomes on entry to primary school.</li> <li>A culture of self-evaluation and continuous improvement in all schools and services.</li> </ul> |  |

| Impact and Outcomes   | Action   | Personnel  | Timescale | Resources   | Monitoring and<br>Evaluation  |
|---|--|--|-----------|---|---|
| <ul> <li>Well considered innovations and<br/>creative approaches successfully<br/>engage children's imagination<br/>and enrich their play and learning.</li> <li>Play experiences develop<br/>children's skills in language,<br/>literacy and numeracy.</li> <li>Planning approaches are child-<br/>centred and responsive to<br/>children's interests and life<br/>experiences.</li> <li>High quality observations and<br/>skilled interactions promote<br/>children's creativity and curiosity.</li> <li>Staff use a range of assessment<br/>information to improve learning<br/>and development, and to reflect<br/>on the quality of practice.</li> <li>Tracking and monitoring of<br/>children's progress is well-<br/>understood and use effectively to<br/>secure improved outcomes for all<br/>children.</li> </ul> | <ul> <li>Developing a developmentally-appropriate data-rich culture in ELCC.</li> <li>Introduce Assessment Framework alongside Annual Calendar of deadlines for assessment results</li> <li>Explore the range of developmentally-appropriate assessments; the data that can be generated and the impact this can have.</li> <li>Introduce Talking and Thinking Floorbook Approach to planning, centring children's voices at the heart of the process.</li> <li>Introduction of Seesaw – online learning journals.</li> <li>Tracking Children's Progress         <ul> <li>SLT Termly Review of skills progression data on Seesaw – cross reference with ERC Early Years Tracking Tool</li> <li>Generate Termly Data Story – feedback to staff. Consider interventions based on data.</li> <li>Introduce referral and evaluative process to Nurture/Friendship Group for identified children</li> </ul> </li> </ul> | J. Hardie<br>K. McIlroy<br>SCDO<br>CDO's<br>J. Hardie<br>K. McIlroy<br>L. Inglis |           | Realising the Ambition<br>HGIOELC<br>Documentation<br>Seesaw Skills Data<br>ERC Early Years Tracking<br>database<br>Time for playroom staff to<br>work with Nursery Teacher<br>Termly tracking meetings<br>Professional Noticing<br>Support Materials<br>Time on In Service days<br>for professional learning | Playroom observations<br>Review of<br>Children's Seesaw<br>Profiles<br>Parental feedback<br>forms<br>End of year summative<br>reports<br>Early Years Tracking<br>database reports<br>Feedback from<br>moderation facilitators<br>Baseline and<br>Developmental<br>Milestones data<br>Annual review of cluster<br>Gradient of learning |

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|--|--|--|--|
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### Audit and Evaluation:

Suggested Next Steps:

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